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# FINANCIAL TIMES

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## Bosnia's Moslem leader rejects Serb call for talks

Bosnia's Moslem president Alija Izetbegovic rejected Serb calls for direct talks between the country's three warring parties, aimed at reaching a peace plan compromise. Bosnian Serb leader Radovan Karadzic proposed talks after his self-styled parliament had rejected a plan dividing Bosnia into 10 semi-autonomous provinces. In eastern Bosnia Moslem leaders barred a United Nations aid convoy from evacuating refugees from the besieged town of Srebrenica, apparently fearing this could contribute to the Serb policy of "ethnic cleansing". Page 2

**Italian parties move apart:** The rift between Italy's Democratic Party of the Left and the Christian Democrats deepened, threatening prospects of a more broadly-based coalition government. Page 12

**Armenia continues offensive:** Armenia was accused of having widened its offensive against Azerbaijan with an attack on Fizuli, south of the disputed territory of Nagorno-Karabakh. A tenth of Azeri territory has been captured so far.

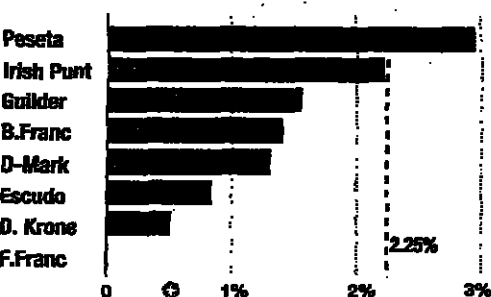
**UK coal profits to drop:** British Coal, UK public utility, is expected to report a steep fall in overall profits and may slide into loss for the year just ended. Exceptional losses from write-offs due to coal price falls and pit closure delays are blamed. Page 5

**Danes back Maastricht:** The Maastricht treaty has 48 per cent Danish popular support, according to a Gallup opinion poll ahead of the second referendum on May 18. Another 27 per cent said they would vote No and 25 per cent were undecided or would not vote.

**UK beer tops Euro price list:** British brewers charge trade customers the highest prices in Europe, and their industry is the only one not to have improved productivity in recent years, says a London stockbroker. Page 12

**European Monetary Systems:** Tensions within the European exchange rate mechanism's grid have abated recently. The distance between the strongest currency, the Spanish peseta, and the weakest, the French franc, has narrowed from more than three percentage points last week to 2.93 points today. One of the highlights of the next few days will be the announcement of details of the French government's economic policy, which could strengthen the French currency further. Currencies, Page 23

EMS: Grid April 2, 1993



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. The Spanish peseta and Portuguese escudo operate with 6 per cent fluctuation bands.

**Grand National is non-runner:** There will be no re-run of the 1993 Grand National horse-race at Aintree, near Liverpool. It was declared void on Saturday amid scenes of chaos. Page 13

**Pay protest calls:** IG Metall, Germany's big engineering union, has called for nationwide protests from April 24 in support of higher wage demands by eastern Germany's electrical, metal and steel sectors. Page 2

**Rallies demand Ulster peace:** Thousands demonstrated for peace in Northern Ireland at rallies in Belfast, London and Warrington, northern England. One of Britain's most wanted IRA suspects, Nessim Qunlivan, who escaped from Brixton jail in 1991, was recaptured in the Irish Republic. Page 5

**Lufthansa attacks air pact:** Lufthansa chairman Jürgen Weber urged the German government to cancel its air transport agreement with the US. He says US airlines are virtually unhindered in Europe while Lufthansa is restricted by the treaty. Page 2

**Italy's telecoms heads for change:** Restructuring of Italy's state-run telecommunications sector has been approved by a cabinet committee opening the way for creation of a single company to run telecommunications services. Page 15

**Moves to cut Palestinian workforce:** The Israeli government took steps to reduce the number of Palestinians from the occupied territories working in Israel. A labour ministry team has started work to replace Palestinian workers with Israelis.

**Czech truckmaker seeks new partner:** The Czech government will look for another foreign partner for the Avia truck company after last week's decision by Mercedes-Benz to abandon its planned \$250m joint venture. Page 15

**Ivory Coast military pay protest:** Soldiers in Ivory Coast's republican guard began shooting before dawn in the town of Yamoussoukro, in a protest over pay.

## Clinton commits \$1.6bn to support Yeltsin reforms

Higher than expected figure is prompt to other nations to back Russian democracy

By Jurek Martin and John Lloyd in Vancouver

US PRESIDENT Bill Clinton yesterday announced a package of credits and grants to Russia worth \$1.6bn at his summit talks with Russian President Boris Yeltsin in Vancouver.

The figure, higher than expected, is both a sign of support for the beleaguered Russian president and a prompt to the other wealthy industrial countries that Washington expects a high commitment to support Russian democracy over the next few crucial weeks.

The US help comprises \$690m in grants and \$932m in credits, of which about \$900m are for Russian purchases of US food. None require Congressional approval, officials said, and disbursement could take effect immediately.

The issue of the approximately \$630m in Russian arrears on existing Commodity Credit Corporation repayments has been circumvented by tapping the Food for Progress programme of the US Agriculture Department. Of \$700m in planned concessional food sales, Russia would be granted a grace period of up to seven years for repayment and concessional interest rates over the rest of the life of the 15-year operation.

The US is also implementing a wide range of other initiatives, including \$215m for the dismantling of Russian missiles, a \$50m enterprise fund for small business, a \$95m privatisation fund, \$48m for promotion of democ-

racy, a demonstration project to rehouse Russian military officers and extensive trade and investment projects, with particular emphasis on the energy sector.

Mr Clinton, whose officials and spokesmen have over the week-end stressed his admiration for Mr Yeltsin's resilience, has made it clear that the Russian president must receive unequivocal and solid support from the west

### CLINTON-YELTSIN SUMMIT

- Backing for Yeltsin a big gamble
- G7 aid a condition for reform, not a reward

In the next three weeks, leading up to the April 25 Russian referendum on trust in him and his economic programme.

Senior officials in Vancouver said the total package of aid from the Group of Seven industrialised countries should be approved at the meeting in Tokyo between foreign and finance ministers in ten days' time. This sum, estimated to come out at between \$10bn and \$20bn, will be available to Mr Yeltsin's government once the west is satisfied that it has control of the main economic levers, crucially the central bank.

Mr Clinton particularly emphasised to Mr Yeltsin in talks on Saturday night that the central bank, whose credit expansion is seen as the main motor of the 20

to 25 per cent monthly inflation rate, must be disciplined. Mr Boris Fyodorov, the deputy premier for the economy, has asked Mr Yeltsin to fire Mr Viktor Geraschenko, the pro-credit central bank chairman; however, such decisions depend on Mr Yeltsin's political victory.

Mr Yeltsin appeared to accept the US perspective in Vancouver, saying soon after his arrival that "thanks to the fact that the world community is becoming involved in Russia's problems we will manage to bring Russia's reform process to a successful conclusion". Like Mr Clinton and Mr Brian Mulroney, the Canadian prime minister who is his host, Mr Yeltsin cast the struggle in Russia in stark black and white terms: "the communists want to take revenge and throw us back to the past", he said. Mr Andrei Kozyrev, the Russian foreign minister, said that a "disaster" would ensue if Mr Yeltsin did not win the referendum, adding that his opponents on the parliament "want to get back to the former Soviet Union, which is impossible and would collapse into chaos".

The US package followed some good days for the Russian president, who now risks repeating Mr Mikhail Gorbachev's experience of being lionised abroad and reviled at home. He received pledges of help totalling \$120m (\$180m from Mr Douglas Hurd, the British foreign secretary, in Moscow on Thursday and \$200m from Mr Mulroney in Vancouver on Friday - a total, with the US package, only just short of \$2bn.

## Spanish PM hints he may quit unless scandal is resolved

By Peter Bruce in Madrid

MR FELIPE González, the Spanish prime minister, and his ruling Socialist party are heading for a clash this week over a corruption scandal that is seriously damaging Socialist chances of being re-elected later this year.

In a pointed interview at the weekend, Mr González hinted that he might resign as party leader if the Socialist party machine did not take political responsibility for the scandal.

At issue is the so-called Filasa affair - named after a bogus consulting company, run by senior party officials, which took money from big business in return for industrial research which was never done. The money was used to pay Socialist election expenses in the late 1980s.

The affair has hurt the party in the polls ahead of elections which must be held before the end of the year. It has also sharpened old tensions between Mr González's conservatively minded government and the more radical party, which has vigorously denied it had anything to do with Filasa.

Mr González had not wanted to stand for a fourth term as prime minister, but was persuaded to do so by the party, which sees him as its only chance of winning.

However, he has begun to realise that public opinion is heavily against waiting for a court ruling on Filasa and in favour of a show of political responsibility - one or more senior resignations - by the party or government.

In his interview on Spanish



Felipe González: not pressing for resignations over Filasa affair

radio, he said he was not pressing anyone to resign but hinted that he was not prepared to go to the electorate with the scandal hanging over him.

If he were to withdraw, there seems little doubt the Socialists would suffer severe reverses. A party executive meeting scheduled for today has been delayed until next Saturday as party infighting intensifies.

The most likely candidate for sacrifice would be the number three man in the party, Mr José María Benegas, who has, it is reported, already offered to resign.

A Basque, Mr Benegas is an old Socialist warrior who has courageously stood up to intimidation from Basque separatist terrorists in the past. But under his direction the party has failed to satisfy public unease about the financing scandals.

## Japan's LDP plans Y13,000bn package

By Robert Thomson in Tokyo

JAPAN'S ruling Liberal Democratic party has proposed a spending package of more than Y13,000bn (\$107bn) to stimulate the economy, but has yet to agree the amount with the Ministry of Finance, which is pushing for a lower figure.

The Y13,000bn figure, decided at the weekend, is essentially an LDP "wish list" in response to a promise by Mr Kiichi Miyazawa, the prime minister, that the package will be "the biggest ever, certainly larger than the Y10,700bn emergency package of last year."

Mr Miyazawa wants to take an impressively large figure with him to Washington later this month, as the US has been pressing Japan to revive its economy, but doubts remain about the quality, if not the quantity, of the new measures.

The LDP list includes Y9,000bn in public spending, Y2,000bn in "social infrastructure" and Y2,000bn in additional lending to home buyers and small businesses by government-linked financial institutions.

"Social infrastructure" spending is designed to improve the quality of life in line with a past suggestion by Mr Miyazawa that Japan will become a "lifestyle superpower".

It is unclear how much of this investment is the front-loading of already planned spending schemes. For example, at least Y1,000bn on the public spending

Continued on Page 12  
Japanese 'losing faith in leaders', Page 3



Talking heads: Bill Clinton (left) and Boris Yeltsin take a walk during the first summit meeting between the two presidents, being held in Vancouver, to discuss a US package of credits and grants for Russia

## Rocard topples Fabius as leader of French Socialists

By David Buchan in Paris

FRANCE'S Socialist party, shattered by losing more than 200 seats in last month's general election, has been further shaken by a weekend political coup in which Mr Michel Rocard has toppled Mr Laurent Fabius as party leader.

The speed and manner with which Mr Fabius was ousted by Mr Rocard, a relative late-comer to the party's presidential candidature in 1985 despite losing his parliamentary seat, has led to bitter recriminations. A number of younger Socialists are now looking to Mr Jacques Delors, the European Commission president who is a French Socialist, to salvage the party.

After a long debate within the party's executive board on Saturday, Mr Rocard was voted the head of a provisional committee

to steer the party until it holds its congress in July, effectively dissolving the post of first secretary which Mr Fabius has held for 18 months.

As so often in French socialism, personality rather than policy was the determining factor. Mr Fabius has long been President François Mitterrand's proxy in trying to block the rise of Mr Rocard, a relative late-comer to the Socialist party whom the president considers a dangerous opportunist.

The upshot of Saturday's battle is to leave Mr Mitterrand more politically isolated than ever as he faces the new conservative government of prime minister Mr Edouard Balladur. Mr Fabius managed to keep his own parliamentary seat, and the new leader of the much-diminished parliamentary Socialist party is a Fabius supporter. But the party lead-

ership, at least until July, has passed into hands hostile to Mr Mitterrand.

Mr Rocard said yesterday he would give "priority to the reconstruction of the left" rather than to "personal adventures". But the 62-year-old former prime minister evidently calculated he could not afford to delay preparation of his presidential bid by letting Mr Fabius continue in his post even for four more months.

Few of Mr Rocard's declared supporters kept their seats last month. But he capitalised on Mr Fabius's nominal responsibility as party leader for the election debacle, and won backing from supporters of Mr Lionel Jospin, a departing party heavyweight. Mr Jean-Pierre Chevènement, a left-wing former defence minister, resigned from the party yesterday.

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Austria	Sch.00	Greece	D.000	Lux	Uf.00	Oster	ORF.00	SRI	SR1
Bahrain	Dh.1.250	Hungary	F.172	Malta	Lm.0.00	S.Arabia	SR1	SRI	SR1
Belgium	Bf.0.00	Iceland	IKr.100	Morocco	MDh.13	Singapore	S\$4.10	SRI	SR1
Bulgaria	Lev.0.00	India	Rs.0.00	Neth	F.3.75	Spain	Pt.000	SRI	SR1
Cyprus	Cy.0.00	Indonesia	Rp.0.000	Nigeria	Nk.0.00	Sweden	Skr.0.00	SRI	SR1
Czech Rep.	Kcs.0.00	Israel	Sh.0.00	Norway	Nkr.0.00	Switz	Sfr.0.00	SRI	SR1
Denmark	Dkr.0.00	Italy	L.0.00	Oman	OR.0.00	Syria	S\$0.00	SRI	SR1
Egypt	E.0.00	Jordan	Jd.0.00	Pakistan	Pk.0.00	Thailand	Bh.0.00	SRI	SR1
Finland	Fmk.0.00	Korea	Won.0.00	Philippines	Ph.0.00	Turkey	L.0.00	SRI	SR1
France	Ffr.0.00	Kuwait	Kd.0.00	Poland	Pl.0.00	Turkey	L.0.00	SRI	SR1
Germany	Dmk.0.00	Lebanon	L.L.0.00	Portugal	Pt.0.00	UAE	Dh.1.00	SRI	SR1

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## NEWS: INTERNATIONAL

Local leaders prevent UN from evacuating refugees

Bosnia's president spurns  
Serb calls for direct talksBy Robert Mauthner,  
Diplomatic Editor

MR Alija Izetbegovic, Muslim president of Bosnia-Herzegovina, yesterday rejected Serb calls for direct talks between the country's three warring parties, aimed at reaching a compromise on a peace plan negotiated by international mediators.

The face-to-face talks between Muslims, Serbs and Croats were proposed by the Bosnian Serb leader, Mr Radovan Karadzic, after his self-styled Serb parliament had rejected a map drawn up by Mr Cyrus Vance and Lord Owen, UN and EC negotiators, dividing Bosnia into 10 semi-autonomous provinces.

While admitting he had hoped the parliament's declaration would be "a little less tough and more positive towards the plan," Mr Karadzic denied it had been entirely turned down.

"We accept the positive achievement of the Vance-Owen plan so far and we expect to correct the maps through direct talks face-to-face with the sides to the conflict," he said in an interview with Reuters TV. Mr Izetbegovic, however, told reporters in Sarajevo yesterday that Mr Karadzic was up to his usual "games and tricks," and that he was confident the international community would see through them.

"It is a rejection [of the plan] and nothing less," he said. After reluctantly signing the peace plan himself last month, Mr Izetbegovic had made it clear he would withdraw his signature unless the Bosnian Serbs endorsed the Vance-Owen plan unchanged.

Meanwhile, a ceasefire agreed a week ago appeared to have broken down at the weekend after heavy fighting was reported around the besieged Muslim town of Srebrenica in

eastern Bosnia. Lieutenant-General Lars-Eric Wahlgren, commander of UN forces in Bosnia, called on Bosnian Serbs to stop besieging the town and to respect the ceasefire.

Local Muslim leaders yesterday refused to allow a UN aid convoy to evacuate refugees from Srebrenica. Muslim leaders have indicated they believe such evacuation would contribute to the Serbs' policy of expelling Muslims from areas which Serbs want to claim as their own.

Eight trucks, which delivered 75 tonnes of food to the stricken town which is within range of Serb gun positions, left empty.

Hardline members of the Bosnian Serb parliament forced through a declaration on Saturday which made clear that the Vance-Owen map, which would reduce the territory allocated to the Serbs from the 70 per cent of the

total surface of Bosnia which they occupy now to 43 per cent, was "unacceptable".

Mr Warren Christopher, US secretary of state, also said in Vancouver at the weekend that he thought there was still a possibility the peace plan could be adjusted to meet Serb concerns.

Describing the Bosnian Serb decision as "regrettable", he nevertheless believed they had left the door open and that efforts should continue to try to persuade them it was in their and the world's interest "to bring this slaughter" to an end.

"We're not ready to give up," Mr Christopher said. The tone of his remarks was noticeably more conciliatory than his previous statements about punitive sanctions against the Serbs, probably in deference to Mr Boris Yeltsin, the Russian president, who was attending a summit with US President Bill Clinton in Vancouver.



A Bosnian Serb soldier relaxes beside his mortar at the weekend

Lufthansa  
chief  
attacks  
US dealBy Christopher Parkes  
in Frankfurt

THE German government should cancel its air transport agreement with the US, Mr Jürgen Weber, Lufthansa chairman, said at the weekend.

All efforts to bring the national flag-carrier back into profit would be fruitless as long as US airlines were allowed to swarm virtually unhindered into Europe and while Lufthansa laboured under the constraints of an antique bilateral treaty, he argued.

Mr Weber, a former aviation engineer installed two years ago to set the loss-making, 51 per cent government-owned, German airline to rights, feels he has filled his side of the bargain.

"I cannot take on the tasks of my main shareholder," he told the FT.

He has slashed the workforce - 5,000 jobs have gone in less than a year - a ground-breaking pay deal last summer, including a wage freeze, has helped reduce personnel costs 27 per cent, and flights to the growing markets of Asia and eastern Europe have been increased.

But recession and continuing price competition have continued to take their toll. "Last year we carried 11 per cent more passengers and 6 per cent more freight, but the end effect was less in the till," he said.

In fact, Mr Weber's efforts earned the airline a modest reduction in losses - down DM30m to DM300m (£127.1m) in 1992. But that seems insufficient for a man who has repeatedly promised that he will return the business to profit in 1995, after just three years of his restructuring programme.

Now he believes it is Bonn's turn to deliver the changes he is unable to engineer himself. He has sent government officials off to talks with US authorities with his concerns ringing in their ears.

Mr Weber says that cancelling the aviation deal, which in any case is due to be renegotiated by the end of October, will at least clear the ground for a fresh, more even-handed agreement than the one which has limited German airlines' access to a dozen US destinations.

"If it is cancelled then we will have a position where both partners can start off on an equal basis," he said.

But Mr Weber needs more than a level playing field to help him score in the US. Although North American routes account for 30 per cent of group revenues, Lufthansa has been unable fully to capitalise on the access it already has.

The main reason is the lack of links other European competitors enjoy with US airlines, and which enable them to move their passengers smoothly and profitably on to regional destinations within the world's biggest domestic market.

In the past two years Lufthansa has started partnership talks with both American Airlines and USAir, only to abort them later. Last autumn it pulled out of a proposed bid for Continental.

Now fresh talks are under way again with an unnamed party. Their chances of success would hardly be enhanced if Bonn's negotiators took Mr Weber's weekend urgings at face value and chose confrontation. On the contrary, improved access to main landing points in the US could strengthen Lufthansa's hand with its new potential collaborators.

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Florida health  
reforms offer  
national modelBy George Graham  
in Washington

FLORIDA'S legislators have approved a far-reaching overhaul of the state's healthcare system that may foreshadow national reforms being considered by the Clinton administration.

Governor Lawton Chiles said the plan would extend medical insurance to millions of people left out by the current system, and should serve as a model for national reform.

The plan adopted in Florida follows the "managed competition" principles that President Bill Clinton has said will form the framework of his reform, and will be applied on a wider scale than different schemes adopted in less populous states such as Oregon and Hawaii.

The current Medicaid programme gives health coverage to low-income families and is sponsored by the federal government but paid for in part by the states. The programme is already the dominant factor in most state budgets, forcing them to consider ways to lower medical costs or at least curb medical inflation.

The heart of the Florida plan is the creation of 11 regional co-operatives that will act as purchasing pools to negotiate directly with doctors and hospitals for medical services.

The pools will agree fixed annual fees with providers of

medical services, beginning with state employees and recipients of Medicare - another federally sponsored programme that covers the elderly - as well as the poor, who will be covered by the state. Business membership, however, will be voluntary.

Insurance will be prohibited from excluding people from coverage because of existing health problems.

More than 2m people in Florida and 35m nationwide fall through the cracks in current provision. They have no health insurance provided by their employers but are not poor enough to qualify for Medicaid.

One of the principal problems faced by Florida and the Clinton task force considering healthcare reform is how to pay for an extension of coverage to these people.

Florida hopes to cut medical costs through the annual fee, and by covering everyone so that hospitals no longer shift the cost of caring for those without insurance on to those who have it.

The federal task force chaired by Mrs Hillary Rodham Clinton, the president's wife, has been considering explicit price controls or national budget caps, as well as ordering employers to provide healthcare coverage for their workers.

Fitness plan for body and soul.  
Page 11

Experts  
come to  
defence  
of AZTBy Louise Kehoe  
in San Francisco

AZT will remain the cornerstone therapy for AIDS in spite of the preliminary results of a large-scale Anglo-French study, published on Friday, that raises questions about the effectiveness of the drug, US AIDS experts said.

The so-called Concorde study should not cause alarm, medical experts and AIDS activists in San Francisco stressed.

The study "doesn't really change what we already knew or suspected; that AZT when administered as a single therapy is not very effective," said a spokesman for the San Francisco AIDS Foundation, which offers counselling and support to those with the HIV virus.

Current US treatment uses AZT (produced by Wellcome of the UK and marketed as Retrovir) in combination with other drugs such as DDI (didanosine, made by Bristol-Myers Squibb) or DDC (zalcitabine, Roche), both of which have been approved by the FDA for treatment of HIV infection.

This "combination therapy" was developed as, in most patients, the HIV virus became resistant to AZT after six to 18 months. AIDS experts said it was not surprising the European study, which followed HIV-infected patients over a three-year period, showed the limitations of AZT.

Early treatment of HIV infection is still critical, the experts maintain, as studies suggest the virus is active in the lymphoid tissues, the lymph nodes, tonsils and spleen - during the so-called latent period, which can last up to 10 years after infection, and before symptoms appear.

"It would be a tragedy if the results of the European AZT study discouraged people from seeking early treatment," said one observer.

## Pinheiro champions EC openness

By David Gardner in Brussels

EUROPEAN citizens would have the right to demand information on EC proposals and decisions which affect them, under a new "openness" regime the Commission is due to discuss at the end of this month.

Mr João de Deus Pinheiro, the EC commissioner for internal political relations who has the job of trying to restore the Commission's credibility at a time of widespread hostility, told the Financial Times he is planning a radical overhaul of the Brussels information directorate.

The, until now, virtually invisible directorate known as DG10 will be slimmed down and reorganised, with officials responsible for obtaining and providing information on each area of EC policy on demand.

Under Mr Pinheiro's plans a small watchdog group, independent of the "vested interests" of other Commission

departments, will monitor DG10 for the quality and timeliness of its information. The operation as a whole would be overseen by a consultative council made up of users of the service in each member state.

"They will be there to provide the truth. There will be no propaganda. I am very clear on that," Mr Pinheiro said.

His plan has still to be discussed by the Commission, and although the commissioner expects fierce resistance to the

which seeks to rebut the claim that the convergence criteria are deflationary, he states: "The criteria may act as a safeguard should the markets, whose judgment is not always perfect, fail to recognise the signs of budgetary excess."

The public debt criteria of the Maastricht treaty set "reference values" of 60 per cent of GDP for public debt and 3 per cent of GDP for annual public deficits.

As an example of how the new system would work, Mr Pinheiro said any steel region or company in the EC would be able to get full, comparative information and background on the controversial cuts in steel output now under discussion.

"Information has to be based on reality," the commissioner argued, acknowledging that the EC had until now tried to hide the downside of programmes like the single market, which started up this year.

zens and journalists.

"What we want is quite different," Mr Pinheiro said. This would include providing information on problems created by EC decisions and would oblige the Commission to admit mistakes. "A certain humility is called for," the former Portuguese foreign minister said.

"You can't pretend that what-

ever you do is blessed by some hidden God who prevents you from making mistakes."

As an example of how the new system would work, Mr Pinheiro said any steel region or company in the EC would be able to get full, comparative information and background on the controversial cuts in steel output now under discussion.

"Information has to be based on reality," the commissioner argued, acknowledging that the EC had until now tried to hide the downside of programmes like the single market, which started up this year.

IG Metall keeps  
up wage pressure

By Judy Dempsey in Berlin

IG Metall, Germany's big engineering union, has called for nationwide protests from April 24 in support of higher wage demands by eastern Germany's electrical, metal and steel sectors.

Mr Franz Steinkühler, head of the union, also told a rally in the eastern German city of Magdeburg at the weekend that members throughout the five east German states would be bailed out later this month on whether to hold an all-out strike in the region. He added that IG Metall would continue warning strikes in eastern Germany until the employers' steel, metal and electrical associations agreed a 21 per cent pay increase for the steel sector and a 26 per cent increase for the metal and electrical industry.

The pay increases are part of a contract signed between the union, west German employers and east German managers in March 1991 aimed at equalising German wages by April 1994. Wages in the east are below 70 per cent of west German levels. The employers say they cannot now meet the demands because of the recession in western Germany and low productivity in the east.

● The Treuhänder agency, responsible for privatising east German industry, is to press ahead this year with selling a remaining 2,000 enterprises. But some of them may have to be shut down.

Mrs Birgit Breuel, Treuhänder president, said in a radio interview that the sale of 800 of these enterprises would soon be legally binding. She was "confident" most of the remaining 1,200 could be sold.

Bonn plans toxic  
waste retrieval

By Ariane Gensler in Bonn

MR Klaus Töpfer, Germany's federal environment minister, arrived in Bucharest yesterday to assess ways to clean up 400 tonnes of toxic waste illegally exported by Germany to Romania in recent years.

The waste, exported by both east and west German companies, has been stored in and around the Transylvanian town of Sibiu in corroding containers, according to the environmental group Greenpeace.

Plans were made to take the toxic waste back to Germany in early March. But disputes between the German states over where the waste should go and who should pay for its transportation have delayed the move. The total cost of re-importing the waste is estimated at DM3.3m (£1.98m).

The plans followed a campaign by Greenpeace which has recently reported a string of illegal dumping sites used by German companies abroad.

At the weekend, officials from the Environment Ministry in the state of Lower Saxony ordered back some 3,000 tonnes of metal waste due to be exported to Russia by a west German enterprise and labelled as industrial goods, according to the Süddeutsche Zeitung.

● The government will probe Hoechst, Germany's largest chemical group, to see if poor organisation was to blame for a string of accidents at its plants, officials said at the weekend. Reuter reports from Frankfurt.

Mr Töpfer said he and local officials had agreed on the investigation, to be carried out by his ministry.

## Poor prognosis for EC drug agency

A new body streamlining drug authorisations  
is facing delay, writes Frances Williams

THE EUROPEAN MEDICINES EVALUATION AGENCY

under way by 1995.

The main decisions on the agency's operations - including location, cost and staffing - remain to be taken. Prof Duilio Poggolini, chairman of the EC's committee for proprietary medicinal products (CPMP), which will advise the new agency, says he hopes heads of government will agree a location when they meet in Copenhagen in June.

But with several countries, including Britain, lobbying hard for the EMEA, this may prove optimistic.

The EMEA is a crucial plank of the EC's single market programme for the free circulation of goods within the 12 member states. Once the new system is operational by the end of the decade, the same drugs, conforming to standards of safety, effectiveness and quality, should be available throughout the Community.

There will be Community-

wide monitoring of adverse reactions. Pharmaceuticals companies will submit new drugs for approval either directly to the EMEA through a centralised procedure, or through a decentralised route based on mutual recognition of authorisations by national authorities, with binding EMEA arbitration in case of argument.

Biotech products will have to go through a centralised assessment by the CPMP, which will be optional for other high-tech drugs. For the foreseeable future, however, most drug approvals will go through the decentralised system - which means companies can still choose which country they go to for initial authorisation.

"What industry wants is a speedy decision at reasonable cost," says Mr Ben Hayes of the Association of the British Pharmaceutical Industry. "In the end, companies will take a commercial decision on which route to take."

Both procedures are supposed to be quick - crucial when limited patent life can

leave only a few years for companies to recoup costly investments - and should obviate the need for separate sets of clinical trials and repetitive paperwork now demanded by national medicines agencies.

Under the centralised system the CPMP, which consists of pharmaceutical regulators and experts from the 12 member states, will appoint one or maybe two national agencies to act as rapporteurs, or assessors, for a drug application. The verdict, which must be delivered in 210 days, will normally be made binding across the Community within another 90 days.

Under the decentralised procedure an even tighter timetable is envisaged for marketing approvals granted by one member state to be recognised by others, although arbitration could stretch this to 10 months or so.

Company preferences will be influenced by how smoothly the two procedures work. Prof Poggolini points out that the risk of national objections is

lower when people get together to discuss scientific evidence - a plus for the centralised procedure.

However, pharmaceutical companies which have already established good lines of communication with national agencies may be reluctant to switch to the new, and therefore uncertain, EMEA system. There are also worries the CPMP may choose rapporteurs on a rotational basis rather than for their expertise in evaluating particular types of product.

As for cost, a recent report for the European Commission by consultants Touche Ross and Besselaar suggests the EMEA may be more expensive to run than originally envisaged, even though it is intended to co-ordinate rather than replace the functions of national medicines agencies.

They estimate that by 1999 the EMEA will need a staff of about 250 and an annual budget of some \$60m (£42.2m). Prof Poggolini describes these fig-

ures as "a basis for discussion". No decision has yet been taken on how this might be split between fees charged to companies and direct funding by the EC.

The 12 Community countries employ 2,000-2,500 full-time staff, plus about 1,000 expert consultants, on drug evaluation. According to Touche Ross and Besselaar this costs about \$300m a year.

The consultants calculate that, by the end of the century, perhaps 40 per cent of the 8,000-10,000 applications handled by national agencies each year will no longer be necessary.

Prof Poggolini argues that the new system should spur innovation and become a platform for worldwide efforts to harmonise drug standards.

The CPMP is already involved in discussions with the US Food and Drug Administration and its Japanese counterpart on standardising requirements for drug effectiveness, quality and safety, in the International Conference on Harmonisation. However, Prof Poggolini says harmonisation on a global basis will not be a reality before "the early years of the next century".

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## Mubarak seeks talks with Rabin

By Mark Nicholson and Roger Matthews in Cairo

EGYPT'S President Hosni Mubarak is seeking a summit with Mr Yitzhak Rabin, the Israeli prime minister, after his discussions on reviving the Middle East peace process in Washington, Israeli officials said yesterday.

Mr Gad Ben Ari, Mr Rabin's spokesman, said Egypt's ambassador in Israel had requested the meeting a few days ago. But he added: "In terms of exact dates and in terms of location, nothing is set." Mr Mubarak, who has emerged as the key intermediary in efforts to revive the stalled peace talks, meets President Bill Clinton tomorrow. Mr Mubarak said last week he would report the substance of his meeting to Mr Rabin on his return to Cairo.

The Egyptian leader has recently met President Hafez al-Assad of Syria and Mr Yasir Arafat, the Palestine Liberation Organisation chairman.

The PLO is meeting this week in Tunis to discuss possible measures to resolve the crisis over the Israeli mass deportation of Palestinians in December which has blocked the resumption of peace talks.

The Palestinians have said they will not decide whether to attend the next round of talks.

scheduled for April 20, until after Mr Mubarak's return from Washington.

Mr Mubarak would particularly welcome a successful mediation effort at a time when his government is under strong pressure from Islamic fundamentalists at home. It would also underline Egypt's strategic value to Washington while the country is seeking a renewed US commitment to the \$2.1bn it receives in annual civil and military aid.

An Israeli-Egyptian summit would be unlikely without a solution being found to the peace talks impasse. In the event of a deal, Mr Mubarak could seek to extract the maximum symbolic publicity from his role by meeting Mr Rabin in Jerusalem. This would mark the first visit to Israel by President Mubarak since he took power more than a decade ago, and the first by any Egyptian leader since the historic trip of President Anwar Sadat in November 1977.

A senior Egyptian foreign ministry official said Mr Mubarak had decided in principle to make such a visit, saying "it is not a question of whether, but of when". The official said Mr Mubarak would not have countenanced such a trip while Mr Yitzhak Shamir, the former Likud prime minister, was in power.

## Venezuela approves oil project

THE Venezuelan cabinet approved at the weekend a \$1.7bn heavy oil project to be carried out by Conoco, a subsidiary of El du Pont, and Venezuela's national oil company, writes Joseph Mann in Caracas.

The project calls for producing and upgrading very heavy crude oil from Venezuela's Orinoco oil belt, the world's largest known accumulation of heavy oil and bitumen.

This is the first time a foreign company will be allowed to participate as a direct investor in Venezuela's oil production sector since the republic nationalised its petroleum industry in 1976. It is also the first step towards opening up large-scale production in the belt.

Conoco and Maraven, a subsidiary of Venezuela's national oil company, PDVSA, will be equal partners in the project, according to Mr Frank Alcock, PDVSA vice-president.

The plan, which must be approved by the Venezuelan congress, involves producing 120,000 barrels a day of extra-heavy crude oil from the Orinoco belt and converting it into 102,000 barrels a day of lighter gravity oil, plus 3,000 tonnes of petroleum coke.

The belt, north of the Orinoco river, contains an estimated 1,200bn barrels of extra-heavy crude oil and bitumen.

## Brazil presses on with sell-off

The Brazilian government sold 70 per cent of the shares on offer in the sell-off of the Companhia Siderurgica Nacional (CSN), the steel company, on Friday. The remaining 30 per cent are scheduled to be sold today, writes Bill Hinchberger in São Paulo.

President Itamar Franco held firm in his determination to sell the company, despite protests by nationalists and law suits filed by opponents. Administration officials worked intensively on Friday to overturn several court orders suspending the auction, which was delayed by three hours.



A US Marine and a Somali boy enjoy a game on Mogadishu's "green line" at the weekend. Meanwhile Médecins Sans Frontières and the International Committee of the Red Cross have pulled out of the southern Somali port of Kismayu because of fears of attack by warring clans, the UN said, agencies report.

## Japanese 'losing faith in leaders'

By Robert Thomson in Tokyo

THE Japanese are increasingly disillusioned with their politicians and have lost confidence in the country's direction, according to an annual survey by the prime minister's office, which found respondents unusually gloomy.

A record 70.1 per cent of the 10,000 polled said public opinion was not properly reflected in national politics. The negative response follows a series of scandals involving the ruling Liberal Democratic party.

The level of disillusionment was highest among the young. About 81 per cent of those aged between 30 and 34 said their opinions were not reflected in

political debate. Overall, 23.5 per cent thought politics did take into account their opinions.

As for the country's general direction, a record high of 44.3 per cent, up from 35.5 per cent in the previous year, said Japan was "off course", with most concerned about a decline in working conditions and job security. Meanwhile, only 31.4 per cent consider that Japan is still on course.

The survey found that 49.8 per cent of respondents think Japan is valued by the international community, down from the 50 per cent of a year ago, but still above the 41.1 per cent who suggested that the country is not valued.

## Tide running out for royalty in Australia

Kevin Brown in Sydney sees a drift towards republicanism as old ties with Britain fade

WELL MAY we say 'God Save the Queen', because nothing will save the governor-general.

So spoke Mr Gough Whitlam, former prime minister, shortly after his Labor government was dismissed by Sir John Kerr, the governor-general, at the height of Australia's worst constitutional crisis in 1975.

Mr Whitlam was wrong (he lost the subsequent election in a landslide). But 18 years later, it seems that nothing can now save either the governor-general or his sovereign, Queen Elizabeth II, from the rising tide of republicanism.

Republicanism was not an issue in last month's federal election, which was narrowly won by Mr Paul Keating's incumbent Labor government after a campaign fought almost entirely on economic issues.

But Labor's unexpected victory has unleashed a surge of support for constitutional change in the Liberal party, the larger of the two partners in the opposition coalition. Three state Liberal leaders this week urged the party to consider dropping its traditional support for the monarchy, including Mr John Fahey, premier of New South Wales, the most populous state.

Other prominent Liberals remain sceptical. Mr John Hewson, the federal leader, has avoided committing himself, and Mr Jeff Kennett, premier of Victoria, describes republicanism as "a tenth-order issue". The party's freedom to change course is also limited by its need to avoid a split with the strongly monarchist National party, the coalition's rural-based junior partner.

But the willingness of so many leading Liberals to contemplate constitutional change suggests the party will accept that a gradual transition to a republic is inevitable.

Diminishing support for the monarchy reflects Australia's gradual drift away from its traditional links with Britain, the former colonial power, which

annexed the continent in 1788. Australia achieved independence in a series of steps between the federation of the continent's six states in 1901 and the abolition by the UK parliament of its residual legislative rights in 1986.

The monarchy has remained untouched largely because of the difficulty of amending the 1901 constitution, which says Australia's head of state is the British monarch, represented by a governor-general.

Surveys suggest that up to 70 per cent of Australians now think this last link should be broken. But there are a host of problems to be solved before any practical steps can be taken. Most importantly, there is no consensus between republicans on what sort of constitution

amend the constitution have been determined by referendums under a provision requiring support from a majority of voters in a majority of states. Only eight of 42 proposals have succeeded, suggesting widespread agreement on a republican amendment would be crucial to success.

But even a successful referendum proposition would be open to a High Court challenge by monarchists, who could seek to have it struck down on the grounds that parts of the constitution cannot be amended by this mechanism. This is because the document known as the Australian constitution is technically the ninth section of the 1900 Commonwealth of Australia Constitution Act of UK parliament.

Mr Tony Blackshield, professor of law at Macquarie University, says most lawyers think the referendum procedure does apply to the first eight sections. But only the sometimes unpredictable High Court could determine this.

The alternative would be to use an obscure provision allowing federal parliament to pass any law that could have been made only by the UK parliament at the time of federation.

But this section has never been used because it requires simultaneous consent of all state legislatures - seen by Mr Greg Craven, reader in law at Melbourne University, as a "virtual impossibility". A further complication is that it is unclear whether an amendment of the federal constitution would abolish the states' links with the Queen, which derive from colonial constitutions which continued in force after federation.

This means a federal republic might have to co-exist with one or more monarchist states. Mr Keating plans to appoint a committee of six eminent persons to consider these issues and prepare the ground for change. Optimistically, perhaps, he has set it a target of 2001, the centenary of federation, to complete the job.

## Constitutional change is even backed now by leading Liberals

tional framework Australians should be asked to accept.

The simplest procedure would be to change the governor-general's title to president, and remove the requirement for the Queen to appoint him.

This minimalist approach is favoured by the Australian Republican Movement, led by moderates such as Mr Thomas Kenally, the novelist, and Mr Malcolm Turnbull, a Liberal lawyer and merchant banker.

However, the more radical Australian Republican Party says the transition should be used as an opportunity to abolish the states. Mr Ian McPhee, a former federal Liberal minister, has argued a similar case.

Other ideas include the entrenchment of a bill of rights, notably lacking from the existing constitution, and indirect elections for the presidency, which would substantially increase the authority of the office.

All previous attempts to

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## Ministers to discuss EC free trade pact

By David Gardner in Brussels

EUROPEAN Community foreign ministers are today expected to agree to widen negotiations with Russia on setting up an EC-Russian free trade zone during the coming decade.

The principle of a free trade accord with Russia has been agreed by EC ambassadors, but there is still some argument over conditions, and about the financial and technical assistance needed to make a free trade zone possible.

Some member states, particularly the UK, want a stronger human rights clause in the agreement.

On the main free trade issue, it is still not clear whether the "evolutionary clause" sought by the Commission will be replaced by an agreement to open up EC markets only after Russia reaches a certain level of reform and development. "An evolutionary clause should be just that - filling it up until you've got a free trade zone - not deciding (on free trade) later," argues one ambassador from the liberal EC camp.

Equally, the "safeguard clause" against any surge of competitive Russian goods may be strengthened, and made conditional on Russia joining the General Agreement on Tariffs and Trade. The Commission has drafted a generous clause, to be invoked only "in the event of a serious injury, or threat of a serious injury, to domestic (EC) producers of like or direct competitive products."

The free trade zone prospect is also now likely to be on offer only to Russia.



HELPING HANDS: All smiles from Presidents Clinton and Yeltsin, pictured outside Vancouver's Museum of Anthropology which they visited on Saturday

## Japanese come into line on aid

By Jurek Martin in Vancouver

LINGERING doubts about the extent of Japan's commitment to the multilateral Russian aid process have been resolved.

According to the White House spokesman, President Clinton spoke on Friday to Mr. Ichiro Miyazawa, the Japanese prime minister. Mr. Clinton then told President Yeltsin in their first round of talks that the US backed Japan's claim to the Kurile Islands and that Mr. Miyazawa has assured him of Japan's strong support for the Group of Seven and bilateral assistance.

This represents no shift in official policies. The US has always supported Japan's claim to the Kuriles, occupied

by the Soviet Union at the end of the last World War, while Japan, its reservations about the efficacy of large-scale assistance to Russia notwithstanding, has never publicly threatened not to take part in the multilateral effort.

But it has been important for Mr. Clinton, both for his own domestic purposes and in his presentation to Mr. Yeltsin, to demonstrate that the leading industrialised nations are willing to act in concert to help Russian economic reform.

Thus the US side in Vancouver emphasised that both Britain and Canada had on Friday announced increased bilateral contributions, with expectations that the rest of the G7 countries will have fallen into

line by the time the foreign and finance ministers meet in Tokyo on April 14.

Mr. Miyazawa's commitment, as conveyed to Mr. Clinton, appears designed to satisfy US criticism about the extent of Japan's willingness to help bilaterally and, as current chairman of the G7, to ensure the success of the Tokyo session. The US is not pushing for early permanent Russian membership of the G7, which would have disconcerted Japan.

Mr. Clinton mentioned, without disclosing details, that other countries outside the G7 would be approached. His officials have implied earlier that Middle Eastern nations, most obviously Saudi Arabia, would be asked to come forward.

On the domestic political side, the spokesman also announced that Congressmen Richard Gephardt and Robert Michel, Democratic and Republican leaders in the House of Representatives, would go to Moscow this week for their own look at the state of Russian reform.

Even though the US bilateral assistance proposals are supposed to include no "new money", the congressional debate about an appropriate US response is gathering steam. Also the Russian side has raised one issue, in particular, which falls within congressional competence - its disquiet with the 30-year-old Jackson-Vanik amendment that explicitly linked US trade

and aid to emigration policies, especially as they affect Jews.

Russia, claiming emigration has been liberalised, would like Mr. Clinton to seek a permanent waiver from the amendment, which has been automatically renewed every year. US officials said there were still "some problems" with the status of a few former political dissidents.

The amendment was not the only "irritant," as the US spokesman called it, raised by Mr. Yeltsin. He also complained about the continuing Cocom restrictions on technology trade with the former Soviet bloc and a recent collision between US and Russian submarines, for which incident Mr. Clinton expressed regret.

## West's backing for Yeltsin a big gamble

By John Lloyd in Vancouver

THE Clinton-Yeltsin summit cannot be a success on its own. It is the formal centrepiece of a process of organising aid for Russian reform: a process which should see clear decisions made on assistance by the foreign and finance ministers of the Group of Seven countries in Tokyo in ten days' time, but which cannot be consummated without a political victory for Russia's reformers.

President Yeltsin came to Vancouver having committed himself to taking part in an April 26 popular vote which he initially called on questions of trust in his presidency and approval of a draft constitution. Just before the summit, he agreed instead to a referendum under the control of his opponents in the parliament.

In this poll the question of trust remains, but is supplemented by questions on social and economic reform and on elections of the president and the parliament. Further, the questions must win a majority of more than 50 per cent of the electorate - a high qualifying margin which may render the exercise inconclusive - as intended by parliament.

Yet from this vote - if it goes ahead - Mr. Yeltsin must claim enough of a political victory to allow him to dominate parliament and to protect reform. Only if this is possible can foreign aid be applied. President Bill Clinton and other western leaders are thus right to say they are betting heavily on Mr. Yeltsin.

But if he does pull it off, says one senior western official, "stabilisation of the economy is closer than it has ever been".

The government has a plan, drawn up by Mr. Boris Fyodorov, who was at the Vancouver talks, and as deputy prime minister in charge of finance and the economy is the shaper and controller of economic change.

He has told western governments he will need, in the coming year, \$20bn for stabilisation of the ruble, support of the budget and restructuring of industry. He may not get it all. But he should get at least half, and with that he can start his transformation.

The western countries are likely to change the way aid is provided. They will bypass the International Monetary Fund, for over a year the western's ardent of Russian reform and disbursing of aid. The IMF will continue to judge the performance of the government and to work with it to set targets. But the leaders of the G7 now appear determined to take the disbursement of aid into their own hands.

It should mean that, rather than aid being held out as a reward for good behaviour, it would be given in order to promote good behaviour. Rather than demand a budget deficit of 5 per cent of gross national product, for example, as the IMF has done over the past year, funds would be provided to support the budget which would make such a target realistic.

Mr. Brian Mulroney, the Canadian prime minister, made the new relationship between the IMF and its chief paymasters clear in Vancouver when he said that "after all, the leading industrial countries are the majority of the shareholders of the IMF" - a sign that the Fund will be subordinate to the perceived necessity of helping a reform process which cannot conform to the Fund's guidelines.

Thus, in two weeks, the G7 should have completed their side of the bargain. They will have offered Russia a substantial package of support which would allow its government to make the critical moves to bring inflation under control and to make the ruble convertible on current account.

However, there remains a doubt that Russia's politics will stabilise sufficiently to support the policies on which the provision of aid is predicated. While Mr. Yeltsin enjoyed the hospitality of Vancouver, his opponents - and even his allies - in Russia were undermining his position. Mr. Russian Khasbulatov, the parliamentary speaker, denounced the west for taking sides in the struggle between parliament and president. Mr. Valery Zorkin, the head of the constitutional court, called Mr. Yeltsin's participation in the summit a waste of time.

And Mr. Victor Chernomyrdin, the prime minister who had last week said that Mr. Yeltsin's support of the government was indispensable to reforms, launched a savage attack on his own deputy prime minister in charge of privatisation, Mr. Anatoly Chubais, for conducting a programme reminiscent of the Stalinist collectivisation of the peasant farms in the 1920s and 1930s. Though Mr. Chernomyrdin and the other corporatists in the cabinet have accepted that stabilisation is essential, they are not reconciled to privatisation.

"Our interests lie with Russian reforms and with Russian reformers," led by Boris Yeltsin, Mr. Clinton has said. Now Mr. Yeltsin, after the unequivocal support delivered in Vancouver this weekend, must show that he really does lead, and that the reformers are still in a position to be led.

## Fund for small business proposed 'President Yeltsin does not have supporters. He has hostages'

By Robert Peston, Banking Editor

MR Jacques Attali, president of the European Bank of Reconstruction and Development, is trying to persuade G7 countries to provide \$500m to help start small businesses in Russia.

The EBRD is concerned at growing unemployment in Russia, and the small business sector is undeveloped, following decades of centralised economic control. To date the EBRD, set up to help develop the private sector in former Soviet bloc states, has provided only tiny amounts for investment in small and medium sized enterprises.

Investing in small business carries greater risks than

EBRD's national shareholders want the bank to take. Mr Attali therefore wants a new pool of money, which could invest in these riskier enterprises.

A second obstacle to investing in the small business sector is the lack of an effective network for distributing small amounts of capital, because the Russian banking system is so antiquated. Mr Pierre Pissaloux, EBRD's director of the cabinet and of corporate planning and the budget, said young westerners would be sent all over Russia to assess local entrepreneurs wanting funds. These westerners would train Russians to become venture capitalists, so that eventually the Russians could disburse funds themselves.

By Leyla Boulton in Moscow

LIKE the western leaders backing President Yeltsin and his reforms, many Russians feel that there is little choice but to support him for fear of the alternatives.

As Mr Mikhail Leontiev, a leading Russian economist commentator, observes wryly: "Yeltsin does not have supporters but hostages. He puts one in a situation where one has no choice but to support him."

The question now is whether new western help spearheaded yesterday by President Clinton and to be pursued by the Group of Seven in Tokyo can boost support for Mr Yeltsin in an April 25 referendum. The answer is that it

probably cannot hurt.

Most people interviewed yesterday at Moscow's Kiev railway station, around the street stalls and kiosks which are the most visible consequence of market reforms so far, welcomed western assistance. If it was made more effective.

"Humanitarian aid only ends up in these kiosks where the hoods in leather coats make money out of it," claimed Mrs Liudmila Konstantinova, a retired engineer on a pension of Rb5,500 a month. But she added that Mr Yeltsin still needed some sort of help "because he's not managing on his own".

"Help is always good. The question is how to use it. We need investment in specific regions and businesses," said

Mr Albert Koplinsky, a factory worker.

Mr Yuri Feldman, who has a computer programming business, suggested that the west send managers to Russian enterprises to teach us how to work properly.

Natasha, an atomic engineering student from Obninsk, had mixed feelings about aid but would vote for the president. "On the one hand, if we could have avoided getting into this mess, we would not need help. But since people don't want to work hard, we are finding it difficult to get out of this ourselves."

A minority were resolutely opposed to western help. Expressing indignation about the rubbish and dirt surrounding the street sellers, Galina,

an accountant, said she had lost faith in Mr Yeltsin. "Before going to a market economy, we should have prepared for it. I feel terrible that we are now so poor we need help."

Another woman said: "The only kind of help we need is our own. We've got to force people to work hard and put all the goods which are now on the streets into the (state) shops."

But Nikolai, standing behind a table laden with plugs, screwdrivers, and electrical wire, expressed full support for Mr Yeltsin. "If the Communists come back, they won't even let us breathe. I supply things that people need, more cheaply than in the shops. What's wrong with that?"

## G7 aid a condition for Russian reform, not a reward

RUSSIAN President Boris Yeltsin should savour the reception he received from US administration officials at this weekend's Vancouver summit. He can expect a more sceptical welcome from some other members of the Group of Seven industrial countries, in whose collective name any multilateral aid package is likely to be provided. The economic arguments may be on the side of Mr Yeltsin. But he will have a tough time persuading deficit-burdened G7 countries that up-front aid makes good political sense.

Western worries over the sagacity of committing aid to the Russian reform programme are understandable. Moscow policies remain unpredictable, while Mr Yeltsin's grip on power appears tenuous. Russian inflation is also accelerating fast, nearing 90 per cent a month over the last quarter. Inevitably, sensible investors are desperate to sell rubles for western dollars in order to salt their savings away in Swiss bank accounts.

Yet none of these concerns weakens the case for aid. Indeed, the pace at which the

Russian economy is approaching hyperinflation, and the scale on which capital is fleeing the country, make it all the more important that the G7 takes the plunge. For capital flight is only a symptom of the underlying economic malaise. It is the threat of hyperinflation, and the potential political disintegration that could follow, that make capital flight the only sensible strategy for would-be investors.

Only by bringing the credit creation under control can the Russian government reduce inflation and stabilise the slide in the value of the ruble. That means stemming the flow of bank credits to indebted state enterprises, while bringing remaining subsidies within the government's budget. Central bank credits are currently growing by 30 per cent a month, over 70 per cent a quarter, of which more than half go to state enterprises.

But the Russians cannot control inflation on their own, a point made repeatedly both by the Russian government and by enlightened external observers such as Mr Stanley Fischer, professor of economics at

the Massachusetts Institute of Technology and previously chief economist at the World Bank. Western aid, they argue, is needed to provide a non-inflationary way of bridging the gap in the government budget that central bank credits now fill.

But how much aid is needed? About \$20bn in the second quarter of this year rising to \$4.5bn a quarter by the beginning of 1994, according to a stabilisation plan devised by Mr Jeffrey Sachs, a Harvard economics professor and adviser to the Russian government. The plan is designed to reduce the quarterly rate of inflation from over 100 per cent today to 14 per cent in the first quarter of 1994. Meeting these inflation targets requires the rate of growth of central bank credit to fall to a fifth of its current level. Total credit creation continues to grow each quarter by a little over 15 per cent of gross domestic product, of which the share of central bank credit is to fall from 100 per cent today to a quarter by the end of the year, with western aid filling most of the gap.

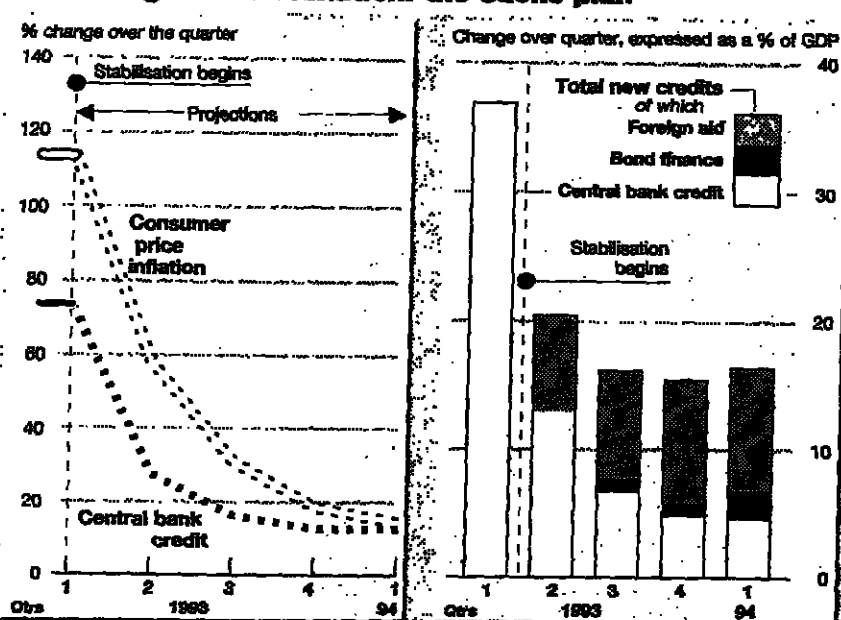
And when should aid commence? Stan-

dard IMF practice is to wait for a country to establish an anti-inflationary track record before supplying aid. But the Russian government argues that the urgency of their plight, and their financing difficulties, require up-front aid in order to allow the programme to begin. Mr Fischer agrees. "The west rightly fears that economic assistance would simply be wasted," he says. "But without western financial assistance, the Russians will not be able to balance the budget and bring inflation down to a level that will allow other reforms to proceed."

Western aid, says Fischer and Sachs, should flow as soon as deputy prime minister Boris Fyodorov is in charge of credit creation and starts implementing stabilisation measures. Of course, the reformers may fall even with aid. But their chance of success depends critically on whether they can convince reluctant G7 governments to take the risk.

Edward Balls

### Stabilising Russian inflation: the Sachs plan



### INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and an average equity market yield. All figures are percentages.

UNITED STATES						JAPAN						GERMANY						FRANCE						ITALY						UNITED KINGDOM					
Month	Narrow Money (\$B)	Broad Money (\$B)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)	Month	Narrow Money (¥B)	Broad Money (¥B)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)	Month	Narrow Money (DM)	Broad Money (DM)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)	Month	Narrow Money (FF)	Broad Money (FF)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)	Month	Narrow Money (L)	Broad Money (L)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)	Month	Narrow Money (£B)	Broad Money (£B)	Short Interest Rate (%)	Long Interest Rate (%)	Equity Market Yield (%)
1985	9.0	8.9	8.00	10.50	n.a.	1985	5.0	8.4	6.82	6.51	n.a.	1985	4.3	5.1	5.45	6.94	n.a.	1985	6.2	7.4	10.03	11.74	n.a.	1985	13.2	12.5	14.34	13.71	n.a.	1985	4.7	13.2	12.32	11.03	n.a.
1986	13.5	8.3	6.49	7.67	3.43	1986	6.9	8.7	5.12	5.35	0.84	1986	10.0	8.3	4.64	6.50	1.78	1986	6.8	6.8	7.79	8.74	2.65	1986	10.5	8.2	13.25	11.47	1.41	1986	4.0	15.3	11.02	9.87	4.36
1987	11.6	6.5	6.82	8.38	3.12	1987	10.5	10.4	4.15	4.64	0.55	1987	8.0	7.3	4.03	6.14	2.21	1987	4.1	6.9	8.26	9.45	2.75	1987	4.7	14.6	9.77	9.52	3.90						
1988	4.3	5.2	7.05	8.84	3.61	1988	8.4	11.2	4.43	4.77	0.54	1988	8.7	8.4	4.34	6.46	2.51	1988	3.9	8.4	7.94	8.08	3.69	1988	7.8	9.8	11.32	10.58	1.94						
1989	1.0	3.9	6.59	8.49	3.43	1989	4.1	9.9	5.31	5.22	0.48	1989	8.3	5.8	7.11	6.94	2.22	1989	7.1	8.2	12.41	11.81	2.46	1989	6.8	17.0	10.41	9.69	4.48						
1990	3.7	5.3	8.06	8.54	3.50	1990	2.6	11.7	7.62	6.91	0.85	1990	4.5	4.5	8.46	8.71	2.11	1990	6.6	7.4	13.53	12.46	2.84	1990	5.9	17.5	13.86	10.80	4.36						
1991	5.9	3.3	5.87	7.85	3.21	1991	5.2	5.6	7.21	6.37	0.75	1991	5.1	5.8	8.29	8.44	2.38	1991	8.3	9.1	11.83	13.20	3.45	1991	5.3	16.1	14.82	11.53	5.07						
1992	12.4	2.0	3.75	7.00	2.96	1992	4.5	0.8	4.28	5.25	1.00	1992	7.1	8.2	9.32	7.77	2.45	1992	0.9	5.4	10.36	8.57	3.35	1992	2.4	8.2	11.58	10.04	4.97						
2nd qtr.1992	11.7	1.7	3.95	7.37	2.97	2nd qtr.1992	5.7	1.2	4.58	5.63	1.04	2nd qtr.1992	8.4	7.9	8.76	7.96	2.26	2nd qtr.1992	-1.3	4.9	10.04	8.66	3.39	2nd qtr.1992	2.2	5.3	10.28	9.21	4.78						
3rd qtr.1992	12.6	1.6	3.35	6.81	2.98	3rd qtr.1992	3.2	-0.0	3.90	5.10	1.06	3rd qtr.1992	8.5	8.8	8.72	7.88	2.33	3rd qtr.1992	-0.3	4.8	10.58	8.90	3.67	3rd qtr.1992	2.4	5.3	10.38	9.21	5.21						
4th qtr.1992	14.3	1.8	3.56	6.73	2.94	4th qtr.1992	2.0	-0.5	3.67	4.78	1.03	4th qtr.1992	10.7	8.6	8.36	7.84	2.87	4th qtr.1992	0.9	5.4	10.77	8.26	3.72	4th qtr.1992	2.7	4.5	7.88	9.45	4.84						
1st qtr.1993			3.20	6.26	2.81	1st qtr.1993			3.29	4.34	1.00	1st qtr.1993			8.31	6.87	2.42	1st qtr.1993			11.83	7.66	3.38	1st qtr.1993			6.43	7.97	4.35						
April 1992	11.9	2.0	4.04	7.47	2.97	April 1992	7.0	1.8	4.59	5.68	1.06	April 1992	8.8	7.6	8.75	7.94	2.28	April 1992	-1.4	4.5	10.04	8.67	3.37	April 1992	9.8	9.3	12.24	12.71	3.51						
May	12.1	1.8	3.83	7.30	2.95	May	6.9	1.1	4.58	5.66	1.00	May	6.8	7.8	8.79	7.98	2.26	May	8.4	8.0	12.24	12.60	3.45	May	2.7	5.1	10.13	9.08	4.61						
June	11.1	1.3	3.82	7.26	3.00	June	3.2	0.9	4.49	5.65	1.08	June	6.6	8.2	8.75	7.97	2.27	June	1.7	5.7	9.98	8.68	3.33	June	1.5	5.8	10.03	9.15	4.82						
July	11.8	1.4	3.44	6.84	2.96	July	2.9	0.2	4.19	5.28	1.10	July	5.5	6.4	8.78	8.01	2.37	July	-0.5	5.1	10.53	8.80	3.69	July	8.0	8.8	13.23	13.14	3.34						
August	12.4	1.6	3.37	6.58	2.95	August	3.7	0.3	3.75	5.03	1.12	August	6.1	8.7	9.88	7.89	2.80	August	-1.2	5.0	10.53	9.05	3.71	August	7.5	8.0	13.38	13.65	3.78						
September	13.5	1.8	3.24	6.41	2.98	September	2.8	-0.5	3.74	4.99	0.98	September	8.3	9.3	9.50	7.85	2.82	September	-0.3	4.8	11.12	8.76	3.61	September	5.4	6.5	15.27	13.71	3.94						
October	14.4	2.0	3.32	6.58	3.02	October	2.5	-0.6	3.71	4.90	1.04	October	8.5	10.4	8.92	7.88	2.72	October	1.5	6.0	11.12	8.43	3.83	October	5.6	7.4	15.50	14.36	3.45						
November	14.4	1.8	3.66	6.88	2.94	November	1.6	-0.6	3.65	4.76	1.05	November	11.2	8.7	8.94	7.96	2.68	November	-0.0	5.8	9.77	8.14	3.70	November	2.6	5.9	14.63	13.49	3.45						
December	14.2	1.5	3.57	6.75	2.87	December	1.9	-0.4	3.84	4.70	1.00	December	12.5	8.7	9.03	7.29	2.84	December	0.9	5.4	11.38	8.20	3.84	December	1.7	4.5	13.90	13.06	3.90						
January 1993	14.2	1.1	3.26	6.59	2.87	January 1993	2.4	-0.3	3.59	4.55	1.03	January 1993	9.5	7.7	8.60	7.10	2.58	January 1993	1.2	5.2	12.12	7.76	3.40	January 1993	2.2	6.5	12.73	13.46	3.26						
February	11.5	0.2	3.18	6.26	2.80	February	2.4	0.2	3.15	4.31	1.01	February	9.2	7.3	8.39	6.94	2.43	February			11.27	7.38	3.40	February	3.2	6.5	11.51	13.03	3.01						
March			3.17	5.97	2.76	March			3.13	4.19	0.97	March			7.98	6.59	2.67	March						March						March					



# British Coal set to report big fall in overall profits

By Michael Smith

Losses possible in spite of increased efficiency and improvements in operating results

BRITISH COAL is expected to report substantially lower overall profits - and may sustain losses - for the year just ended in spite of increased efficiency and significant improvements in operating results.

The reduction will result from exceptional losses arising from write-offs due to coal price falls and from delays in pit closures.

However, in the run-up to privatisation, expected in the next two years, the government will be able to point to a significant rise in British Coal's operating profits from £360m in 1991-2.

Ministers will argue, and British Coal's potential buyers are likely to accept, that operating profits are the best gauge for judging British Coal's

potential performance.

The steep fall in overall profits from £170m in 1991-2 will be the first worsening in the corporation's overall financial performance in three years. It will link the corporation to report the fall in a year when productivity has risen 20 per cent. However, the government is braced for a sharp fall in overall profitability as a

result of two exceptional items.

The first results from having to keep open 10 pits which are no longer being mined but which British Coal has been forced to maintain because of a High Court decision that it failed to consult properly on their future. It intends either to close them or license them to the private sector. In the meantime the cost of keeping

the pits in a state where they could be mined again is about £13m a month.

Since British Coal stopped mining at most of the 10 in November the effect on the results for the year ending March 28 is likely to be at least £80m.

Future years could result in similar exceptional, though less substantial, items because

of British Coal's intention to mothball six pits at a cost of between £2m and £4m a pit a year.

The accounts for last year, due to be published in July, are also likely to be adversely affected by fall in the price of coal. British Coal executives are working on proposals to write down the corporation's assets on the grounds that the

falling price of coal means stocks and machinery are no longer as valuable. The write-offs could amount to more than £100m.

The corporation undertook a similar adjustment to the balance sheet three years ago when prices charged to the generators last fell steeply.

The write-offs for 1992-3 are likely to reflect all price falls in the next five years, and so are unlikely to be repeated.

## Delays hit loan scheme targeted at recession

By Ian Hamilton Fazel, Northern Correspondent

BANKS ARE saying that the revamped small business loan guarantee scheme, announced in the budget last month as one of the measures to speed recovery from recession, will not be ready until October.

In addition, the scheme's new £250,000 ceiling will not be universally available. It will apply only to existing businesses - start-ups will be limited to the scheme's old ceiling of £100,000.

The scheme enables small businesses to raise bank loans when security is not available. Under the existing scheme, the government guarantees up to 70 per cent of a loan and the borrower pays a 2% percentage point premium on the interest rate.

Mr Norman Lamont, chancellor, announced that the level of eligible loan would rise from £100,000 to £250,000, with the maximum guaranteed portion rising to 85 per cent. The premium will be cut to 1% per cent for variable rate loans and a 1/4 per cent for fixed rate loans.

About 20 lenders including the large clearing banks, many smaller banks and finance houses, currently take part in the scheme.

The delay in the start-up of the new scheme has been greeted with surprise and dismay among corporate finance advisers.

Mr Peter Folkman, head of North of England Ventures, a venture capital fund backed by Schroders, says banks have been telling applicants they will have to wait until October.

"We are not so pessimistic as to think it will be October," the Department of Trade Industry said. "We think it will be brought in sooner than that, but we cannot be certain when at this stage. It takes time to make the arrangements with the banks."

But Mr Ian Templeton, senior partner of the Manchester office of Stoy Hayward, the accountancy firm, said DTI officials in Sheffield had told him the scheme would start in October.

North of England Ventures hoped that the scheme would enable Panel Signs, a Nottingham management buy-out in which it has £550,000 invested as equity for a 60 per cent stake to trade its way out of trouble.

It now says the company will almost certainly close this month, with 60 jobs lost, because it cannot bridge the gap to the new scheme's introduction.

The company makes illuminated signs for businesses such as supermarkets and filling stations.

## Transfer of services to private sector faces further hurdle

By David Goodhart, Labour Editor

THE PROGRAMME of market testing public services faces another serious setback following a ruling from the attorney general (chief law officer) that contractors will have to provide "broadly comparable" pension rights in many cases where staff are transferred from the public sector.

Under Transfer of Undertakings (TUE) regulations, which apply to many contracts, companies are obliged to retain the existing workforce on the same terms and conditions. But most companies had assumed, encouraged by the government, that big savings could be made in pension payments.

Many contractors have only been able to take over profitably services in the National Health Service, local government and the Civil Service (run by central government officials), by offering less generous pension arrangements than the typically index-linked public sector pension.

But Sir Nicholas Lyell, attorney general, has upheld advice from his department on TUE, ignored in the granting of most previous contracts, that contractors should provide comparable pension rights when they take over staff from government departments.

Mrs Gillian Shephard, employment secretary, had suggested that departments should avoid giving such guidance on TUE, a suggestion rebuffed by Sir Nicholas.

His insistence on the law officers' view follows recent guidance from Mr William Waldegrave, civil service minister, that occupational pensions were not affected by the regulations, a view echoed by the Department of Health.

Sir Nicholas's ruling was greeted with dismay by some contractors, though others said the definition of "comparable" might provide some room for less generous benefits.

Mr Simon Cox, managing director of ISS Mediclean, which has 80 cleaning contracts with the NHS, said: "This is the crunch. It is just about possible to cope with the other aspects of TUE and run a profitable business. But if we have to provide fully-funded, index-linked, pensions, it becomes impossible."

Some contractors, who have taken over about 265,000 public service jobs since 1979, pay no pensions at all. A trade union official said the government could face a "deluge" of retrospective claims from people who had had to accept reductions in pension provision.

Mr Padraig Flynn, the EC's social affairs commissioner, has separately confirmed that Sir Nicholas's ruling is correct by stating in a letter to Mr Lyndon Harris, the Labour MEP, that the Acquired Rights Directive, on which TUE is based, does extend protection to occupational pensions.



Peace protestors gather at a rally in London's Hyde Park yesterday afternoon to demonstrate against terrorism

## Thousands attend London and Ulster peace rallies

THOUSANDS of people demonstrated for peace in Ulster at rallies in Northern Ireland and London yesterday. The rallies came hours after one Britain's most wanted IRA suspects, Nessim Quinlivan, was seized by a specialist anti-terror police unit in southern Ireland, writes Charles Ratchford.

Peace activist Mrs Susan Hugh took

part in peace rallies in Belfast and at London's Hyde Park, each attended by about 2,000 people, and called for an end to the shooting and bombing. Mrs Hugh was at the centre of a 10,000 strong demonstration in Dublin a week ago following the death of two children in the Warrington bomb blast on the British mainland.

She said: "I ask the terrorists to look at their own children and stop. The movement for peace throughout Ireland and Great Britain is growing."

Smaller peace rallies took place across Northern Ireland though up to 2,000 nationalists marched through West Belfast to protest against alleged security force violence.

Meanwhile moves to extradite Mr Quinlivan, 29, are expected to begin today.

Mr Quinlivan was detained at a lonely farmhouse in Tipperary yesterday morning, two years after escaping from Brixton Prison in south London where he and another IRA suspect were being held on conspiracy charges.

### Britain in brief



### Lilley hints at move on pension age

Mr Peter Lilley, social security secretary, yesterday reinforced expectations that the government will move to equalise the state pension age for both men and women at 65.

Quoting the costs of equalising at 60, he emphasised that other countries were moving to higher pension ages, with Scandinavian countries and the US on the way to setting the retirement age at 67.

Mr Lilley said on BBC TV that reducing the state pension age for men to 60 would cost an extra £4bn, while raising it to 65 would save about

£4bn. Legislation is unlikely until the 1994-95 parliamentary session.

### German-style boards urged

The concept of the European-style company, with a two-tier board, is being canvassed by the Labour opposition in a drive to bring more "long-termism" into British industry.

Labour sees some merits in the German model, in which a firm's governance is split between a supervisory board responsible for monitoring management and setting policy, and an executive board dealing with the management of the policy.

according to accountants KPMG Peat Marwick.

The largest deal completed in the first 1993 quarter was that of McDonnell Douglas Information Systems, valued at about £200m. Others included Colas, a road services and building materials company, from Shell for £72m; Ashbourne Homes for £53m; and British International Helicopters for £33m. In roughly equal measure the buy-outs involved purchases from receivers, corporate restructurings and disposals of non-core activities.

### Interference threat outlined

People wearing hearing aids or listening to personal stereo players risk exposure to noise beyond the human pain threshold when the latest generation of portable telephones makes its debut later this year.

The warning, from the European Hearing Instrument Manufacturers Association, is backed up by research carried

out by the company Jysk Telefon at its laboratories in Tranbjerg, Denmark. The laboratory is one of two Danish laboratories qualified to test for "electromagnetic compatibility" or radio interference.

The laboratories studies showed that the sound level generated in a hearing aid at a distance of 1.5m from a cellular telephone handset was 130 decibels - equivalent to standing behind the engines of a jet aircraft. The studies, reported in today's issue of *Microphone Engineering*, showed that the telephone could interfere with other electronic apparatus at distances of up to 50m. Television remote controls could be affected, for example, causing channels to switch unexpectedly.

on a return flight to Paris and about £50 on return flights to Amsterdam and Helsinki.

### Mixed report for private jail

Wolds, Britain's first privately-managed prison for nearly 200 years, combines successful features with causes for concern, a Prison Reform Trust report says today.

The trust says available evidence about Wolds, opened on Humberside a year ago to accommodate remand prisoners, "contradicts both the view of the apologists for privatisation and the wider claims of the prison's critics."

It says the prison, managed under a Home Office contract by Group 4 Remand Services, offers prisoners up to 14 hours a day out of their cells and better entertainment to visits than comparable prisons. But the level of disturbances was worse than national averages and the trust understood drug problems at the prison were "alarming and getting worse."

**CONTRACTS & TENDERS**

**COMMUNAUTÉ URBAINE DE L'OUTAOUAIS ENVIRONMENTAL SERVICES**

**Qualification Submission**

**SOLID WASTE MANAGEMENT AND MORE SPECIFICALLY CONCERNING:**

**Incineration and Ash Vitrification Sorting / Recycling Composting**

**CONTRACT N° E-93-05**

The Communauté urbaine de l'Outaouais (a municipal corporation bordering the National Capital with a population of 208,544 in the province of Quebec, Canada having to manage 115,200 metric tons of solid waste) will accept until 3:00 P.M. (local time) on Tuesday, May 11<sup>th</sup> 1993, the qualification documents for the solid waste management and more specifically concerning:

Incineration and Ash Vitrification Sorting/Recycling Composting

The qualification submission documents will be available at the Communauté urbaine de l'Outaouais Assistant-Secretary's Office located at 25 Laurier Street, Suite 500, Hull, Quebec, Canada, J8K 4C2, after 9:00 A.M. on Monday March 22<sup>nd</sup> 1993, in return of a one hundred Canadian dollar (\$100) non refundable deposit, by certified cheque or bank draft payable to the Communauté urbaine de l'Outaouais.

All qualification submissions must be sealed and presented in the envelope supplied with the qualification submission documents and be physically at the Assistant-Secretary Office at the above mentioned address, on Tuesday, May 11<sup>th</sup> 1993 at 3:00 P.M. The submissions will be opened publicly at 3:15 P.M. (local time) on the same day, by the Assistant-Secretary or his official representative, in presence of a witness.

The Communauté urbaine de l'Outaouais is not bound to accept any of the qualification submissions nor to have any obligation towards the companies, nor to pay any compensation of any type towards the companies.

Pierre Gosselin Assistant-Secretary

**BUSINESS SCHOOLS**

The Financial Times proposes to publish this survey on:

**April 29 1993**

Should you be interested in acquiring more information about advertising in this survey please contact:

**Daisy Veerasingham** on 071 873 3746 or **Melanie Miles** on 071 873 3308 or Fax: 071 873 3064

**FT SURVEYS**

**COMPANY NOTICES**

**THEYSEN AKTIENGESELLSCHAFT WESTMINSTER BANK LIMITED DEPOSIT CERTIFICATES**

Westminster Bank PLC gives notice that claims may now be lodged for the thirty first dividend due 22 March 1993 on the Deposit Certificates at the rate of £8.366666 per DM 10 Unit. United Kingdom Income Tax as shown below will be deducted unless claims are accompanied by an appropriate foreign tax declaration:

Gross Dividend of DM 1.20 per Unit £0.491882

Less German Tax £0.122951

United Kingdom Income Tax at 10% on Gross Dividend £0.049188

Claims should be lodged at National Westminster Bank PLC, Stock Office Services, Jans Court, 24 Finsbury Street, London, E1 6BB on special forms obtainable from that Office.

United Kingdom Banks and Members of the Stock Exchange should not pay out of the dividend in Spec No 34 provided on the back of the certificate.

All other claims must complete the special form and present this at the above address together with the certificates for meeting by the National Westminster Bank PLC. Postal applications cannot be accepted.

**PERSONAL**

**QUEEN'S AWARD WINNERS 1993**

Approved paperweights. John Belling - St. Catherine's Creative Arts Tel 0455 288555

**FIDELITY SPECIAL GROWTH FUND**

Société d'Investissement à Capital Variable

Kansallis House, Place de l'Etoile

L-1021 Luxembourg

R.C. Luxembourg B 20095

**NOTICE OF EXTRAORDINARY GENERAL MEETING**

NOTICE is hereby given that an Extraordinary General Meeting of the Shareholders of Fidelity Special Growth Fund, a société d'investissement à capital variable organised under the laws of the Grand-Duchy of Luxembourg ("The Fund"), will be held Avenue Victor Hugo 74, L-1750 Luxembourg at 11.00 am on April 26, 1993 specifically for the purpose of acting the following in front of the Notary:

Proposal, recommended by the Board of Directors, to amend Article 16 of the Fund's Articles of Incorporation to delete the specific limitations in the nature of the investment safeguards set forth therein and to substitute more general language, in order that all of the Fund's investment safeguards may be determined by the Board of Directors in its discretion, subject to the requirements of Luxembourg law and regulation. Copies of Article 16 as proposed to be amended may be obtained from the Fund at its registered office in Luxembourg and are being mailed to all registered shareholders with this Notice of Meeting.

Approval of the above item, including at any adjourned session of the meeting, will require the affirmative vote of a majority of the shares present or represented at the meeting at which a majority of the outstanding shares are present or represented. Subject to the limitations imposed by the Articles of Incorporation of the Fund with regard to ownership of shares which constitute in the aggregate more than three percent (3%) of the outstanding shares of the Fund, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

Dated March 25, 1993

**FIDELITY SPECIAL GROWTH FUND**

**Fidelity Investments**

**DON'T CRACK UNDER PRESSURE**

**TAG Heuer**

SWISS MADE SINCE 1860



## THE WEEK AHEAD

## ECONOMICS

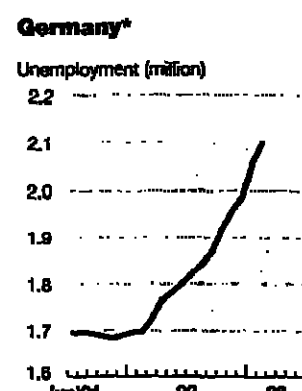
## Further signs of German slowdown expected

NEW indications about the extent of economic decline in Germany may arrive later this week with the latest unemployment figures for the western part of the country.

The market expectation is that unemployment will jump by around 45,000, in a further sign of the slowdown in activity which has alarmed much of Europe, though, awakened hopes that the Bundesbank may be moved soon to make further cuts in interest rates.

Elsewhere, in a thin week for economic data ahead of the Easter holidays, attention will focus on the figures due to be announced today in the UK for new credit business by consumers in February. With the markets looking for further signs that economic activity in Britain may be turning up slightly, the central prediction is for credit to have increased by a reasonably robust £100m.

However, an important caveat is that much of this extra borrowing may conceivably be due to consumers taking on more credit in order to



\*Western Germany only  
Source: Destatis

pay off old debts, in a reminder that Britain may still have some way to go before it shrugs off the torpor of recession.

In the US, a smattering of data about home completions, car sales and consumer credit may provide something of a guide as to the degree to which the North American economy is on the rebound.

For aficionados of economic data, some interest may be provoked by the unveiling today

of the latest cyclical indicators from the Central Statistical Office which attempt to shed light on whether the economy may be picking up.

With the CSO investigating the indicators to see whether they could be improved to show a better correlation with measured economic activity, fans of the current generation of indicators will be eager to see how well they are performing in monitoring a possible upturn.

Highlights of the week are as follows. In brackets are the median market expectations for the numbers concerned, according to data provided by the MMS business information company.

Today: Luxembourg, EC foreign ministers discuss co-operation with Russia. Australia, February retail trade (down 0.5 per cent on month). UK, latest cyclical indicators, consumer credit in February (up £100m), M0 growth in year to March, M0 growth between February and March, US, February home completions, car and truck sales

between March 21 and 31. Tomorrow: Switzerland, March consumer prices index (up 0.7 per cent on month, 3.8 per cent on year), US, February vehicle sales (down 8.4 per cent on month), March housing starts (160,000).

Friday: Many markets closed - Good Friday. US, March consumer prices index (up 0.3 per cent on month for both the unadjusted index and for the index minus the effects of food and energy prices), March retail earnings.

During week: Germany, February manufacturing orders (down 2 per cent on month). Italy, February hourly wages, ment.

Peter Marsh

## RESULTS DUE

TESCO, the UK's second-largest grocery retailer, will be hoping to reassure the City with a healthy rise in full-year profits tomorrow. Its shares have been under pressure amid fears that its sales growth is lagging behind that of rivals J Sainsbury and Asda, owners of Safeway. Most forecasts are clustered around £500m, compared with £545m last year, although some go up to £550m.

Full year figures today for 1992 from MB-Caradon, the building products and security printing group, are expected to be in the region of £120m to £125m, against £106.4m in 1991. Lower interest charges, and a solid performance from the managed businesses are behind the expected rise. Interest will focus on how the group will reinvest the £473m pro-

ceeds of the sale of its 25.3 per cent stake in CarnaudMetalbox, announced last Friday.

TIP Europe, the trailer rental company, is expected to announce disappointing interim results tomorrow. The company's Mobil subsidiary, which supplies temporary buildings in continental Europe, is understood to have run into bad management and planning problems.

Analysts have downgraded forecast full year forecasts from £6.8m to £6m, while interim profits are likely to be about £2.4m from £3m last time. The dividend is also in danger of being cut again.

Sun Alliance Group, the composite insurer, is expected on Thursday to report a loss for 1992 of around £180m, a recovery from a loss of £466m a

year earlier. It is likely to maintain the dividend, though. Mirror Group Newspapers, buffeted by board room upheavals including the recent departure of Lord Hollick, is expected to produce today pre-tax profits of between £27m and £33m (£47.3m) for 1992.

First-half pre-tax profits today from Highland Distilleries, maker of Famous Grouse, will be boosted by the company's decision to equity account its 35.4 per cent stake in Robertson & Baxter, the whisky blender. Analysts expect the underlying pre-tax figure, however, to reflect pressures on volume sales and prices of new and mature whisky. Forecasts suggest the outcome will be between £13.5m and £14m, 5 to 8 per cent below last year's £14.7m.

## DIVIDEND &amp; INTEREST PAYMENTS

**TODAY**  
Astrust Ltd Inc Inv 2.90825  
Astrust Ltd Inc Inv 2.90825  
Do. 2.94% 0.6875  
Ash & Lacy 3.9p  
Baring Tribune Inv 4.75p  
Blick 6.2p  
Bradford Prop Tst 10.4% Prt 5.25p  
Brake Bros. 4.35p  
Brunner Inv. Tst. 2.65p  
Capital Radio 1.75p  
Cleveland Place 3.4% Irred Db £1.875  
Do. 4.4% Irred Db £2.125  
Colfax & Fowler 0.5p  
Community Hospitals 2.4p  
Edinburgh Inv 5.4% Do 1998 £2.675  
EFM Inc. Tst. 1.2p  
El Oro Mining & Exptn 24p  
E-Systems \$0.275  
Exploration 12p  
Galliford 0.5p  
Grampian Hlths. 3.8p  
Haltax Bldg. Soc. 9.9% Nts. 1995 \$93.75  
Jove Inv. Tst. 2.8p  
Laird 6.3p  
Malvern UK Index Tst 2.07p  
Metropolitan Water Bnd. Grand Junction WW 3% Deb. £1.5  
Do. West Middlesex WW 3% Deb. 1.5  
Misys 2.61p  
Kingdom of Norway 5.6% Nts. 1995 Y15250  
Pifco Hlths. 3.5p  
Do. A 3.5p  
Reed Intl. 7.25p  
Rep. of Italy 9.6% Nts. 1997 £93.75  
Reuters Hlths. 15.9p  
Scott. American Inv. 1.11p

Scott. National Tst. 1.55p  
Securix 1.85p  
Do. A NV 1.955p  
Securix 5.9p  
Security Services 3.636p  
Sincis (Wm) 1.7p  
Smaller Co's Inv. 1.4p  
Tarmac Fin. (Jersey) 9.4%  
Cm. Cap. Bds. 2006 £47.5  
Thorpe (F W) 0.8p  
TSB 3.25p  
Treasury 8% Ln 2002/06 £4  
Warner Estate 7p  
Wolsey 3.55p  
Yorkshire-Tyne Tees TV 8.7p

**TOMORROW**  
Ashted 1.133p  
Barbour Index 2.55p  
Barclays Bank 9.4% Gtd. Nts. 1993 £95  
Barr (A G) 4.75p  
Bellway 9.4% Red Prt 2014 4.75p  
Benson 0.1p  
Carlton Comms. 10.3p  
Cassidy Brothers 0.75p  
Countrywide Props. 2.7p  
Dale Electric Intl. 2p  
Dalepark Foods 1.5p  
Electron House 1.05p  
Eurocopy 0.5p  
Flamingo American Inv 0.35p  
Gibbs Mew 3p  
GIMAC Australia (Fin.) 15.4% Nts. 1993 A152.5  
Gold Greenless Trott 3.3p  
Greenall 8% Irred Nts £4  
Do. 9.4% Irred Nts £4.5625  
Guinness Fin. Bv 8.4% Gtd. Nts. 1995 \$65  
GWR 4p  
Hawthorn 0.89p  
Heath (Samuel) 1.5p  
Heavtree Brewery 2.45p

Do. A 2.45p  
Honeyuckle 0.75p  
Jacques Vert 1p  
Jones, Stroud 3.3p  
London Intl. 3.2p  
Marshall's 1.25p  
McMullen 6.4% Prt 3.25p  
Mervier-Swain 3.3p  
Microgen Hlths. 5.05p  
Mid Wynd Intl Inv 2.4p  
NFC 2.3p  
Porter Chadburn 0.85p  
Practical Inv. 1.1p  
St. Andrew Tst. 4.85p  
Seville (J.) Gordon 0.5p  
Selective Assets Tst. 1.2p  
Sturge Hlths. 5.5p  
Warford Inv. 2.75p  
Whitbread 9% Un Ln '97/01 £4.5  
Willoughby's Cons Prt 1.5p  
Wilks 0.1p

**WEDNESDAY**  
April 7  
Adscane 1.8p  
Bradford & Bingley Bldg. Soc. 13% Perm Int. Bmg. £50  
Browning-Farls Intl. \$0.17  
Electronic Data Processing 3.1p  
Fairway 2.15p  
Foreign & Col. Enterprise 0.44p  
Hill & Smith 3.9p  
Kershaw (A) 18p  
Do. 12.4% (8.4% net) 8 1.96875p  
Prospect Inds. 0.5p  
SEP Intl. 0.35p  
Kon Wessanen NV F12.04

**THURSDAY**  
April 8  
BP Amer 10.4% Gtd Nts 1998 £5105

Bradstock 3.65p  
Cantors 1p  
City Merchants High Yield 1.7p  
Courts (Furnishings) 1.83p  
English & Caledonian Inv. 1.25p  
Fidelity European Values 0.3p  
Fidelity Fledgling Inv. 2p  
Govett \$0.145  
Jos Hlths. 2.875p  
Kleinwort Charter Inv 3.75p  
Leo 1 Class B Mtg. Bkd. Fltg. Rate Nts. 2035 £2242.04  
Liberty Life Assoc. of Africa Ptd. R0.78  
Photo-Mat Intl. 1.4p  
Porvair 2.4p  
Reichart Shop 0.5p  
River & Mercantile Tst. 2.45p  
Salomon Auc. Rate Nts. 1995 \$972.66  
Shoptree 5.5p  
Stakis 0.45p  
Tomkins 1.805p  
Torex Hire 0.4p  
Trans World Comms. 0.8p  
Trust of Prop. Shares 1.503p  
Unilever Aust. 12% Gtd. Bds. 1998 A1520  
Wholesale Fittings 3.32p  
Wyko 0.5p  
Yorkshire Chems. 5.15p

**FRIDAY**  
April 9  
BP Cap BV 9.4% Gtd Nts '93 £97.5  
Burlington 0.5p  
Commerzbank O'seas Fin. BV 10% Nts. 1993 £100  
Eurotherm 5p  
London Finance & Inv. 0.4p  
Phillip Morris \$0.65  
3i Intl BV 10% Gtd Nts '93 £500

## UK COMPANIES

**TODAY**  
COMPANY MEETINGS:  
TR Pacific Inv. Trust, 3  
Finsbury Avenue, E.C., 2.30  
Willingby's Cons., The  
London Metropolitan Hotel,  
Edgware Road, W., 11.00  
BOARD MEETINGS:  
Finales:  
Ballie Gifford Tech.  
Densitron Intl.  
Dinkie Heel  
Dolphin Packaging  
Home Counties News.  
Intl. Food Machinery  
Lamont  
London & Manchester  
MB-Caradon  
Mirror Group Newspapers  
Morgan Crucible  
North British Can. Inv.  
Roskel  
Scottish TV  
Thompson Clive Inv. Tst.  
T & S Stores  
Interims:  
Highland Distilleries  
Wescol

Foreign & Colonial Enterprises  
Trust, Exchange House,  
Princes Street, E.C., 12.15  
Trans World Comms., The  
Holiday Inn, Crown Plaza,  
Peter Street, Manchester,  
11.00  
BOARD MEETINGS:  
Finales:  
Aran Energy  
Blatchley Motor  
City Centre Restaurants  
Epwin  
FBD  
Frost  
Independent Newspapers  
Ipeco  
Metsec  
Scottish Heritage Tst.  
Tesco  
Torday & Carlisle  
United Friendly  
Wilsons (James)  
Interims:  
Manchester United  
TIP Europe

Taylor's Hall, 30 Threadneedle  
Street, E.C., 12.00  
Govett, Grand Hotel,  
Esplanade, St. Helier, Jersey,  
Channel Islands, 10.00  
Lloyds Bank, 71 Lombard  
Street, E.C., 2.30  
McAlpine (Alfred), The  
Chester Hotel, Trinity Street,  
Chester, 12.15  
Persimmon, The Royal York  
Hotel, Station Road, 12.00  
Porvair, The Waterman's Hall,  
18 St. Mary at Hill, E.C., 12.00  
BOARD MEETINGS:  
Finales:  
Branston  
Dagenham Motors  
Dawthorn  
Dreyton Korea Tst  
Hunting  
Morlin Intl.  
OIS Intl. Inspection  
Queens Motel Houses  
Savoy Hotel  
Second Market Inv.  
Sherwood Group  
Stilo  
Wilson (Connolly)  
Interims:  
Black & Edgington  
Wardle Storeys

**THURSDAY**  
April 8  
COMPANY MEETINGS:  
Metal Bulletin, Stationers'  
Hall, Ave Maria Lane, Ludgate  
Hill, E.C., 12.00  
Ramsden's (Harry), Harry  
Ramsden's Restaurant, White  
Cross, Gislesey, 11.00  
BOARD MEETINGS:  
Finales:  
Beckman (A)  
Bilton  
Carlisle  
Chapstow Racecourse  
Foreign & Col. Pacific  
Magnolia  
Sentry Farming  
Sun Alliance  
Interims:  
Dowling & Mills

Company meetings are annual  
general meetings unless  
otherwise stated.  
Please note: Reports and  
accounts are not normally  
available until approximately  
six weeks after the board  
meeting to approve the  
preliminary results.

## CONFERENCES &amp; EXHIBITIONS

**APRIL 15**  
Automotive Management  
Congress '93: The Motor Retail  
Evolution  
Only 20 Tickets left  
Pena Heathrow - Vauxhall Chairman Bill  
Stewart David Beck MD Leo Lewis Geoff  
Dale Chairman Evans Haldane, Robert  
Collier Sales Director Jagger, Trevor Fild  
MD Peardragon, Paul Drunkley MD  
Camden Motors/Tickets (inc. lunch) £195.  
Contact: Janet Inall.  
Tel: 081 687 2340. Fax: 081 646 7926.  
LONDON

**APRIL 19-20**  
Investing in Privatised Rail  
Services  
A practical examination of the financial  
and business aspects of the privatisation  
of British Rail. Speakers include Roger  
Froeman, MP and Hugh Rens, European  
Commission. Enquiries: ICM Marketing  
Ltd. Tel: 0483 37107.  
LONDON

**APRIL 20**  
British Public Works Association  
Privately Financed Infrastructure  
Conference  
Stephen Dorell, MP, Financial Secretary  
to the Treasury, is the keynote speaker at  
a one-day conference at the Royal  
Westminster Hotel, London SW1, to  
consider the future role of private finance  
in Britain's infrastructure. Contact the  
BPWA. Tel: 0784 452748.  
LONDON

**APRIL 21**  
Counting On Open Systems: A  
UK Ground Breaker  
The UK's first independent conference for  
Financial Sector Users, on the cost  
benefits of IT. Edinburgh Conference  
Centre, Heriot Watt University,  
Woollestone, April 21.  
Key address: Lutz Doblaski,  
Wormsberg. To register call 041 553 1930.  
EDINBURGH

**APRIL 22**  
European Distance Working  
International forum presenting economic,  
managerial and technological issues  
arising from teleworking and business  
process redesign. Conference sponsored  
by the European Commission, DTI,  
Mercury, RAI TECs. £195 + VAT.  
Enquiries: Dorothy Woods, The Home  
Office Partnership. Tel: 0223 421911. Fax: 0223 421760.  
CAMBRIDGE

**APRIL 22**  
Society of Technical Analysts  
1993 Conference  
Views and expert methods from an  
international field of technical analysis.  
An exhibition demonstrating the latest  
analytical computer systems.  
Contact: The Membership Secretary.  
Tel: (0223) 356251.  
Fax: (0223) 359806.  
LONDON

**APRIL 25-27**  
European Enterprise  
Computing Conference  
Sponsored by Apple Computer Europe.  
A major international conference designed  
to provide IT professionals with a  
framework for building information  
systems in the 90s and beyond. Speakers  
from Apple, Oracle, Lotus and Gartner  
Group discuss client-server computing, IT  
convergence and systems integration.  
Contact: The Direct Organisation Company.  
Tel: 071 228 8034. Fax: 071 924 1790.  
LONDON

**APRIL 26**  
Downsizing I.T.: The  
Management Issues  
This one day conference looks beyond the  
technical aspects of moving from  
mainframe to minis to the organisational,  
managerial and effectiveness dimensions  
of successful downsizing.  
Contact: Business Intelligence.  
Tel: 081 544 1830. Fax: 081 544 9020.  
LONDON

**APRIL 26-27**  
KPMG Leasing Tax Conference  
"Leasing in the new environment"  
The conference focuses on opportunities  
and developments in the changing tax  
environment for leasing, sharing  
experiences encountered around the  
world, and looks ahead to tax changes and  
developments presented by new and  
changing markets. Contact: Joanne  
Cassidy, KPMG Post Marwick.  
Tel: 071 236 8000.  
LONDON

**APRIL 27-29**  
The Commercial Dimensions  
Of Parallel Computing  
Large commercial information systems  
are migrating from main frames to parallel  
data base servers for performance and  
fault tolerance. Top European and US  
speakers from industry and academia  
discuss parallel software strategies for  
business applications (with major case  
studies). Contact: Uniflex. Tel: 0895  
256484. Fax: 0895 813095.  
LONDON

**APRIL 28**  
After The Coal Debate:  
The future of Britain's coal industry, The  
Brewery, London. How big will the  
market for coal be? How will private  
miners fare? How much is British Coal  
worth and how will it be privatised?  
Contact: Annette Hornbrough, Coaltrans  
Conference. Tel: 081 944 6688. Fax: 081 944 5385.  
LONDON

**APRIL 28**  
Franchising Network Services  
- Regulation in Post, Rail And  
Water  
CRU conference, franchising approaches  
for post, rail and Scottish water are  
reviewed for effectiveness, including  
international experience and legal aspects  
of regulation. Delegate discussion time  
included. Contact: Leigh Sykes, CRU.  
Tel: 071 895 8823.  
LONDON

**APRIL 28**  
Quality Winners  
How can your company lead the field in  
Quality? This Seminar presents the  
findings of two study tours, focusing on  
outstanding Quality Achievement in the  
manufacturing and service sectors. Gain  
Quality expertise - first hand.  
Contact: Stuart Smith.  
Tel: +44 (0)61 834 8457.  
Fax: +44 (0)61 835 3087.  
NOTTINGHAM

**APRIL 28 & 29**  
Financial Innovation - New  
Directions For The 90s  
This high-level forum will review  
developments in financial innovation in a  
period of low growth and low inflation  
and consider future trends.  
Enquiries: Financial Times.  
Tel: 071 814 9770.  
Fax: 071 873 3975/3969.  
LONDON

**APRIL 28-29**  
Interest Rate Risk Management  
Course  
Day 1: Yield Curve construction and Risk.  
Basic Derivative Instruments, Day 2: Risk  
Models. Hedging Basic and Derivative  
Instruments. Trading workshop session.  
Venue: Cambridge Science Park,  
CAMBRIDGE. £345 (1 day only), £595  
(both days). Contact: Kathy Page, Bredy  
Financial Securities. Tel: (0223) 423250.  
CAMBRIDGE

**MAY 5**  
Can Europe Meet The Global  
Challenge? Competitive  
Strategies For The Post-1992  
World  
The EEA and The Strategic Planning  
Society present an international  
conference which examines the numerous  
simultaneous changes European  
companies must master in order to get  
through the 1990s successfully.  
Details: Jo Malone, The Strategic  
Planning Society. Tel: 071 636 7737.  
LONDON

**MAY 5-6**  
Know Your Competitors:  
Competitor Intelligence &  
Analysis Inc. Benchmarking  
A practical two day seminar/workshop  
from the UK's No. 1 specialists. Practical  
case exercises, successful case studies.  
Guest speaker who is head of a major  
company's intelligence unit.  
Contact: Patricia Donnard, EMP  
Intelligence Service.  
Tel: 071 487 5665. Fax: 071 935 1640.  
LONDON

**MAY 6**  
Foreign Exchange Options  
Course  
Intensive one-day course covering various  
aspects of the FX Option Markets:  
Trading Strategies, Forward Arbitrage  
Options, Pricing Models, Hedging,  
Volatility Exposure & Time Decay.  
Venue: Cambridge Science Park,  
CAMBRIDGE. £345  
Contact: Kathy Page, Bredy, Financial  
Securities. Tel: (0223) 423250.  
CAMBRIDGE

**MAY 10 & 11**  
European Securities Markets  
The implementation of the EC's Capital  
Adequacy and Investment Services  
directives, the future structure of  
European equity and bond markets, the  
needs of international companies in  
raising equity and debt finance will be  
discussed. Enquiries: Financial Times.  
Tel: 071 814 9770.  
Fax: 071 873 3975/3969.  
LONDON

**MAY 10-11**  
Promoting I.T. And Business  
Partnership  
This two day conference explores the  
approaches to achieving partnership  
between I.T. and the business, including  
changes in working practices, I.T.  
organisation and the development of  
managers with balanced hybrid skills.  
Contact: Business Intelligence.  
Tel: 081 544 1830. Fax: 081 544 9020.  
LONDON

**MAY 11**  
Effective Business Protection  
As businesses become increasingly  
dependent on automated systems, failure  
of all or part of a system can bring  
disastrous results. This IOO conference in  
association with the CSA shows how and  
why you should produce a contingency  
plan. Contact: Director Conferences  
Tel: 071 730 0022.  
LONDON

**MAY 13**  
New Frontiers in European  
Competition Law  
A legal and business framework for  
lawyers and businessmen; Commission  
policy on regulated industry; the role of  
national courts; recent developments in  
joint ventures and cartels (finances).  
Details from: NADENE SCOTT,  
Institute of European Law.  
Tel: (021) 414 6288. Fax: (021) 414 3385.  
BIRMINGHAM

**MAY 13-14**  
2nd International Direct Banking  
& Insurance Conference  
"Stand-Alone Business Or Add-On  
Service?" Learn the best strategies for  
developing your direct service provision  
from: Topnamart, Postbank, USA Bank  
and many more. Key issues to be addressed:  
technology; technology; pricing; management.  
Contact: Allison Cook, Lafferty  
Conferences.  
Tel: 353 1 718022. Fax: 353 1 718240.  
LONDON

**MAY 17**  
Restructuring In The Insurance  
Industry  
A change in regulatory climate, recession  
and catastrophe have brought about  
evolution in the Insurance Industry. There  
are opportunities to be seized, but the risks  
are high. Find out more from leading  
industry specialists.  
Contact: Acquisitions Monthly  
Conferences.  
Tel: 071 823 8740. Fax: 071 581 4331.  
LONDON

**MAY 20 & JUNE 8**  
Benchmarking - Organisational  
Performance & Improvement  
A practical one-day seminar/workshop,  
led by the authors of the forthcoming  
Financial Times Business Series book on  
Benchmarking.  
Contact: Sallie Beadell, Services Ltd.  
Tel: 0602 455285. Fax: 0602 817157.  
GLASGOW & LONDON

**MAY 21**  
IADB Conference - Meeting  
The Investment Needs Of Latin  
America  
Dr Enrique Iglesias hosts this event  
sponsored by Caring House, ING Bank,  
Latin American Newsletter and Bankers  
Trust. Focus on capital requirements,  
nature and size of capital flows.  
Contact: Marc Lee, Clyffards.  
Tel: 0225 466744. Fax: 0225 442903.  
LONDON

**MAY 24-25**  
Oil & Gas Transport And  
Security In The Former USSR  
A detailed assessment of the structure,  
control, economics and politics of the  
FSU's energy transportation infrastructure  
(pipelines, railways, waterways, roads).  
Co-hosted by Transoil, Cargotec, and the  
Kazakh Ministries of Fuel-Energy and  
Transport. Contact: Europe Energy Environment.  
Tel: 071 493 4918. Fax: 071 335 1415.  
LONDON

**MAY 27**  
Arbitration Of Intellectual  
Property Disputes  
A one day conference with international  
speakers designed to explore the  
resolution by arbitration of disputes about  
patents, copyrights, trademarks and other  
forms of intellectual property. Contact:  
Conference Department, Chartered  
Institute of Arbitrators.  
Tel: 071 837 4483.  
LONDON

**MAY 27**  
Open Systems:  
A Critical Review  
This one day conference gives a realistic  
assessment of their relevance to today's I.T.  
strategies. Should every organisation be  
planning for an open systems environment?  
If not, what architectures should they be  
backing? Is there a compelling business  
argument for backing open systems?  
Contact: Business Intelligence.  
Tel: 081 544 1830. Fax: 081 544 9020.  
LONDON

**JUNE 3-4**  
The Third Global Conference  
On Marketing  
Forum for update and exchange of best  
marketing theory and practice, led by  
a faculty of practitioners, academicians and  
consultants, and incorporating senior  
executives from 25 countries.  
Contact: Management Centre Europe.  
Tel: 322 516 1911.  
In North America, American Management  
Association.  
Tel: 212 903 7932. Fax: 212 713 1682.  
LONDON

**JUNE 7**  
Business Re-engineering: A  
new role for I.T.  
This one day management conference  
provides an inclusive guide to the  
challenges faced by the I.T. function.  
There will also be opportunities to obtain  
hands-on experience of some of the new  
software tools which support business  
modelling and redesign. Contact: Business  
Intelligence Tel: 081-544 1830  
Fax: 081-544 9020  
LONDON

**JUNE 7 & 8**  
North Sea Oil & Gas  
The conference will review exploration  
and production activity, the importance of  
North Sea issues to energy companies, the  
challenges facing operators and  
contractors in a mature sector and the  
outlook for investment.  
Enquiries: Financial Times.  
Tel: 071 814 9770.  
Fax: 071 873 3975/3969.  
LONDON

**JUNE 17**  
Outsourcing I.T.: A Critical  
Assessment  
This one day conference is designed to  
help senior I.T. and business managers  
assess the potential value of outsourcing  
to their organisations, and to identify the  
factors which contribute to the successful  
selection and management of such  
arrangements, including contractual and  
other practical questions.  
Contact: Business Intelligence.  
Tel: 081-544 1830 Fax: 081-544 9020  
LONDON

**JUNE 22**  
The 4th Annual Conference On  
Outsourcing And Facilities  
Management In I.T.  
Highlights include: the client/supplier  
relationship, negotiating a contract,  
service level agreements, the pros and  
cons of I.T. and a case study of  
outsourcing an IT department within a  
small organisation. Contact: Digi  
Chauhan, IBC Technical Services Ltd.  
Tel: 071 637 4383. Fax: 071 631 3214.  
LONDON

**JULY 6-7**  
Chewton Glen, Hampshire  
Creating Excellence In The  
Boardroom  
Explore with fellow directors how to  
achieve excellence in the boardroom, and  
learn from guest speakers from blue chip  
companies how directors and boards can  
play a leading role in the achievement of  
corporate transformation.  
Contact: Digi Chauhan, IBC Technical  
Services Ltd.  
Tel: 071 637 4383. Fax: 071 631 3214.  
HAMPSHIRE

**JULY 7-8**  
Maintaining Your Competitive  
Edge By Achieving Customer  
Service Quality In The  
Financial Sector  
The banks, building societies, insurance  
companies, CASE STUDIES from  
Abbey National plc, Citibank, LCL and  
interactive WORKSHOP.  
Contact: Caroline Carter, EuroMoney.  
Tel: 071 779 8793. Fax: 071 779 8795.  
LONDON

**INTERNATIONAL**  
**APRIL 28-29**  
Black Sea Oil & Gas:  
Emerging Opportunities  
The first public international forum on the  
Central Asian and South-East European  
oil and gas industries, with senior  
delegations from the entire region.  
Hosted by Marmara Bank and Europe  
Energy Environment.  
Contact: Europe Energy Environment.  
Tel: 071 493 4918. Fax: 071 335 1415  
ISTANBUL

**MAY 5-6**  
DR/McGraw-Hill's World Cars  
and European Trucks  
Conference will bring together DRI's  
latest authoritative forecasts with key  
outside speakers to address the issues of  
the



Ciba is paying more than just lip-service to the term empowerment, finds Paul Abrahams

## Creating cracks in the layers

Alx Krauer knows the gap between rhetoric and reality is nowhere greater than in the domain of organisational management.

While chairman pronounce their latest vision for their company, more often than not in the bowels of the organisation their instructions are interpreted, subverted or merely ignored.

Krauer should know. Ciba, the Swiss chemicals and drugs group where he is chairman, is a perfect example. For two years, senior managers at the company, which last week reported post-tax profits up 19 per cent, have been struggling to implement a cultural revolution. Its aim is to make the organisation more flexible and responsive by giving its shop-floor employees more responsibility. The scheme, called Vision 2000, is, in current management jargon, all about empowerment.

"Everything depends on implementation," says Krauer. "This mustn't just be a declaration of intent. We must actively involve every employee in the process. The danger is that we create a level of expectation and then nothing happens."

The implementation of Ciba's vision has not run smoothly. Heini Lippuner, chief operating officer, admits: "We do not have a uniform adoption of the leadership style we would like. There's a difference between the various divisions. Some are far advanced. In some others, I'm sorry to say, there is not much difference at lower levels."

The causes for the different degrees of implementation are multiple, says Lippuner. Partly it depends on the attitudes of the individuals at the top of Ciba's 14 divisions. Partly it is the cultural differences between countries.

Italy is touted as one of the examples where empowerment has worked. Sergio Giuliani, corporate head of Ciba Italy, says the Italian management during the early 1980s was authoritarian, hierarchical and bureaucratic. "By definition a successful company becomes complacent and conservative," he says. Since then, layers of management have been ripped out and a start made in devolving decision-making down the organisation.

But in Basle, at Ciba's headquarters, a risk-averse bureaucratic culture still exists, says Lippuner. There is a passion in Basle for avoiding mistakes, he says. That makes empowerment difficult, because personal initiative brings the possibility of making errors. "The Swiss character cherishes its traditional ways," says Lippuner.

In an effort to escape the deadening hand of Basle, the company has moved the headquarters of three of its divisions out of Basle. A fourth,

the eyecare division, Ciba-Vision, is relocating to Georgia later this year.

At Ciba's pigment division headquarters in Paisley, Scotland, Jean-Luc Schwitzgebel, managing director, says moving divisional headquarters out of Basle is vital. "Our performance is now our responsibility. We can't blame anyone else. We can't bitch that we are doing everything right, but Basle is screwing it up."

Krauer identifies a further key component for successful implementation. "The critical area is middle management. If it stops there, then the whole exercise is wasted. Some fully support the changes, while others are afraid. Others refuse to delegate because they believe that by doing so they lose power," says Krauer.

Lippuner explains: "I meet young people on the shop-floor who tell me they like the vision, they believe we are sincere about empowerment. But they complain there has been no real change. To put it pointedly, it looks as though we have a layer of clay that prevents anything going either way - up or down. That layer is middle management."

The resistance to change is sometimes unconscious, says Giuliani. "There is often an unspoken contract between the boss and employee. They play a game," he says.

Ciba is putting immense effort into explaining the programme. "If you don't understand, you don't believe and if you don't believe you won't take on the vision," says Krauer.

Senior management plans to crack the layer of clay by creating pressure from both above and below and through education. Questionnaires were sent to the 20,000 employees in Switzerland about their superiors' leadership behaviour. The aim, says Krauer, was to set up a level of expectation from employees and use that expectation to force middle managers into dialogue.

Krauer believes 90 per cent of managers are capable of adopting the vision. "A few, and I hope only

Attitudes of staff at the Ciba plant, Paisley, Scotland



Heini Lippuner (left), chief operating officer & executive committee chairman, with Alex Krauer, chairman of the board of directors and chief executive officer.

	Strongly agree	Agree	Disagree	Strongly disagree
I feel my boss recognises my work's importance	11.1	32.2	16.3	21.3
I feel my boss encourages me to do my job	17.8	21.5	12.6	29.7
I feel very much left on my own	15.4	20.3	17.6	30.3
I feel my boss encourages me to do my job	20.6	24.2	12.5	19.8
I feel proud to work for Ciba	22.9	48.4	20.2	5.0
I feel my boss encourages me to do my job	3.3	13.3	14.7	27.9

Source: Ciba

a few, will not want to co-operate and they had better look for a job outside Ciba," says Krauer. "There's too much at stake for people in key positions not to be part of the process."

Lippuner says he does not want to paint too black a picture. There have been changes in small units away from Basle where leaders have been particularly dynamic and deployed private initiative.

Jim McDonald says he is at the bottom of Ciba. A team leader at Paisley - a plant cited by Lippuner as a success - McDonald says the vision has filtered its way down. "We are now treated reasonably and responsibly," says McDonald.

Clocking in and out has been abandoned. At the start of the day workers no longer wait to be handed work slips because they know what to do. By being given responsibility, most of the workforce - and he admits there are still some from the old school - are far more highly motivated.

Colin MacKay, the boss of his plant, is delighted. He explains how maintenance problems have been resolved by giving workers responsibility. "Previously, production people waited until something broke and the shit hit the fan. They then blamed the maintenance people. The maintenance people blamed the

production people for treating the machinery badly," says MacKay.

Maintenance workers have now been incorporated into the production team, helping production staff spot when machinery is likely to break down. Rather than running the plant to destruction it can be shut down for half a day for preventative maintenance, saving three or four days' down-time. "It sounds obvious, but it took time to change the habits of a lifetime," explains MacKay.

Attitude surveys at Paisley suggest that nearly 70 per cent of employees are proud to work for Ciba. "That includes people who spend most of their day shovelling chemicals. They're surprisingly good figures," says Schwitzgebel who claims Paisley was the only classical pigment producer making money in western Europe last year.

McDonald agrees that management is now far more effective, allowing the possibility of avoiding problems before they happen. But in spite of Paisley's model status, he argues there are still difficulties. Team leaders wanted to meet to discuss similar issues, but the middle management initially blocked their meetings. "We should meet one another. We have plenty to talk about," he says. In the end, permission was given.

Elsewhere, employees are also enthusiastic about the changes. At Ciba's epoxy-resin plant in Duxford, Cambridgeshire, Lionel Webb, customer service centre manager, describes proudly how his department was restructured after employees were polled about the business's problems.

The survey revealed the business's top problem was the telephone system which was technically good, but poorly used, says Webb. Technical, sales and order advice was handled by different people on separate lines. Both customers and employees became frustrated as more than 35 per cent of incoming calls - between 50 and 60 a day - went unanswered as calls were bounced from department to department.

Staff decided to set up a customer service centre with a direct line. They were given more responsibility and retrained to handle all aspects of inquiries in a single call. A graph at the site's main entrance shows that now only a couple of calls are unanswered a day.

Ciba managers admit the success of the Italian and Paisley businesses cannot be put down just to the vision. For various reasons, the cultural change started earlier than the programme. Many other divisions still have a long way to go.

"I have no illusions about inertia - I've worked in this organisation for 35 years. But that does not mean we will capitulate," says Lippuner.

## A very uneasy alliance

Johanna Fullerton and Michael West on the client/consultant relationship

Why are companies which hire consultants so often disappointed with the results? And why do consultants often feel disappointed with the practical outcomes of their work?

A report\* of a recent study of consultants and their business clients reveals the problem is caused by the different views each side has about the relationship. Consultants view "relationship building" and achieving "trusting, warm, equal, experimental and open relationships" as the most important part of client-consultant relationships. However, clients emphasise that consultants must be aware of the practicalities facing them and want value for money. When asked what happens in practice, clients say that consultants are often not expert in managing change.

The study was carried out by researchers at the University of Sheffield who conducted interviews with 22 organisational change management consultants from a leading British commercial service organisation and with 16 of their clients.

The report showed that consultants emphasised the importance of rapport, and of "working together". The consultants stressed working at the client's pace, rather than demanding too much change.

Clients' overriding concerns were that consultants should use time effectively, remain objective (which consultants acknowledged they had difficulty doing) and give value for money.

The results revealed that both sides felt the consultant should listen to the client's views and agreed the client should "own" the problem and take responsibility for solving it. Both agreed there should be clear objectives and that mutual honesty was important.

Consultants criticised clients for using unnecessarily technical language to describe their organisational problems.

Clients, on the other hand, said consultants used too much "consultancy speak" which hampered their ability to work effectively together.

The report also describes what

happens in practice during client/consultant relationships. Clients reported that in less than one in three cases did they feel confidence in the consultant's expertise to manage change. In the majority of cases they felt consultants were not aware of the organisational practicalities facing them.

The report advises consultants and clients to place more emphasis on clarifying what they want to achieve and the type of working relationship they will have. Clear aims and objectives for the consultancy project should be established at the outset. There should always be a clear contract and, given the pressure on consultants to win contracts, clients should check relevant experience of the consultant. Both sides should be clear about whether the consultant is expected to provide expert advice or to adopt a counselling role.

Consultants must understand the practicalities facing the client within the organisation and not simply adopt "off-the-shelf" solutions. Clients want tailor-made solutions from the consultants which reflect the challenges they face, not formulas applied as universal panaceas. Consultants should also avoid using jargon and "consultancy speak" which can alienate clients.

Clients should be more accessible to consultants and less passive in the process by working with them to find answers. The process of consultancy the research suggests, involves clients and consultants working together in an active collaborative relationship to find solutions to organisational challenges.

\*Management consultancy: dimensions of client/consultant relationships. The Centre for Economic Performance at the London School of Economics and Political Science, Houghton Street, London WC2A 2AE.

Johanna Fullerton is a consultant with Pearn Kandola Downs, Oxford. Michael West is a senior scientist at the MRC/ESRC Social and Applied Psychology Unit, University of Sheffield.

### CALL FOR TENDER

On behalf of the State Property Agency  
the TIMESCO Investment and Finance Advisory Ltd  
(of Budapest, District 5., Bárczy István u. 3.) and  
the GANZ INSTRUMENTS LTD.  
(of Budapest, District 19., Üllői út 200)

jointly advertising a single round

### OPEN TENDER

made available to potential professional investors

for purchase of share-holding

in GANZ INSTRUMENTS LTD.

with the intent to increase the equity capital of the Association.

The aim behind advertising for tender is to offer a (majority) share-holding in the Ganz Instruments Ltd. at its nominal value of HUF 681 300 000.- and, concurrently, to increase the equity capital of the Association by HUF 80 000 000.-.

The dead-line for tender submission is 12.00 noon, May 10, 1993.

Location: Registry of the State Property Agency, address: Budapest, District 13., Pozsonyi u. 56.

Validity of tender: 120 days.

Further information on conditions of tender submission may be obtained in Hungarian, English and German from April 5, 1993 against a non-returnable fee of HUF 40,000.-, payable to MKB (Hungarian Foreign Trade Bank Ltd.), account No.: 203-24579 and may be obtained against an official receipt from Mr. Attila Juhász, Project Manager of the TIMESCO LTD., Budapest, District 5., Bárczy 1. u. 3.

### INVITATION FOR TENDERS

The State Property Agency and the Rico Bandage Works Co. Ltd. announce a two-turn public tender for the purchase of the joint stock company's state-owned shares as well as the company's premises and instruments

Tenders can be submitted both for minority or majority property shares, as well as for any or all of the Joint Stock Company's premises and instruments.

The state property share managed by the State property Agency and offered for sale is HUF 726,178,020, which represents 65.777% of the issued capital.

The Company's premises offered for sale are as follows:  
Budapest, XIII Váci út 141.  
Budapest, XIII Szekszárdi út 16.  
Hajdúbeszterény, Kiszéti tér 7.

The Company's economic management is presented in the Information Memorandum.

#### The basic data of the Joint Stock Company

Name of the Company: Rico Kötésművek Részvénytársaság  
(Rico Bandage Works Company Limited)  
Seat: 1138 Budapest, Váci út 141

Date of transformation into a joint a stock company: 30th June, 1992

The capital stock of the Company is: HUF 1,104,000,000 (One billion one hundred and four million forints)

The Company's capital reserve is: HUF 108,244,000 (One hundred and eight million, two hundred and forty-four thousand forints)

The Company's net sales receipts (1992) HUF 1,636,852,000

Profit in the balance sheet (1992): HUF 7,935,000

Total balance amount (1992): HUF 1,806,001,000

The number of employees (31st December, 1992): 509 persons

The invitation for tenders and the Information Memorandum about the Company are available at the Daiwa-MKB (Hungary) Investment and Securities Ltd. at the following address:

East-West Business Center  
1088 Budapest  
Rákóczi út 1-3. III/38.

The date of submitting the tenders is 17th May, 1993, 13.00 hrs.

The place of submitting the tenders is

Daiwa-MKB Ltd. 1088 Budapest, Rákóczi út 1-3.

The tenders have to be submitted personally, by proxies or by mail in 5 copies in Hungarian and - in the case of a foreign tenderer - English language, in a sealed, double envelope without the firm name, to the above address.

On the external envelope the following text must be indicated:

"Investor's offer for the purchase of the state-owned shares of the Rico Bandage Works Co. Ltd. managed by the State Property Agency, as well as for the purchase of the Joint Stock Company's premises and instruments"

To prove the intention of purchase the tenderer must attach a bank guarantee up to 5% of the offered buying price.

The tender has to contain the duration of the validity of the tender which may not be less than 90 days.

The tenders will be opened on 17th May, 1993 at 14.00 hrs.

The tenderers will be notified of the result of the tenders until 19th July, 1993 at the latest.

The State Property Agency and the Rico Bandage Works Co. Ltd. reserve the right to declare the tender as unsuccessful.

The tenderers receive information related to the concrete economic management from the Company's general director. Simultaneously with the announcement of the invitation for tenders information related to the Company's main data and characteristics is available from

Zoltán Grézi  
Daiwa-MKB Rt. 1088 Budapest, Rákóczi út 1-3



## CONSTRUCTION CONTRACTS

## Building prisons in Texas

CHARTER BUILDERS INC., of Dallas, the US division of Mowlem International Construction, has been awarded three prison projects in Texas worth US\$67m (£45m).

For the Texas Department of Correctional Justice, Charter Builders is to build two virtually identical Alford units at Abilene and Humbleville, Texas.

Valued at \$26m (£17.5m) each, the units will comprise 15 buildings, including gatehouses and guard posts, extending to approximately

320,000 sq ft. They will house 2,000 inmates in a medium security environment, mostly living in dormitory accommodation.

Each housing unit has an adjacent outdoor exercise and recreation yard. Fifty isolation cells will also be provided. Construction will primarily be pre-engineered, prefabricated metal buildings.

Charter's primary challenge on the projects is the requirement to complete all the buildings within a 240-day period.

The third contract, worth \$16m (£10.7m), is to build Dallas County Juvenile Justice Center, comprising court rooms, detention areas, attorney and social workers' offices and outdoor recreation facilities.

Extending to about 220,000 sq ft, construction will be structural steel frame with composite floors, precast planks and concrete masonry load-bearing walls.

Completion of the project is due in November 1994.

## £28m work for Team Services

Refurbishment features strongly in a £28m batch of new contracts for TEAM SERVICES.

The refurbishments, all in London, include the listed Royal College of Pathologists' HQ in Carlton House Terrace (£2m), Melbourne House, owned by Lynton, the property arm of BAA (£1.5m), Studio 6 at the BBC Television Centre (£1.5m) and the Department of National Heritage, off Trafalgar Square, where extensive fitting out involves ministerial offices and a press briefing suite.

Four universities, Edinburgh, the University of Wales College of Cardiff, Nottingham Trent and Bradford are all building new flats and bed-suites or refurbishing existing ones. In total 1,250 rooms are costing £14.2m.

At Loughborough College of Art and Design and Trinity and All Saints College, Leeds, 196 new rooms, many with en suite facilities, are to be built for a total of £2.5m.

Outside these two fields Team is to construct a 34,000 sq ft extension and 326 space car park for South Wales Electricity in Cardiff.

Has Jack Wigglesworth come to rest for a while? Ever since the longstanding and well known Greenwells partner left in 1986, he has had quite a variety of jobs, none of which has lasted very long. Now, having worked as a consultant to J P Morgan Futures for a year, he is joining Citifutures, full-time, in the new position of director of marketing.

He says that with two children still in full-time education he "fancied" a permanent position. The JP Morgan post, as business development director, was "ongoing but without the feel of a permanent job".

He left Greenwells after 15 years, 13 as a partner, for Lloyds Merchant Bank. There he was head of government bond sales but the primary gifts dealership was closed down nine months later. He also had a two-year stint at Henderson Administration.

Wigglesworth, joint deputy chairman of Liffe, says that Citifutures has always had a policy of forging closer links with the derivatives exchanges, so that his familiarity with Liffe was regarded as an asset.

## Rugby stadium

SEVERFIELD-BEEVE has been awarded over £7.8m in new contracts. The largest contract, worth £4.5m, is for the new west stand at Murrayfield stadium, for the Scottish Rugby Union. The new two tier stand will be 325 metres long and will seat 30,000 spectators. When completed the cantilevered roof is expected to be the third longest in the world.

On the country's western seaboard, Grupo Sira has two design and construct contracts worth £7m for residential and tourist developments. At Guaymas, work on the Condominio Plaza Las Glorias involves building 44 apartments in several six-storey blocks, while further down the coast a group of villas are being built as part of a marina complex at Puerto Vallarta.

In the north east, near the United States' border, the company has a \$7m contract at Mexicali for the civil engineering works connected with a new water treatment plant and steel rolling mill.

The foundations, retaining walls and permanent shuttering. Piling work is currently commencing on the site and the first stage is scheduled for completion at the end of this year.

Other hotel work currently under way includes the design and construction of the \$20m Hotel Continental Plaza and Centro Commercial in Veracruz, Mexico's largest port. The complex will consist of an eight-storey hotel containing 240 bedrooms and a seven-storey office and banking block, and a single-storey restaurant and discotheque above a semi-basement car park.

The project involves the construction of a 160 metre long viaduct over the A4091 and the River Thames.

The bypass is believed to be the first trunk road to be constructed using porous asphalt surfacing which reduces noise pollution and spray.

The second contract, worth £11.8m, also for the DTP, is for the widening of the M56 at Wythenshawe, Manchester.

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## PEOPLE

## Legal &amp; General splits its core business

Chris Hatry, 44, has been appointed managing director of sales and marketing of Legal & General's life and pensions business following the group's decision to split its core business in two.

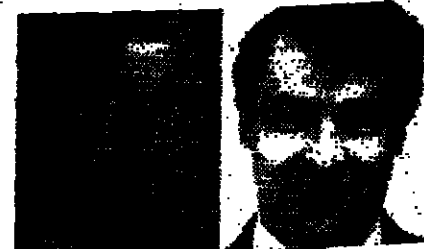
David Prosser, 49, who took over as L&G's chief executive 18 months ago, says he wants to emphasise the clear division between the group's sales operation and its "manufacturing" process.

Two separate management structures take effect from July 1. Robin Phipps, 42, currently customer services director, has been appointed managing director of services.

Although L&G is stressing the logic of the move, some analysts speculated that the reorganisation was more of an attempt to fill a gap which has existed at the top of L&G since John Elbourne, 48, managing director of L&G's life and pensions business, resigned in June 1991.

Elbourne had been with L&G for 30 years and was responsible for the big expansion of L&G's life and pensions business. However, after losing out to David Prosser for the top job at L&G, he joined the TSB where he is now chief operating officer of retail banking and insurance.

His departure, which coincided with the retirement of group chief executive Joe Palmer, has left the L&G board short of



traditional life insurance industry expertise. Of the three remaining executive directors, two are investment managers and one is an accountant.

John Craddock, 59, who took over Elbourne's responsibilities for life and pensions, was not given a seat on the board and retires this year. There has been speculation that he might be replaced by an outsider, or an overseas executive like Trevor Matthews, who heads L&G's successful Australian life insurance business.

In the event, the decision to split the group suggests that L&G has still not made up its mind who will fill the place on the board vacated by Elbourne.

The promotion of Hatry (right), who has a doctorate in mathematical physics, and Phipps (left), who has also been with the firm for 20 years, gives a clue as to who might eventually plug the gap.

## Finance moves

■ Mark Weeks, a vice-president with Morgan Stanley, has been appointed director of marketing and business development at LONDON GLOBAL SECURITIES.

■ Robert Young, formerly finance director of RoyScot Trust, has been appointed finance director of WAGON FINANCE.

■ Stephen Down, formerly md of Wright Oliphant Selyo, is returning to London as a director of Wright Oliphant, part of HAMBO COUNTRYWIDE. Shigemi

Yoshida replaces him in Tokyo.

■ John Kendrick, formerly chief executive of the central region, has been appointed chief executive of BOWRING Financial Services based in Birmingham. He is replaced by Wilfred Shaw who is based in Bradford.

■ Jeremy Greenhalgh and John Quiter have been appointed directors at UBS PHILLIPS & DREW; they move from Goldman Sachs and SG Warburg, respectively.

■ Michael Devine has been appointed director, securities services, at THE ROYAL BANK OF SCOTLAND; he moves

from Chemical Banking Corporation.

■ David Benson (below left), formerly a deputy md at UBS, has been appointed a director of SINGER & FRIEDLANDER Capital Markets.

■ Jeremy Norfolk (below right), until 1991 md of Adam & Company, has been appointed md of all the companies within the CATER ALLEN JERSEY GROUP.



## Imbert joins ranks of Securicor

Securicor has recruited its first ex-policeman on to the board in a non-executive capacity.

Sir Peter Imbert, who retired at the beginning of February after five years as commissioner of the Metropolitan Police, comes in as part of a drive to widen the pool of expertise available from the company's non-executive contingent. Until now, many have been Securicor career men.

Roger Wicks, Securicor's chief executive, says that Sir Peter will be useful in helping develop the overseas operations. Slightly more than half the group's employees work abroad, concentrated in continental Europe and the Pacific Rim. Within the past two years, the company has started up in St Petersburg and has branches in Hungary.

"Naturally, we already know



the police forces in the UK very well, but Sir Peter's top-level relations with forces around the world will be very helpful to us," says Wicks.

Imbert, who turns 60 at the end of the month, joined the Met in 1953, serving for many years in the Special Branch. During his time as Commissioner he is credited with helping to repair the Met's

tarnished image, and successfully concentrating on police service to the community.

While Securicor numbers many ex-policemen in its ranks, and ex-deputy commissioner Sir Colin Woods has been a director and consultant to parts of the firm though not on the main board, no Met commissioners have been involved to date.

Two non-executive directors, Eric Hollis and John Delaney, retired last year; both were ex-Securicor executives. Sir Neil Macfarlane, MP for Sutton and Cheam until the last election, has already joined the board, partly to help smooth the way when the firm has dealings with government. Wicks says he plans to add another non-executive in the course of this year, bringing the total to seven out of the 12-man board.

WITH 90,000 EMPLOYEES  
ELF MUST COVER  
THE KNOWN WORLD?  
  
NOT TO MENTION  
THE UNKNOWN.

Despite our name, Elf's success is built on thinking big. We're the leading French industrial group, the 4th in Europe and the 7th largest international integrated oil and gas company in the world.

Our researchers, engineers and explorers cover five continents with their ceaseless endeavours.

We drill for oil in 30 countries and under 3 oceans (not to mention under Paris).

And among our staff we have 60,000 people working in the chemical and pharmaceutical fields.

But we never miss a chance to seize new opportunities.

We recently became the first western company to sign exploration and production sharing agreements in Kazakhstan.

Yet more unexplored fields to conquer. ■

elf

OUR DEDICATION GOES FURTHER



Architecture/Colin Amery

Abbey keeps the world at bay

In 1950 the Ordnance Survey published a map of monastic Britain which gave the names and locations of the 900 monasteries and nunneries of the pre-Reformation country. It is hard to imagine the holocaust of destruction that followed King Henry VIII's suppression of the monasteries and today it is difficult to conceive of a Britain that in some ways must have been like Tibet - a land full of monks and nuns, even in its remotest corners.

It was, I think, Sacheverell Sitwell who said that the great monastic ruins of England were the equivalent of Cambodia's Angkor Wat or Egypt's Abu Simbel. They seem as dead and defunct as those places because the ruins are not even corpses but skeletons, with no traces left of the souls and minds that once inhabited them. Even the most remarkable of all the monastic remains in England, Fountains Abbey, demands a feat of imagination to evoke the nature of the monastic lives that were followed there.

The problem, even in as remote and beautiful a place as Fountains Abbey by the River Skell in Yorkshire, is that the remains of England's abbeys have been secularised at least once in their long lives. Fountains' first secularisation came at the dissolution; its second in the 18th century when John Aislabie and his son laid turf in the fields around the abbey and incorporated the ruin as a picturesque fragment in their new landscape gardens. In this century, the remote and silent abbey ruins and the adjacent landscape park of Studley Royal have been drawn closer still to the secular world by waves of visitors and their cars.

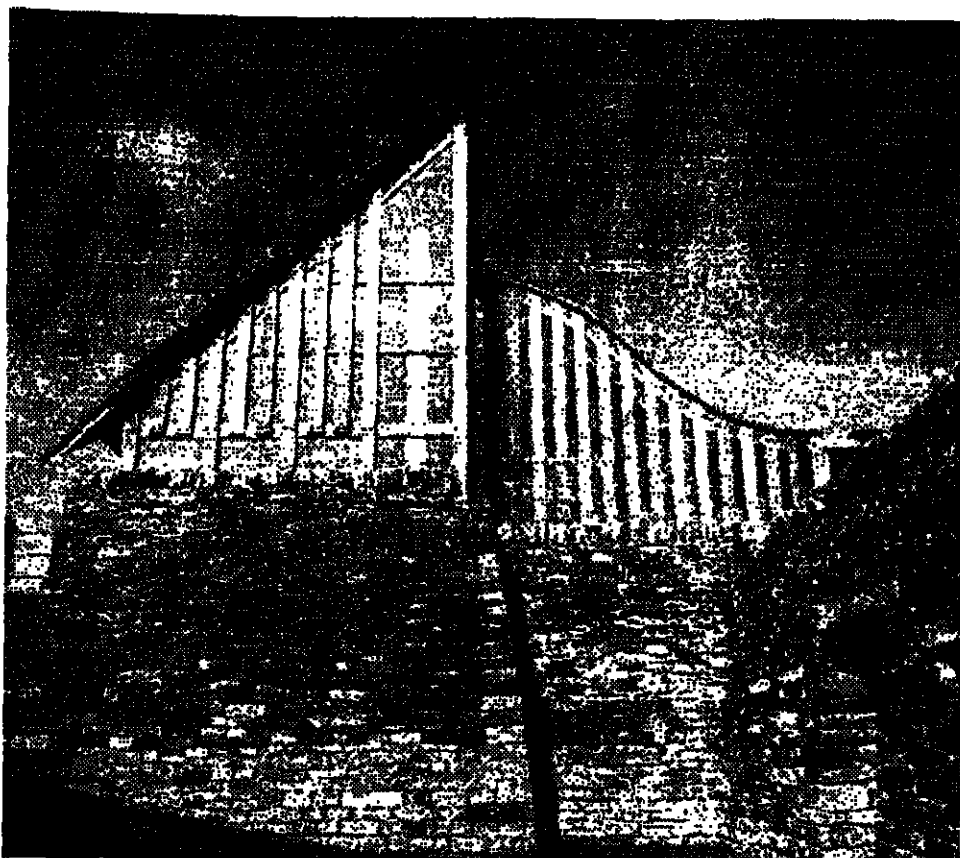
In 1983 the National Trust bought the Fountains Abbey and Studley Royal estate, acquiring not just the 18th-century landscaped water gardens,

but also the most complete Cistercian abbey in Europe. The Trust also acquired a problem of the most sensitive kind. It was not just a matter of how to restore and care for the estate, it was also a matter of preserving the extraordinary atmosphere while coping with more than 300,000 annual visitors.

It is the combination of landscape and architecture that makes Fountains Abbey special. There are two aspects to this. When the monks of St Mary's Abbey in York begged their superiors to remove them from the laxity of town life in 1132, their archbishop selected Skelldale because it was "a place remote from all the world, uninhabited, set with thorns... fit more for the dens of wild beasts than the uses of mankind". To this aspect of remoteness must be added the approach of the 18th-century landscapers, who reduced the abbey ruins to picturesque features while elevating the estate into a vision of the sublime imagination.

The National Trust has continued the development of the estate by planning for the reception of visitors in ways that remove the worst aspects of the visibility of car parking and allow more rewarding circular walking routes. But the most important element is the new visitors' centre that has now been opened after years of delicate treading of the planning tightrope. The saga is in many ways a story of our times. The amount of local, regional and national negotiation needed to build a centre that is, itself, dedicated to the enhancement of the whole estate in retrospect seems almost unbelievable. But the concerns were the correct ones; many people felt that the greatest Cistercian abbey in Europe, in its wild valley, should be sacrosanct.

The selection of the architect was a vital part of the process and the Trust's choice of



Edward Cullinan's sympathetic new visitors' centre at Fountains Abbey

Edward Cullinan and Partners was brave and inspired. The choice of site to allow the invisibility of the centre from the abbey was also important, but this did not mean that the centre should be designed as a shy and retiring creature lurking secretly in a remote meadow. The National Trust has taken the appointment of architects very seriously and at Fountains Abbey the opportunity to add something of quality from the late 20th century was rightly considered to be important.

The result of this act of patronage is a remarkable new building located as an incident in the entire landscape plan of the estate. The visitor approaching from the new road sees new axial views of the pinnacled spire of William Burgess's High Victorian St. Mary's Church (built by the pious Marchioness of Ripon in the 1870s). Aislabie's grand avenue, focused on the distant view of Ripon cathedral, is another new, fine view. After a

sharp turn away from the obelisk of 1815 the road brings the visitor to the new centre.

The initial view of the centre, which will be very different when the new trees have grown, is something of a surprise. Cullinan's design is both vernacular and flamboyant. Dry stone walls roof the building to its site, steeply pitched sandstone roofs and dramatically curved flying, lead roofs seem to want to carry it to heaven. The architectural language is original, owing more perhaps to Tolkien than to ecclesiastical towers. As the centre is built around a courtyard, which opens at an angle on to a dramatically foreshortened view of the top of the great abbey tower, the echoes of the cloister are present without being over emphasised.

Inside the centre Cullinan displays his conviction that structure and the construction process should be expressed. The steel frame can be seen beneath the timber roofing joists, bolts and dowels are

also visible throughout. The sense of an architect playing with a parts kit is emphasised by the architect's decision to utilise a colourful, even child-like palette on elements of the timber ceiling (in the restaurant, the sensation of being in the hall of a rather progressive new primary school is only just avoided). But the architectural jollity is refreshing and the centre should indeed have a sense of both pleasure and education.

I enjoyed the frisson of an architectural experiment, admired the marriage of materials, and appreciated the air of anticipation provided by the sitting and landscaping of the centre. I know from the time I have spent on the National Trust's architectural panel how hard it is to achieve the balance between the undisturbed silence of historic places and the need to provide for large numbers of visitors. Honeycombs mean bees. At Fountains Abbey the new hive is a highly skilled creation.

Sponsorship/Colin Tweedy

Acts of derring-do

Sponsors are usually either ignored by the media or criticised for playing safe and only supporting the classical repertoire and old masters. It is therefore quite novel for them to come under attack from journalists for being too daring.

Several sponsors have drawn flak from their critics in the last few weeks by supporting the contemporary arts in all disciplines. But it is in the area of the visual arts that a battle has really been engaged.

The Turner Prize was attacked on Channel 4 with sweeping accusations of a "modern arts mafia", and Damien Hirst's decaying carcasses provided a frisson of controversy at the elegant black-tie dinner to celebrate the prize at The Tate Gallery.

Journalists queued up on either side to defend or attack the winners of the Barclays Young Artist award. The Wilson Twins' photographs of battered rooms where a murder may have taken place lent a different angle on corporate hospitality suites.

BP's sponsorship of the third re-arguing of The Tate was attacked by Brian Sewell, a critic not known to pull his punches; he urged BP to suspend its support of the Tate, presumably to teach Nicholas Serota, the director, a lesson for daring to wake people up.

So, as sponsors line up with contemporary artists at their most demanding and the battle rages with the critics, here comes the next brave sponsor - NatWest.

The NatWest 90s Prize for Art is a deliberate attempt to strike a balance between the warring factions.

Only those entrants who have mastered basic artistic skills will win. However, at the official announcement at The Royal Society of Arts on April 29, the next chapter in this exciting drama will be on display. The NatWest prize and its judges - Anthony Mould (chairman), Chantal Joffe (last

year's winner), Craigie Aitchison and Diana Rigg - are going to show that there is life beyond the narrow band of London arts schools that scooped many of the other prizes. Who said sponsors were afraid of controversy?

One part of the media that cannot be accused of attacking sponsors, because it has a deliberate policy to ignore them, is the BBC.

The charter renewal of the BBC in 1996 has pushed the corporation into debating its future with its consumers. At a recent seminar on the future of the BBC as a cultural patron, the most lively debate concerned the failure of the BBC to credit sponsors adequately. Though the delegates were told by the corporation that things had improved, no one believed it.

The BBC's case was not helped when everyone realised that the BBC is about to publish updated guidelines on sponsorship without bothering to discuss them with the Association for Business Sponsorship of the Arts - or, for that matter, with anyone else in the arts or sports field. The guidelines, which were written five years ago and are happily ignored by everyone in the sports field but ruthlessly adhered to by the arts programmers, could be replaced by even more draconian rules.

The BBC has yet to make up its mind whether it wants sponsorship for programmes. Nobody is pushing them. But surely it could get its act together in giving the arts a fair deal when it comes to the coverage of sponsored arts events being broadcast? Watch this sound bite.

The new award for great patrons of the arts from Montblanc, the pen maker, is welcome news. Not that Montblanc is giving prizes to sponsors - that is ABSA's job, through its award schemes throughout the country. Montblanc's prizes were awarded at a grand ceremony

at the Opéra-Comique in Paris last Wednesday to the great and the good of the cultural world.

One of the four categories, the "private vision award", went to Simon Rattle, music director of the City of Birmingham Symphony Orchestra; he shared the award with Lincoln Kirstein, one of the founders of the New York City Ballet. Each winner received \$25,000 for the arts organisation of his choice; and a Montblanc "Octavian" pen.

Simon Rattle announced that his cheque would go to save an educational project with his orchestra that would have otherwise been lost due to cuts in public funds. Richard Eyre, the National Theatre's director, represented the UK on the judging panel and called on private sponsors to shame governments by their generosity - an interesting angle that the BBC might like to ponder.

Classic FM has confounded its critics by revealing that it has around 4.3m listeners. It is no surprise then to find it attracting business sponsorship. The latest to sign up is British Gas, which is to sponsor a new programme Classical Gas for 26 weeks in a package worth approximately £300,000.

British Telecom tops the chart of British sponsors and is therefore a most appropriate backer for ABSA's national conference at the Barbican this June, as well as other parts of the ABSA operation.

Evaluation will be the key topic of the conference, which will bring together ABSA's business members and the members of its development forum for arts managers. The debate should be lively as sponsors need more than ever to measure the benefits they are looking for if they are to justify their corporate budgets.

Colin Tweedy is director general of the Association for Business Sponsorship of the Arts

Jazz/Garry Booth

Ahmad Jamal

Miles Davis said of pianist Ahmad Jamal that he was "knocked out by his concept of space, his lightness of touch, his understatement, and the way he phrased notes and chords and passages". This was in 1953 and the beginning of an association that saw the late trumpet player incorporating much of the pianist's repertoire into his own.

Like the tenorist Sonny Rollins, who came to Davis's attention at the same time, Jamal has always sprinkled his own compositions over a repertoire of folksy standards - they share "Surrey With A Fringe On Top" as a favourite. Unlike Rollins, however, Jamal has traditionally dissected his preferred tunes with a lighter touch and usually in a trio setting.

Forty years on, the trio remains his chosen format but the sound has become richer, denser and if Jamal's concept and use of space, which so impressed and influenced Miles Davis remains, the vortex of sound which he created on Thursday in the octagon of the Union Chapel in Islington, London, puts his spatial aware-

ness to another, more vigorous use.

Accompanied by the charming drums of Yaron Israel and the discreetly busy bass of John Heard, Jamal was in a vociferous mood. Taking material from the new disc, *Live in Paris '92* (Birdology 849 408), a mixture of originals and traditional, versions of *Corcoran* and his own *Acorn* were almost torrential. Waving over his shoulder to Israel and baring his teeth approvingly at Heard, the pianist's right hand trifled transparently while the left surged thickly. Where on record the Jamal pulse is magnified by tough electric bass, it was Israel's near funky drumming that projected the trio's sound into the vaulted arches of the Union Chapel.

Quotes came thick and fast, from Bizet's *Carmen* to bebop's Monk, the bars measured by satisfied affirmations and cries from Jamal. Rising from the piano stool to put extra weight behind crashing block chords or leaning into Heard's pulsing, Jamal's piano was occupied through a short set until the flow was interrupted by an untimely intermission.

Opera

Queen of Spades

For the English National Opera on Saturday, Chalkovsky's Pushkin opera was revived by their departing director of productions, David Pountney, in his own decade-old staging, and conducted by their soon-to-be music director, Sian Edwards. Overall it was deadly: stiff, unmoving, interminable. A lot of prommies must be ENO regulars too; on the strength of the marvellous *Queen of Spades* from Glyndebourne last summer, many of them may have booked to see it fully staged at the Coliseum - and some of them were probably among the many customers who left without apologies after Act 2.

The performances cannot but improve as the run continues. Some of the components are excellent, though on this first night they added up to nothing much. Miss Edwards drew strong, cultivated Chalkovsky playing from the band. It struck me for the first time that the funeral interlude in Act 3 must stem from the third act entr'acte of *Parsifal*, which Chalkovsky knew but pressed to despatch.

In principle, for the obse-

sional anti-hero of Pushkin's novella, the high-strung brightness of Graeme Matheson-Bruce's tenor was entirely apt. Peter Sidom, as the urbane Tomsky, was a model of clarity and man-of-the-world slyness; Anthony Michaels-Moore rose splendidly and with sonorous dignity to the central aria of Prince Yevlsey. Unfortunately Matheson-Bruce often sang slightly, distressingly flat, and his supposed *inamorata* Lisa (Janice Cairns, unbecomingly costumed) was both harsh and flat. As the old countess, Patricia Payne was very nearly a pantomime dame: not her fault.

Nearly everybody's words were loudly clear, which let us hear all too well just how leaden and banal the English translation is. In an opera so full of arias in slowish, gently confessional mode, a stilted text makes a heavy burden. In any case, extracting plausible dramatic performances from the principals seems to have had low priority in this production.

It is one of Pountney's "white dreams", swathed in as much gauze as his later, far



Patricia Payne

stronger production of Janáček's *Queen of Spades*. It has its visual moments, largely in the style of Romantic ballet - some supernumerary dancing witches suggest childhood memories of a Robert Helpmann show - but the stage forces are deployed so coldly and formally that only potentially affecting lead singers might break through the ice. Lacking those, the evening remains grimly rigid.

David Murray

Supported by the Friends of English National Opera

Recital/David Murray

Bashmet: a great violist

Over any few years, there is scarcely ever more than one viola player who can fill international concert halls. These days he is Yuri Bashmet, who (all but) filled the Barbican Hall on Thursday - and with a programme of stern sobriety. That was a feat. In fact Schubert's "Arpeggione" Sonata, with which he began, is not normally expected to be so sober; but Bashmet expounded it with all his customary poise and intensity as if there were no joker anywhere in the pack.

There is room for a contrary opinion: that when Schubert fulfilled his commission for the *arpeggione* (a species of brass viol, now extinct) he traded both upon its comical capacity for jumping between registers - which Bashmet's viola did with cool grace - and on its natural bent toward popular jollity. In the second movement of the Allegro moderato and most of the Finale. In those places there was no trace of a smile from Bashmet. Yet he expanded beautifully into the little Adagio, which can

rarely have struck such depths of feeling.

In place of the advertised Schmitt, we got a one-movement sonata by Nikolai Roslavets (1881-1944), a Russian avant-gardiste who sank beneath Stalinist disfavour. Some stretches of pure, late-Skyryabin, tritone-laden chords and all a "rondo" form, in the same stretched sense that applies to Skyryabin's last piano sonatas, with similar extremes of clarity, density and sudden, hushed intimacy. Bar by bar, however, Roslavets's diction shares only a couple of tropes with Skyryabin's; there is more formally controlled argument, and more than a whiff of practice-constrained-by-theory (he wrote treatises on advanced chord progressions). At the piano, whose role is at least as important as the viola's, Mikhail Muntian was fluent and clangorous as required.

Throughout that first half of the recital the audience was respectfully attentive, but not (I thought) much moved. In the circumstances the second half,

allotted wholly to Shostakovich's last work, his op. 147 Viola Sonata, made a dour prospect: long, relentless, mostly slow, alternately grief-stricken and numb, with brief bursts of livid fury. The writing is cruelly spare, often reduced to sullen strings of single notes. Very few works of any composer are at once so expressively, nakedly personal and so disconsolate.

In this bleak territory, Bashmet is unequalled - and the veteran Muntian partnered Frydrik Druzhinin, Bashmet's teacher, in the first (nostalgic) performance of the sonata in 1975. Their basiliak concentration compelled us to listen, forbade critical detachment: the lean lines, subtly plain and earth-coloured, spoke volumes. Since we live in fluey-cold times, several people in the Barbican audience were at the point of choking on coughs and sneezes during the Aris and Scherzo, but the entire hall held its breath for the agonised final Adagio. It was a discomforting experience - scathing, even; but indelible.

INTERNATIONAL ARTS GUIDE

BERLIN

**OPERA/DANCE**  
Staatsoper unter den Linden  
Tonight, Wed, Sun and next Wed:  
Antonio Pappano conducts Giulio Chazalettes' new production of Bellini's *Capuleti e i Montecchi*, with Lella Cuberli and Iris Vermillion.  
Tomorrow, Patricia Burt's production of *Minkus' ballet Don Quixote*.  
Thurs: Thomas Hampson, accompanied by Daniel Barenboim, sings Schubert's *Schwanengesang* and Mahler's *Lieder eines fahrenden Gesellen*. Fri and next Mon: Barenboim conducts Harry Kupfer's production of Parsifal, with Reiner Goldberg, John Tomlinson and Deborah Polaski. Sat: Barenboim conducts two new Bjart ballets, music by Schoenberg and Bartok (200 4762).  
Deutsche Oper Tonight and next Mon: Carmen with Balissa and Shioffi. Tomorrow: Beja's *Ring* Round the Ring. Wed: *Aida*. Thurs: *Fidelio* with Nadine Secunde. Fri: *Tannhäuser*. Sat: three Stravinsky ballets, choreographed by Balanchine and Béjart. Sun: Die

Zauberflöte (341 0249)  
Kommische Oper Tonight: Fleming Flindt's ballet *The Three Musketeers*. Tomorrow and next Mon: Einführung. Wed: La bohème. Thurs: ballet double bill. Fri: Gluck's *Orfeo*. Sat: Flenzl. Sun: Die Zauberflöte (229 2555)

**CONCERTS**  
Schauspielhaus Tonight: Yoel Levi conducts Berlin Symphony Orchestra in works by Beethoven and Bruckner, with piano soloist Christian Zacharias. Tomorrow: Krzysztof Penderecki conducts his own *St Luke's Passion*. Wed: Hartmut Haenchen conducts OPE Bach Orchestra in works by Bach, Mozart and Haydn. Thurs: Cherubini Quartet plays Haydn, Bartok and Beethoven. Fri: Achim Zimmermann conducts Berlin Symphony Orchestra and Singakademie in Carl Heinrich Graun's 1755 *Passion oratorio Der Tod Jesu*. Sat: Anne Gastinel plays Rakhmaninov and Beethoven cello sonatas. Sun: Valery Afanassiev plays Schubert piano sonatas. Mon: concertos and cantatas by Bach and Vivaldi, with Camerata Musica (2090 2156).  
Philharmonie Tonight and Sat: Berlin Baroque Orchestra. Tomorrow: Eliahu Inbal conducts Orchestra of the Deutsche Oper in Mahler's Ninth Symphony. Thurs and Fri: Bach's *Matthew Passion*. Sun and next Mon: Vladimir Ashkenazy conducts Berlin Radio Symphony Orchestra and Chorus in Mahler's Third Symphony (2548 8232).

**THEATRE**  
A new musical based on the life of Marlene Dietrich, starring

Frederike von Stechow, has its world premiere on Wed at Theater am Kurfürstendamm (300 6000).  
Kommische Theater repertoire includes a new production of The Iceman Cometh. Eugene O'Neill's majestic play about pipedreams gone sour (2844 1225).  
DT-Kammerspiele has the first German production of Howard Brenton's Berlin Bertie (2844 1226).  
Ariel Dorfman's moral thriller *Death and the Maiden* has just opened at Renaissance Theater, directed by Gerhard Klingenberg (312 4202).  
Anthony Burgess' stage adaptation of *Clockwork Orange* can be seen at Volksbühne am Rosa Luxemburg Platz (3087 4661).  
The Schaubühne revives Andrea Brecht's production of Schnitzler's *The Lonely Road* on Thurs (690020).  
Tickets and information for theatre, revues, concerts and nightclub shows available from City Center Theater and Konzertkasse, Kurfürstendamm 16 (tel 882 6563 fax 882 6567) and Theaterkasse im Europa-Center (tel 261 7051 fax 261 9286).

NEW YORK

**THEATRE**  
Putting It Together: a celebration of Stephen Sondheim's music, with Julie Andrews. Just opened (Manhattan Theatre Club, at City Center, 131 West 55th St, 581 1212).  
Candide: a new production of G.B. Shaw's play (Roundabout, Broadway at 45th St, 866 8400).  
The Sisters Rosenzweig: Wendy Wasserstein's new play, a comedy with serious undertones, about the reunion in London of three American

Jewish sisters (Ethel Barrymore, 243 West 47th St, 239 6200).  
Oleanna: David Mamet takes on political correctness, sexual harassment and a number of other topics in this brief, powerful drama (Orpheum, 126 Second Ave at 8th St, 307 4100).  
A Couple of Blagues: actors Frank and Malachy McCourt reminisce about their Irish childhood (Irish Arts Center, 553 West 51st St, 757 3318).  
Foot Moon: Bill Irwin and David Shiner are the inspired clown in this humorous show (Richard Rodgers, 228 West 46th St, 221 1211).

**OPERA/DANCE**  
This week's programme at the Met includes Lucia di Lammermoor with Sumi Jo and Alfredo Kraus (tonight and Fri, also next Mon and Thurs), plus La traviata tomorrow with Tiziana Fabbricini as Violetta. Donald Runnicles conducts Die Zauberflöte on Wed and Sat (also Tues and Fri next week), and there is a final performance of Ariadne auf Naxos on Thurs. The season ends on May 1 (382 6000).  
New York City Ballet's Spring season opens at State Theater on April 22 with *Sleeping Beauty* (670 5570).

**CONCERTS**  
Peter Serkin joins Guarnieri Quartet at Alice Tully Hall on Wed for a programme including Dvorak's A major Piano Quintet and New York premiere of Henze's Piano Quintet. Thurs: Neil Rosenheim song recital, accompanied by Rudolf Fikinsky (721 6500).  
Yo Poporovich gives a piano recital on Thurs at Carnegie Hall (247 7800). The New York

Philharmonic is on tour in Europe. The next concert at Avery Fisher Hall is by Orchestra of St Luke's with André Previn on April 18 (675 5030).

**JAZZ/CABARET**  
Caryl Chesson: Bob Carter, an engaging performer with a strong voice and abundant Southern charm, is in residence at Café Carlyle for the next few weeks (Madison Ave at 76th St, 744 1600).  
Rainbow: Steve Lacy and his well-produced Rodgers and Hammerstein revue includes a fine group of young performers. Dining. Daily except Mon (30 Rockefeller Plaza, 632 5000).  
Bottom Line: a pleasant place to take in a show of folk or rock, despite the cramped quarters (15 West 4th St at Mercer St, 228 6300).

PARIS

**DANCE/OPERA**  
Palais Garnier Compagnie Preljocaj in three ballets inspired by the Ballets Russes, daily till Fri (4742 5371).  
Opéra Bastille Tonight: Friedemann Layer conducts first night of revival of Bob Wilson's production of Die Zauberflöte, with David Rendall and Cynthia Haymon in repertory till April 27, next performances on Wed, Fri and next Mon. Next Tues: Robert Carver's production of Manon Lescaut returns for five performances (4473 1300).

**CONCERTS**  
Eglise Saint-Eustache Tonight: William Christie directs Les Arts Florissants in motets by Guillaume Bouzignac (4028 2840).

**Opéra Comique Tonight:** Armin Jordan conducts Ensemble Orchestral de Paris in works by Dutilleul, Faure and Berlioz, with soprano Isabella Vernet. Tomorrow: Borodin Quartet plays Beethoven and Schubert (4286 8883).  
Châtelet Tonight, Wed, Fri: young singers of Lyric Opera Center Chicago. Wed (Auditorium): chamber music devoted to British composer James Dillon. Thurs: Cherubini Quartet plays Haydn (4028 2840).  
Théâtre des Champs-Élysées Thurs: Libor Pešek conducts Orchestre National de France in works by Mahler and Schubert, with mezzo Jari van Nes (4720 3637).  
Centre Pompidou Thurs: Hans Zender conducts Ensemble Modern in works by Stockhausen, Zender and others (4260 8427).

**JAZZ/CABARET**  
Saxomania: four leading French saxophonists join forces for two weeks at Lionel Hampton Jazz Club. Opens tonight at 22.30, daily except Sun till April 17 (Hotel Meridien Paris Etoile, 81 Boulevard Gouvion St Cyr, tel 4068 3042).

**THEATRE**  
L'Homme Qui: Peter Brook's latest theatre play, based on neurologist Oliver Sacks' book The man who thought his wife was a hat. Daily except Sun and Mon (Bouffes du Nord 4807 3450).  
John Gabriel Borkman: Luc Bondy's staging of the Ibsen play. Daily except Mon until May 12 (Théâtre national de l'Odéon 4441 3636).  
A 24-hour telephone guide to Paris entertainments is available in English by dialling 4720 8898.

**European Cable and Satellite Business TV**  
(All times are Central European Time)

**MONDAY TO THURSDAY**  
Super Channel: European Business Today 0730; 2230  
Monday Super Channel: West of Moscow 1230.  
Super Channel: Financial Times Reports 0630  
Wednesday Super Channel: Financial Times Reports 2130  
Thursday Sky News: Financial Times Reports 2030; 0130  
Friday Super Channel: European Business Today 0730; 2230  
Sky News: Financial Times Reports 0530  
Saturday Super Channel: Financial Times Reports 0930  
Sky News: West of Moscow 1130; 2230  
Sunday Super Channel: West of Moscow 1830  
Super Channel: Financial Times Reports 1900  
Sky News: West of Moscow 0230; 0530  
Sky News: Financial Times Reports 1330; 2030

**Arts Guide**  
Monday: Berlin, New York and Paris.  
Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington.  
Wednesday: France, Germany, Scandinavia.  
Thursday: Italy, Spain, Athens, London, Prague.  
Friday: Exhibitions Guide.



Samuel Brittan

## Next stage for the franc fort



The French franc has been granted a stay of execution by a political agreement between the currency markets following the formation of a pro-EC government after the parliamentary elections. But it will only receive a full reprieve when it becomes clear that a politically acceptable method has been found of maintaining the franc fort into the future. Essentially this means that German interest rates must continue to fall, not too slowly, and with them the risk premium attaching to French rates.

The new prime minister Mr. Edouard Balladur has lost no time in underpinning the policy and the relationship with Germany on which it rests. He has arranged the earliest practical meeting with the German Chancellor Mr. Helmut Kohl and he may depart from protocol to meet the Bundesbank president Mr. Helmut Schlesinger.

Some insight into the portfolio of ideas available to him can be obtained from a report, *A French Perspective on ERM*, published by the Commissariat General du Plan, just published in English. Since the demise of old-style French planning of the Commissariat has continued as a semi-official think-tank, licensed to go beyond the government line of the day.

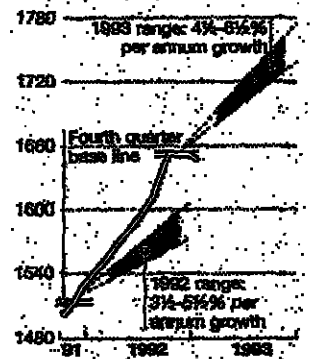
Last autumn's crisis, says the report, "demonstrated the volume and irresistible weight of capital movements that an expected currency depreciation could generate". These events risked making monetary union, the arrival of which had been previously taken for granted, "seem a very remote and not very credible goal". With that prop taken away, it becomes questionable, say the authors, how far the strategy of maintaining the exchange rate mechanism for four to six years before the full transition to European Monetary Union can be maintained.

The authors therefore fly the kite of a "monetary Schengen"

named after a group of hard-core EC countries which agreed to dismantle their frontier formalities before other members were ready. The authors are careful to say that this would not affect the formal undertakings of the Maastricht treaty. Four concrete steps are proposed for the countries on the fast track:

- Formal commitment to ERM central rates and a possible reduction of fluctuation margins from 2% to 1 per cent;
- All central banks to hold reserves denominated in the currencies of partner countries;
- Strengthening of mutual

German money supply (M3) DM bn (seasonally adjusted)



The German money supply did not grow at all in the first two months of 1993, compared with five times the target for 1992, which was 100 bn. Growth was held back by distortions and special factors. The Bundesbank estimates that underlying monetary growth was weaker than the target range but towards the top end.

Source: Bundesbank

support mechanisms for intra-

marginal intervention;

• Central bank independence.

Mr. Balladur has made a good start by announcing in his first week his intention to make the Banque de France independent by the summer. This is a move which the Bundesbank can only applaud. The suggestion about reserves is mainly cosmetic and should not be allowed to become a focus of controversy.

The Bundesbank cannot be expected to cheer from the rooftops the idea of more

extensive intervention to support partner currencies. But the Commissariat legitimately points out that the Bundesbank has given just such support to the franc in the crises of the past few months, even when it did not suit immediate German interests. Indeed there could be a time when the D-Mark will require support itself.

The biggest Bundesbank opposition will be to any early narrowing of margins. It is possible to sympathise both with the Bundesbank's secret preference for wider margins and the French preference for narrower ones. For the present margins are too narrow for a managed exchange rate system and too wide to inspire confidence in permanently fixed rates.

The heart of the matter, however, is the Commissariat's suggestion that Germany should "agree to internationalise the formulation of its monetary policy" in advance of 1997. This is not outrageous so long as it does not conflict with price stability. Central bank independence implies freedom to implement monetary policy, not to choose the geographical area over which that policy applies.

The practical weight of Bundesbank objections will be much less once it is clear that further reductions of German short-term interest rates will not stoke up inflation in Germany itself. The underlying rate of monetary expansion is believed to be within the 4% per cent to 6% per cent target corridor, but nearer the upper end. This, in practice, leaves a good deal of discretion about how far and how fast to reduce interest rates.

Facts such as the unexpectedly severe recession, modest pay settlements and the belated but welcome resistance of some German employers to unrealistic wage parity commitments in the east, are all signs that the battle against inflation is being won and that no loss of credibility need be involved if German monetary policy were to take a slightly more international and long-term approach.

One might imagine that a Budget which reduced the tax burden on UK companies would be good news for shareholders. However, the largest blocks of shares are owned by tax-exempt pension funds which have suffered a significant blow from the changes in Advance Corporation Tax.

In time, this will adversely affect those companies which have set up pension funds for their employees, for these companies usually promise to make up any shortfall between contributions and the cost of providing pensions promised by the scheme. The extra pensions burden will offset the corporate gain from the easing of the costs imposed by ACT.

ACT is a percentage of a company's dividends which is levied as a down-payment on its ultimate "mainstream" corporation tax. Tax-exempt shareholders, along with pension funds, can reclaim the ACT the company has paid on their dividends.

The Budget reduced the rate of ACT from 25 per cent to 20 per cent and trimmed the amount tax-exempt shareholders can reclaim by the same amount. The effect is to cut the value of the total payments received by 6% per cent. Although there are offsetting benefits for companies, the government's tax take from companies and their shareholders will rise by £1bn a year.

How will these forces affect pension funds? Much depends on exactly how UK companies react to the ACT changes. In the past, companies have raised dividends, to protect shareholders from the impact of the tax changes. Between 1986 and 1988, ACT was reduced to 25 per cent from 30 per cent in line with a general reduction in tax rates.

But that reduction, says Mr. Andrew Wilson, research partner at consulting actuaries R Watson and Co, was phased in gradually, falling to 28 per cent in 1986, 27 per cent in 1987 and 25 per cent in 1988. More important, UK companies were doing so well that they could afford double-digit increases in their rate of dividend rises.

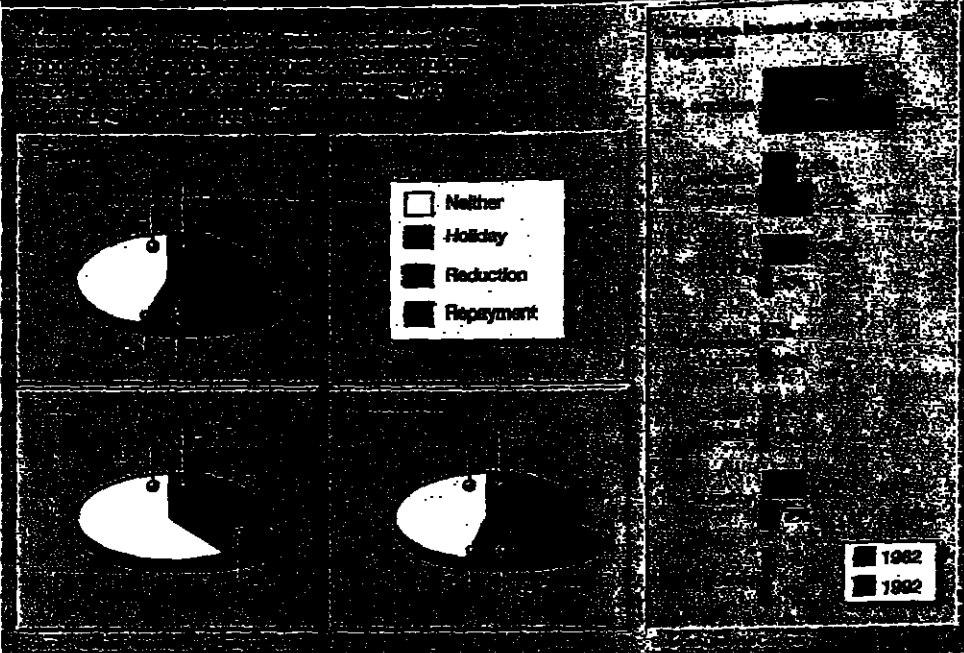
This time, although at least two companies - Rentokil and Unilever - have increased dividends with the specific aim of compensating investors for the tax changes, others are unlikely to follow suit.

They cannot afford it. Dividend cover - the ratio of current earnings to dividend expense - is now low by historical standards. Companies usu-

## Worse off at the end of the day

Norma Cohen looks at the effect on companies and shareholders of Budget changes to ACT

ACT changes: pensions may feel the pinch



ally feel they need earnings of at least two and a half times dividend expense to be able to increase payouts. On average, earnings cover on the FT-Actuaries All-Share Index is only 1.7 times dividend expense.

Far from rising, payouts are under pressure. Dividends of the 800 or so companies making up the All-Share Index have shrunk a further 1 percentage point in the first two months of this year. Mr. Wilson estimates that it will take companies two years to make up the income lost to pension schemes.

The drop in dividend income is of crucial importance to pension schemes, which rely on these earnings to pay contributions. Mr. Wilson estimates that a 6% per cent reduction in pension funds' UK dividend income will reduce it by about £500m per year. And because actuaries value assets based on dividend stream rather than cash flow, the change will cut some £100m to £120m off the value of UK pension funds.

"Companies will have to put in higher contributions or cut

benefits," says Mr. Wilson. The first employers required to dig into their pockets will be those in declining industries with "mature" schemes - those with many pensioners and few contributors. Mr. Roger

"I think that this is quite a clever move to reduce the tax breaks on pension schemes"

Urwin, partner at R Watson, estimates that more than half of all UK pension funds are in the "mature" category.

For more fortunate companies, there will still be an impact in time. Many companies are not currently contributing to their pension funds this month. The company has made no contributions to the scheme for several years and is unlikely to do so for the moment, but the reduction in surplus will bring forward the time when they must resume.

Some pension bosses believe

pension scheme last year.

The ACT change "will hasten the day when companies have to begin making contributions again," Mr. Wilson says.

"The big manufacturing companies, the big engineering firms are likely to be hard hit," said Mr. Michael Pomeroy, partner at consulting actuaries Bacon and Woodrow. Mr. Pomeroy cites the case of a client with a small scheme surplus whose trustees had planned to distribute that surplus as an enhancement to members' benefits. As a result of the tax change, the surplus is gone, Mr. Pomeroy said.

Mr. Duncan Roberts, pension finance manager at T&N, the engineering company, said the ACT change is likely to knock £200m off the company's pension scheme surplus when the next actuarial valuation begins this month. The company has made no contributions to the scheme for several years and is unlikely to do so for the moment, but the reduction in surplus will bring forward the time when they must resume.

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## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL  
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Best for France and Europe if franc floats

From Dr S J Popham.

Sir, The letter from L. van den Muyzenberg (March 30) contains a very large level of misinformation. Since it is also typical of comments that one hears from French politicians, I feel it cannot go unmentioned. No serious commentator that I've read suggests that the franc would fall by 20 per cent if free floated; indeed, most say that the likely behaviour would be a small fall followed by a gradual rise back up to previous levels as German short term interest rates come down. How is this remotely inflationary?

The point of John Plender's article, "Le doomsday

machine" (March 26), was not to argue that the French banks ought to be bailed out of their lending decisions but to illustrate the sort of deflationary forces that were gathering over the French economy and the problems this would put in the way of economic recovery, when the present draconian and wholly inappropriate monetary squeeze is finally relaxed.

France already has low inflation and how maintaining very high levels of real interest rates leads to investment is beyond me. Many people have said that long term rates are more important in France than, say, in Britain. But I would be willing to bet with

anyone that long rates would also fall were the franc to float free.

To link one's currency to that of a sound money economy that normally moves in sync with one's own economy seems a very sensible idea. Unfortunately, that description of the German economy, in the wake of German reunification, is somewhat doubtful at the moment.

European exchange rate co-operation seems a very sensible long-term policy (some of the arguments for which he eloquently advances in his final paragraph). However, he must surely have noticed that the ERM has not recently been

providing the sort of stable environment for doing business in Europe, after which he hankers. It is a pity that this sensible policy is being put at risk (and brought into disrepute) because the rules of the ERM are unable to cope satisfactorily with the present situation. Would it not be better for the franc to float free until economic conditions in Germany become more normal; better for the French economy, better for the longer term future of ERM, and better for the European economy. Stephen J Popham, *The White House, Grayswood, Surrey GU27 2DJ*

### No wrong doing by Agusta on helicopter contract

From Mr Amadeo Caporaletti.

Sir, The article by David Gardner and Andrew Hill, "EC fears link to Italian scandal" (April 1), spoke of a possible involvement of Agusta in the payment of kickbacks in the procurement of helicopters for the Belgian Ministry of Defence. Agusta declares itself to be completely unconnected with any financial dealings directly or indirectly aimed at illegal purposes.

The contract for the procurement of 46 A109CM helicopters for the Belgian army was awarded to Agusta in December 1988 by the Belgian government after preliminary assessments and positive evaluation by the appointed parliamentary commission, and following

an international competition held with the participation of the major helicopter manufacturers. The total value of the contract amounts to Bfr6.8bn (1988 economic conditions).

Assembly and delivery of the helicopters is carried out by SABCA in Belgium according to the contractual commitments set out in the industrial compensation agreement which was the major factor in deciding the selection of the Agusta helicopters by the Belgian government.

As of today, 18 helicopters have been delivered with the remainder to be supplied by the end of 1993. Amadeo Caporaletti, managing director, Agusta, Milan

### Crediting Pinochet for free market in Latin America

From Mr Adrian Day.

Sir, If Observer does not know what General Pinochet has done to deserve a Latin American Award ("Observer side", March 8), he obviously has not asked the right Latin Americans, and certainly not the majority of Chileans. General Pinochet prevented that beautiful Latin American country from becoming a Soviet satellite. He is also responsible for introducing the free market concepts into Chile and, by example, into the rest of Latin America.

Therefore, ironically, more than any other single man, Pinochet is responsible for the transition of Latin America from the old-style military coup and counter-coup of the 1960s and 1970s to the open, free market, democratic condi-

tion that it is today. It is worth pointing out that Pinochet is the only dictator, to my knowledge, ever voluntarily to step down from office. This was after a referendum he himself called, in which he received a higher percentage of the total vote than did John Major's conservatives at the last election (or Bill Clinton in the last American election). I do not think that either of those two would put themselves to an up-down referendum at this point.

Pinochet, with his military trappings, is perhaps easy to ridicule; but Latin America has much to thank him for. Adrian Day, 500 Besgate Road, Suite 405, Annapolis, Maryland 21401 USA

### A heedless course of action

From Mr Mark Oxenham.

Sir, Having returned from many years overseas, I have been particularly impressed by the high standard and efficiency of the Royal Mail and therefore am baffled that privatisation of this service is being considered.

To have guaranteed delivery of first class mail the next day, Saturday deliveries, two deliveries per day prior to Christmas and to contribute substantial profits to the Treasury is an achievement of which the employees and management of the Post Office can be proud. I

am convinced that citizens of other countries would be prepared to pay far more in postal charges for the privilege of this quality of service.

Those of us who have endured sporadic and indifferent postal services can only shake our heads in bewilderment that such a heedless course of action is being contemplated. The old aphorism must ring true in this case: "If it isn't broken, don't fix it."

Mark Oxenham, 21 Hampton Gardens, Southbridge, Hertfordshire SG21 0AN

### Funds for business support

From Baroness Denton of Wakefield.

Sir, Your article "Brown warns of cut in spending on unemployed" (March 16) suggested that government funding for business support services, including those that will be delivered through the pilot One Stop Shop business centres, will be reduced by 14 per cent for the coming year.

This is not the case and is based on a misunderstanding of the basis for the supply estimates figures which, because of the transfer of small firms

responsibilities between departments after the election, do not necessarily compare like with like across the 1992-93 and 1993-94 financial years. The position is that the 1992-93 budget for local business support in England was £154m in 1992-93 and in 1993-94 will be £168m, an increase of £14m. Denton of Wakefield, *parliamentary under-secretary of state for consumer affairs and small firms, Department of Trade and Industry, 123 Victoria Street, London SW1E 6RB*



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The Global View

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The Local View

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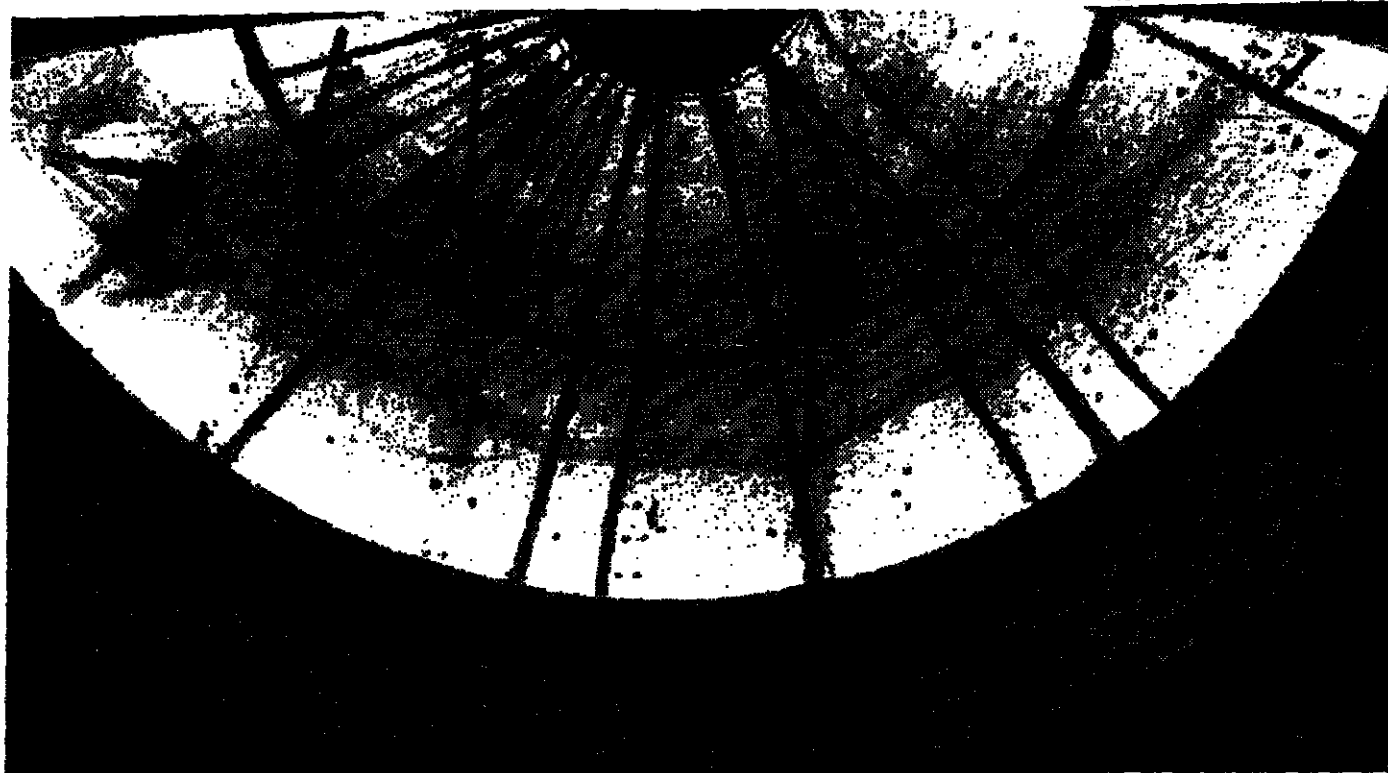
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The London headquarters of the Baltic Exchange, the world's largest shipping market, reopens for trading today less than a year after it was wrecked by an Irish Republican Army bomb which killed three people. The Baltic accounts for more than half the world's bulk cargo chartering business and its 1,700 members earn £200m (\$1.14bn) commission income a year on deals worth tens of billions of pounds.

## Prospects of more broadly-based coalition dwindle Rift between two main Italian parties deepens

By Haig Simonian in Milan

THE PROSPECTS of a more broadly-based coalition government being formed after Italy's constitutional referendum on April 18 dwindled yesterday after the rift deepened between two of the most important parties expected to participate.

Mr Achille Occhetto, leader of the Democratic Party of the Left (PDS), attacked attempts by the majority Christian Democrats to cast doubt on "supergrasses" who have accused senior Christian Democrat politicians of collaborating with organised crime.

The participation of the PDS, currently in opposition, in a more broadly-based coalition after the referendum is seen as vital if Italy is to have the stronger and more stable government able to pass electoral reform and boost confidence in the economy.

Last week the leaders of the Christian Democratic party leadership called on magistrates to

investigate whether police collaborators were implicating prominent Christian Democrat politicians to discredit the party.

The move followed last month's formal warning served by magistrates in Palermo on Mr Giulio Andreotti, a veteran Christian Democrat and seven times prime minister, that he is under investigation for alleged links with the Mafia.

Some Christian Democrat politicians fear the leadership's challenge may backfire given the immense public support now enjoyed by magistrates investigating organised crime and corruption. Recently many prominent former ministers have been told by magistrates they are under investigation for alleged links with the Mafia or the Camorra, its Neapolitan equivalent.

Mr Occhetto said the Christian Democrats' tactics contradicted claims by Mr Mino Martinazzoli, its new leader, that the party, which has been the dominant

force in Italian politics since 1945, was being reformed. According to Mr Occhetto, Mr Martinazzoli was a prisoner of the most conservative forces within the party.

In Naples, interrogations continued over the weekend into new strands of the corruption investigations. Mr Mario Artale, managing director of the big state-controlled SME foods group, was interrogated for several hours on allegations that the company, to be partly privatised, provided illegal funds to the Socialist party's newspaper.

Separately in Naples, Mr Benito Visca, secretary of the provincial PDS branch, was interrogated by magistrates investigating the privatisation of the city's refuse collection services.

Mr Renato Curcio, leader of the left-wing terrorist Red Brigades, which was active in Italy in the 1970s, could soon be offered a limited form of freedom after 17 years in prison.

## No re-run planned after Grand National shambles

By Philip Rawstorne, Ian Hamilton Fazel and Stewart Daily in Liverpool

THE 1993 Grand National, one of the world's most famous sporting events, will not be re-run after being declared void on Saturday amid scenes of chaos.

A global television audience of 300m, who paid seat prices ranging between £23 and £25 (\$40-\$75), were witness to one of the great shambles in British sporting history.

After the first start, Mr Keith Brown, the official starter, signalled with a red flag to stop the race.

After the second false start, in which some horses and jockeys again became entangled in the tape, Mr Brown's warning flag failed to unfurl.

About 30 of the 39 jockeys taking part continued to race. Some finished the 4½-mile course despite attempts to stop them.

One of the course commentators announced: "The race that is happening is not happening," to raucous laughter from thousands of spectators.

The starter was later booed from the course as spectators queued in heavy rain to get their money back from bookmakers.

Mr Peter Greenall, chairman of Aintree racecourse near Liverpool, said yesterday that after consultations with leading trainers, it had been decided that it would not be practical to re-stage the world's most famous steeplechase at the next meeting in November.

Bookmakers, preparing for a rush of punters today to reclaim about £75m staked on the horse race at betting shops throughout the country, said they would continue to press for a re-run.

Senior executives of bookmaker William Hill are also to meet today to decide whether to sue the racecourse for the £2m the company claims it lost.

Leadbroke said: "The damage done to the public image of racing is immeasurable both in Britain and throughout the world. This is the biggest sporting event for Britain, let alone racing, and we owe it to the British public to put it back, the sooner, the better."

Seagram, the Canadian drinks group which sponsors the race through its Martell label, registered disappointment at the outcome but showed no inclination to withdraw support for the race.

Mr Greenall said Aintree's overriding consideration was the long-term image of the race. "I am not as sceptical as many that the Grand National has been so dented," he said. "The race has been run for 150 years and is a special part of our heritage."

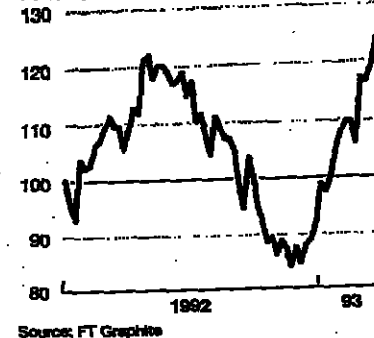
Stewards of the Jockey Club, racing's ruling body, are expected to begin an inquiry today. Their investigation could lead to changes in the system used to recall runners after a false start.

## THE LEX COLUMN

# Turned inside out

ICI

Share price relative to FT-A Health & Household Index



Source: FT Graphics

profit last year on sales approaching £1bn. Assuming trading margins of 10 per cent - after restructuring and a favourable exchange rate - operating profits of £100m should be achieved in a good year. The outlook in agrochemicals is clouded by the reform of the CAP and pressure on prices. Any big advance on last year's £85m trading profit may require weather conditions that give pests a field day.

Pharmaceuticals may thus still have to provide the engine for growth. Zeneca has survived the kind of patent expiry now confronting others. If that makes it less risky, the yield should reflect as much. Since the 1993 dividend has been set at 27.5p, a share price of 700p - and a rights issue price some way below - would give a yield roughly in line with Glaxo. Zeneca would doubtless argue that a multiple of around 14 times this year's forecast earnings is a miserly assessment of its drugs pipeline. With the market so suspicious of pharmaceuticals, though, it will do well to get away with any more.

## New issues

The raft of companies floating on the market seem to be ending Sid into making a comeback. With returns on cash being whittled away by falling interest rates and the stock market buoyed by hopes of recovery, private investors seem prepared to take a punt on new issues once again. Last month's offering by David Lloyd Leisure was almost seven times oversubscribed. Westminster Health Care, a nursing homes company, which is raising £30m this week, has had requests for prospectuses from 45,000 potential investors.

Institutional investors, too, appear receptive to issues from smaller com-

panies with a big exposure to the UK economy. Although the FTSE 100 has performed somewhat sluggishly this year, smaller capitalisation stocks have risen by almost 15 per cent. This may encourage more floatations. The timing would certainly seem to be ideal for management buy-out companies contemplating a return to the market. MBOs which have struggled through the recession appear in need of funds to finance expansion. But the window of opportunity may not last.

Secondary issues from quoted companies will continue to take money from shareholders' pockets. So far this year, almost £3bn has been raised in rights issues. Big equity issues from ICI and British Telecommunications will follow this summer while the government's gilts programme will drain further funds.

## UK property

Property owners must have hoped that news of the proposed law reform concerning priority of contract in commercial leases was an April Fool's joke. Sadly for them, the government seems deadly serious, although the timing of the legislation is unclear. The government did not go as far as many tenants wanted and refrained from changing leases retrospectively. Nevertheless, the reform will marginally lessen the security of income for property investors. It also represents a further shift in the balance of power from landlord to tenant, although bleating about it savaging property values can safely be dismissed. More worrying for the long term was the environment secretary's announcement that he will review upwards-only rent reviews, confidentiality clauses and procedures for resolving disputes. Any such changes to commercial leases would have far-reaching implications for property owners.

The uncertainty may deter those contemplating a return to direct investment. Overseas investors have found the security of UK property leases attractive with German funds buying about £600m of UK property last year. There are also signs that domestic funds are again looking to buy after budget changes which marginally increased property's relative appeal to gross funds. It would be unsettling if the government prevails. But the precedent on priority of contract is not good. The lord chancellor has already taken five years to act on the Law Commission's main recommendations.

## Y13,000bn LDP package

Continued from Page 1

list is for early purchase of land for public works schemes. Other rail and telecommunications projects listed are already part of government spending plans.

A surge in stock prices and the assertion by some prominent Japanese economists that the economy has turned around have complicated the talks for the spending package. Mr Hiroshi Mitsuoka, heading the LDP's package committee, had earlier suggested that support for the stock market and assistance for ailing banks would be included.

But both these measures are unpopular among ordinary Japanese, as is the proposal to buy land to support property prices, as these ideas are seen as an LDP response to demands by corporate supporters. Most Japanese would prefer that the package contained income tax cuts, which Mr Mitsuoka said "may be considered at a later date".

There is also public anger that one of the biggest beneficiaries will be the construction industry, at the centre of a scandal over illegal donations to the LDP. Prosecutors allege that contractors routinely rig bids for public works projects and give a share of their earnings to LDP officials. Meanwhile the Finance Ministry, which will have the final say on the spending package, has been urging the LDP to consider more modest outlays.

## British brewers fail productivity test

By Guy de Jonquieres, Consumer Industries Editor

THE LIST prices which British brewers charge trade customers are the highest in Europe, while the UK is the only country whose brewing industry has failed to improve its productivity in recent years, according to stockbroker Lehman Brothers.

The UK trade price of canned and bottled standard lager, at £117 per hectolitre - equivalent to about 66p a pint - is twice the level in France and the Netherlands, the two cheapest countries, according to a study by the broker.

The UK list price of draught lager, at \$95 per hectolitre, compares with prices as low as \$47 in France and \$58 in Spain. The study, based on exchange rates prevailing in the middle of last month, compares prices of popular lagers of similar quality and alcohol content, including Heineken, Stella Artois and Holsten.

The prices exclude tax and do not take account of discounts, which have recently widened in the UK to as much as 85 per cent. However, Mr John Wakely, author of the study, says special deals for trade customers are common in most of Europe.

The study says German brewers cite a list price of £115 per hectolitre for draught and pack-

aged lager supplied direct to trade customers - the same as charged by their wholesalers. However, it says the prices which the wholesalers pay the brewers are much lower.

The study finds that brewers' productivity increases, measured by hectolitres per employee, ranged from 3 per cent in Norway to 23 per cent in Ireland between 1989 and 1991. However, it fell 11 per cent in Britain, the only European country to suffer a decline.

High transport costs have limited beer imports to less than 10 per cent of total consumption in most European countries. But Mr Wakely argues that cross-frontier competition is set to grow, and will be encouraged by large price differentials.

He forecasts that declining beer consumption, due to changing demographic trends, health concerns and tighter regulation, will lead to steadily increased pressure on European brewers to look beyond their national markets.

The study expects some of the most aggressive cross-border competition to come from Germany, where brands such as Warsteiner and Bitburger have recently achieved big market share gains. "The national oligopolies that characterise much of European brewing may slowly break down," it says.

## Rocard ousts Socialist leader Fabius

Continued from Page 1

terday, condemning what he called "a petty palace revolt."

A group of younger Socialists, known as the *quadrans* for quad-

ragenarians because they are all in their forties, has become increasingly fed up with the Rocard-Fabius-Mitterrand inter-warfare in the party.

The *quadrans* leader, Mr Fran-

cois Hollande, who also runs Mr Delors's official political fan club, yesterday said Mr Rocard had behaved like a machine politician "of the worst kind", and called on him to resign from his new post.

World Weather		°C	°F	°C	°F	°C	°F	°C	°F	°C	°F	°C	°F								
		Boutouga	F	10	50	Frankfurt	G	9	48	Malaga	F	19	66	Opera	F	14	57	Toronto	C	18	68
		Buenos Aires	F	6	43	Geneva	G	7	45	Manila	S	24	75	Osaka	F	11	52	Tokyo	S	19	68
		Buenos Aires	F	6	43	Harbin	F	3	37	Moscow	F	11	52	Panama	F	11	52	Winnipeg	F	11	52
		Buenos Aires	R	20	68	Glasgow	G	8	46	Mumbai	F	35	95	Prague	F	12	54	Tunis	F	18	64
		Cairo	S	25	77	Helsinki	F	5	41	Montreal	S	25	77	Riyadh	F	35	95	Vladivostok	F	21	70
		Cape Town	R	-	-	Hong Kong	C	27	81	Muscat	C	26	79	Sao Paulo	F	17	63	Verona	S	15	59
		Cebu	S	27	81	London	F	10	50	Nairobi	C	24	75	Sao Paulo	F	17	63	Winnipeg	F	11	52
		Cebu	S	27	81	Los Angeles	C	16	61	Manila	F	31	88	Rome	F	13	55	Warsaw	C	17	65
		Chicago	S	-	-	Moscow	F	27	81	Montreal	F	10	50	Sao Paulo	S	12	54	Washington	F	4	39
		Colon	R	10	50	Nairobi	F	13	55	Prague	F	12	54	Sao Paulo	F	17	63	Zurich	F	10	50
		Colon	R	10	50	San Francisco	F	11	52	Rangoon	F	28	82	Sao Paulo	F	17	63				
		Copenhagen	R	8	46	Sao Paulo	F	31	88	Seoul	F	11	52	Sao Paulo	F	17	63				
		Cebu	F	12	54	Singapore	C	28	79	Singapore	C	28	79	Singapore	F	28	79				
		Dakar	R	10	50	Singapore	F	28	82	Singapore	F	28	82	Singapore	F	28	82				
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# FINANCIAL TIMES COMPANIES & MARKETS

Monday April 5 1993

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## INSIDE Ringing the changes for Telecom Italia

Italy's state-controlled telecommunications sector is set for unprecedented change after a cabinet committee approved a long-awaited restructuring. The committee agreed the government's stake in the future single telecoms group could fall below 51 per cent. The timetable envisages the creation of Telecom Italia by the end of 1995. Page 15

**A market is born**  
The sale of pollution rights by the US Environmental Protection Agency and the Chicago Board of Trade last week was the latest step in the evolution of a market. Even environmentalists like the concept. They can use their dollars to buy pollution rights and retire them. The pollution permits scheme will falter, however, if a liquid secondary market does not develop soon. Page 17

**Record for Yankee bond market**  
The surge in issuance in the US corporate bond market, where underwriting volume reached a record level of more than \$122bn in the first quarter, has been accompanied by a spate of financing by foreign borrowers in the US market. The so-called "Yankee" bond market - the US market for foreign borrowers - reached record volume of nearly \$7bn in the first quarter, according to IFR Securities Data. Page 17

**French group plans issue**  
Promote, the French retailing group, plans to raise up to FF200 (\$305m) from a convertible bond issue to reduce debt and prepare for acquisitions. Page 15

**New obstacle for survival plan**  
Canadian Airlines International's survival plan, including a C\$240m (US\$195m) equity infusion from American Airlines, has run into a new obstacle. Page 15

**New chairman at SelectTV**  
Mr Tony Brook, the former managing director of TVS Entertainment, yesterday became deputy chairman of SelectTV, the independent UK television production company rocked by allegations of irregularities and riven by internal disputes. Mr Brook, an executive with long experience in ITV, will succeed Mr Peter Lister as chairman of the company on May 1. Page 14

**Prospective p/e ratio**  
The latest prospective p/e ratio for the "500" index for calendar 1993 is 14.4 according to IBES, the consensus estimate service (last week: 14.5). This compares with an IBES estimated p/e for the "500" of 18.1 (18.0) for calendar 1992. The official FT calculation of the historic p/e, based on the latest reported earnings, is 17.98 (17.91).

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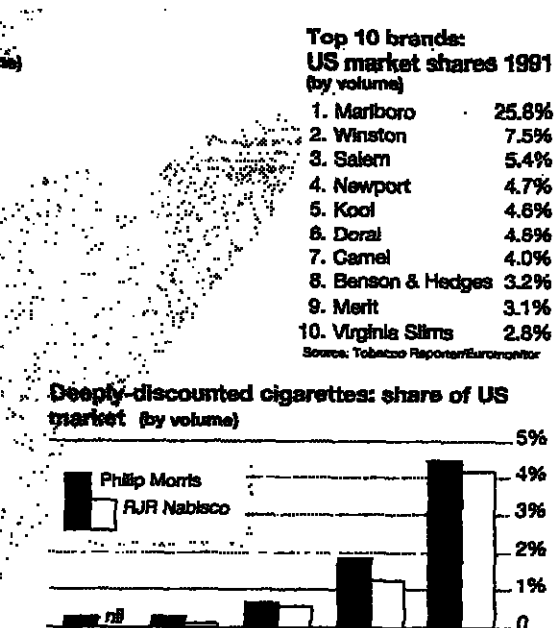
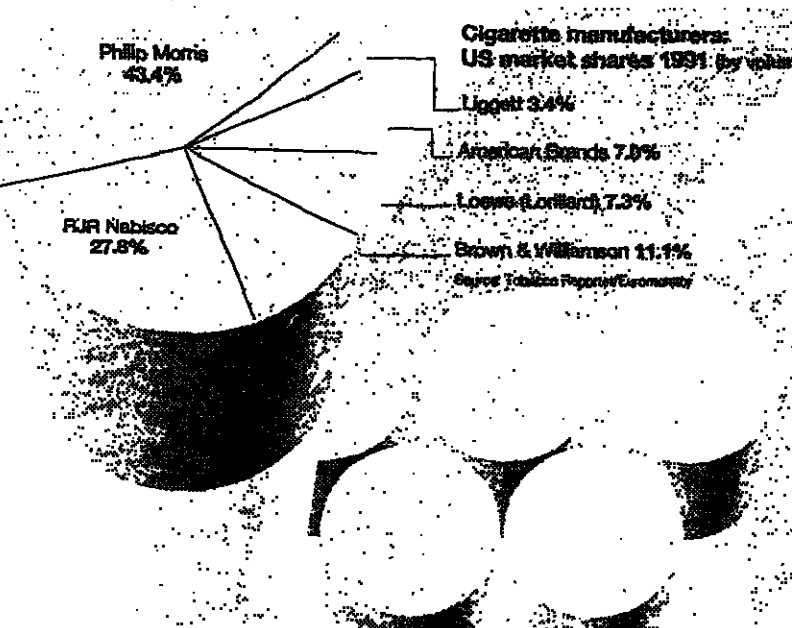
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## Nikki Tait analyses the latest effects of a price war and other changes in the US cigarette market Marlboro cowboy wants more territory

If Jim Johnston, head of RJR Nabisco's huge US tobacco operations, knew he had a problem during the group's annual shareholder meeting Friday morning, his phlegmatic demeanour gave nothing away. Only when the meeting finished did the RJR Nabisco executive concede that he had a big price war on his hands. "We will take appropriate steps to maintain our competitive positions in every segment of the market," said Mr Johnston, tersely.

The price war comes courtesy of Philip Morris, the leading tobacco manufacturer in the US. While RJR shareholders were gathering in Delaware, Morris was telling analysts in New York that it planned to slash the price of its top-selling Marlboro brand "to a level which has proven to be effective in encouraging consumers to make brand selections based on brand preferences rather than price".



price. So Marlboro, with a classic image and a distinctive taste, should regain market share. The losers, meanwhile, would be the likes of Brown & Williamson, part of BAT Industries of the UK, and American Brands, which are heavily dependent on the lower-priced brands.

Will it work? Competitors, and some analysts, were quick to point out one obvious danger - namely, that Marlboro loses its carefully-cultivated premium image. "We view this as a defensive move, cheapening the Marlboro brand," said B&W. A second problem could also arise if consumers become resilient to future price increases, and Marlboro becomes mired.

What can be said with certainty is that Philip Morris' strategy will not come cheap. The company said that it expects operating profits from its US tobacco business to be down "by as much as 40 per cent" in 1993 as a result of this strategy. That goes to the heart of the Morris money-machine: in 1992, domestic tobacco produced an operating profit of \$5.18bn, almost half the group total of \$10.96bn. Analysts, who had been predicting earnings per share of approximately \$6.45 for the group in 1993, quickly revised their sums. New estimates ranged between \$4.75 and \$5.15.

The situation at RJR Nabisco is every bit as gloomy - particularly given the company's heavy debt load, and current plans to divide its stock into two share classes, pegged to food and tobacco respectively. Analysts assume that RJR will have to follow Morris' pricing lead on its full-priced brands, with the result that domestic tobacco profits - which accounted for 58.8 per cent of group operating income last year - will also be savaged.

"It looks as if everyone will have to deal with lower profits for a while," says Barry Ziegler, at A.G. Edwards.

This is widely interpreted as a price cut of about 40 cents a pack. That would reduce the retail cost of 20 Marlboro cigarettes from \$2.10-\$2.20 to \$1.70-\$1.80.

Morris will make these savings available by a mix of promotional schemes, including discount coupons and mail-shot offers, thus formally maintaining current wholesale prices. It will also extend promotional activity on its other full-priced brands, like Benson & Hedges. Finally, the company has set no time limit on the trade-war: "We expect to forgo any further price increases on premium brands for the foreseeable future," said Morris.

For the \$46bn US cigarette market, Philip Morris' decision to defend market share rather than chase short-term profits is momentous. Together, Morris and RJR account for about 70 per cent of all cigarettes smoked in the US. Marlboro alone is a quarter of the market - meaning it sells about 60n packs a year. With some justification, Morris calls its leading brand "the world's most valuable trademark".

But, formidable though Marlboro's position has been in the past, the brand has been badly threatened of late. Last year, for example, Marlboro shipments fell by 5.6 per cent. Market share, according to John Maxwell, analyst at Wheat, First Butcher, has been slipping since 1989.

There are two principal reasons for this. First, the entire tobacco industry is under assault from the health and anti-smoking lobbyists, and from the nation's tax-gatherers. While such pressures are not new - they largely explain why cigarette consumption has been declining by about 2.5 per cent a year in the US - they are particularly acute at present.

On the one hand, a recent Environmental Protection Agency report, claiming that "passive smoking" causes 3,000

cancer deaths a year, has almost certainly accelerated the move towards smoke-free restaurants and workplaces. On the other, the new "non-smoking" White House is widely expected to like excise taxes on cigarettes to help fund changes in the nation's healthcare system. Many state governments are also contemplating a heavier fiscal burden on the industry.

Secondly, there has been the phenomenal growth of "discount" and "generic" cigarettes. These labels were virtually non-existent 10 years ago, and even as recently as 1990, accounted for less than one-fifth of all cigarette sales. Today, on Philip Morris' reckoning, they account for about 36 per cent.

These cheaper cigarettes retail for half the price of the traditional "full-priced" brands, like

Marlboro or RJR's Winston and Salem. Ironically, they are made by the same companies which produce the full price brands.

Philip Morris started manufacturing and promoting its own discount labels in earnest a couple of years ago, when it realised the inroads cheaper cigarettes were making into the US tobacco market could not be ignored. RJR, having concentrated heavily on bolstering its full-price brands in the early 1990s, also redirected its attention to its discount brands in 1992.

But both companies know well that the profits made from these cheaper cigarettes are a fraction of the very juicy returns which the likes of Marlboro and Winston generate. It has been estimated that the profit per pack of

Marlboro is about 10 times that made on a pack of the cheapest "discount" smokes.

So, given this background, analysts had little difficulty in interpreting the rationale behind Philip Morris' announcement on Friday. "This is not a new price war," said Roy Burry at Kidder Peabody. "It's the final blast in a price war which has already been going on. Philip Morris has come down with both feet on the market, and it's going to destroy the discount brands."

The logic is simple: it will be impossible for the discount cigarettes to come down in price by a similar amount, so the price differential between full-priced and cheaper smokes will narrow. If Philip Morris is right, this smaller differential will mean that smokers' purchasing is governed by brand preference, not

## Standard Chartered to restructure management

By John Gapper, Banking Correspondent

STANDARD Chartered, the UK-based international banking group, is to reshape its management following the recruitment of Mr Peter Wood, finance director of Barclays, and the planned retirement of two of the bank's long-standing senior directors.

The changes, which may result in Mr Wood being given wider responsibilities than just being Standard's finance director, are likely to include a reallocation of responsibilities for the bank's treasury and merchant banking functions.

The bank last month announced a fall in pre-tax profits to \$202m (\$286m) for 1992 after incurring a \$305m loss in India as a result of the Bombay securities trading scandal. It has been trying to strengthen its controls to prevent a repetition.

Mr Wood is taking over as finance director from Mr Richard Stein, but the bank is also looking outside for a replacement for Mr Alan Orsich, the deputy managing director in charge of global businesses, who is due to retire in November. Mr Malcolm Williamson has taken over as chief executive from Mr Rodney Galpin.

Mr Galpin is due to hand over the chairmanship of the bank to Mr Patrick Gillingham, chairman of Asda, at the bank's annual general meeting in May.

The bank is likely to announce an interim change in its management structure within a month, and will then consider further how to allocate responsibilities under Mr Williamson after it recruits a replacement for Mr Orsich.

One possibility would be the appointment of a deputy chief executive under Mr Williamson.

Mr Wood, who was excluded from being considered as Barclays' chief executive by the decision to look outside the

bank, would be a prime candidate. But the bank may not replace Mr Orsich's role as deputy managing director in this way.

One reason for giving Mr Orsich this responsibility was that he was a long-standing senior director of the bank when Mr Williamson was appointed.

The interim changes have been approved by the bank's board, and are being explained to the bank's management in regions such as Africa and the Asia Pacific. They are aimed at strengthening Standard's functional reporting lines.

The bank is thought to have examined

ways of integrating its treasury function - which has come under Mr Orsich's global businesses division - with parts of its financial services division, including merchant banking.

The bank said yesterday that it could not comment on any management changes, but expected to make an announcement shortly. It said that any changes it would announce were unrelated to the Bombay securities trading losses.

Fifteen managers - including three in London - have already left the bank as a result of the Bombay incident. A further six have been reprimanded.

## UK industrial policy set to enter a new era

NOW that the UK government has extricated itself from the coal debacle, we can expect the Department of Trade and Industry to start playing a more prominent part in the economic life of the country.

In the weeks ahead, Mr Michael Heseltine, the trade and industry secretary, is likely to disclose more of his ideas for increasing industry's competitiveness in line with the government's new-found commitment to support manufacturing.

The DTI is maintaining a resolute silence about Mr Heseltine's plans. But those who fear that his pledge at last year's Conservative party conference to intervene to help British companies "before breakfast, before lunch, before tea and before dinner" means the UK is returning to discredited industrial policies of the 1970s may be in for a surprise.

Let there be no mistake. Mr Heseltine is an interventionist by the standards of the 1980s. He is busy establishing a new dialogue with industry that will lead to relatively frequent round-table discussions with top UK businessmen over industry's strategic goals. He prevailed on the Treasury in last year's Autumn Statement and last month's Budget to provide more support for exporters.

But this need not mean that the government is about to re-enter the business of trying to pick winners or support ailing industries or companies. It can be argued that his solution to the coal crisis was the minimum consistent with the will of Parliament. Mr Heseltine's refusal to mount a rescue for the UK operations of the Leyland-Daf commercial vehicle group suggests that he has no ambitions to revive the DTI as a rescuer of lame ducks.

Indeed, Mr Walter Eltis, who became Mr Heseltine's chief economic adviser last year, recently provided a timely reminder that a well-run macro-economic policy can be

## Economics Notebook By Peter Norman

far more important for the future welfare of industry than any amount of specific support organised by the DTI.

Delivering the Esmée Fairbairn Lecture at Lancaster University, Mr Eltis explained how these main handicaps had caused British manufacturing industry to fall behind that of Germany and Japan. In his view, UK industry:

- has been inadequately profitable to cover interest costs;
- has had to live with "extraordinary volatility" of government policy; and
- has allowed trade unions to influence the way companies are run to too great an extent.

In his lecture (which was published last November but published only last month), Mr Eltis identified the relative lack of profitability as the Achilles heel of UK industry.

Figures from the Organisation for Economic Co-operation and Development in Paris show that despite some recovery, the UK business sector's net operating surplus (the sum of net company income plus over wages and bought-in inputs) as a percentage of net capital stock consistently lagged that of the UK's leading industrial trading partners in the 1980s.

The upshot has been an industrial sector that has less financial margin for error, that lives in fear of its financiers and which is less able than for-

from investments are especially important.

Government must therefore achieve low inflation and control its borrowing, financial markets punish failures with higher interest rates and currency movements that can wipe out profits on longer term contracts. Mr Eltis cites research from the mid-1980s by Mr Sushil Wadhvani, now an economist with Goldman Sachs in London, to the effect that each 1 per cent addition to the inflation rate adds almost 6 per cent to the number of company insolvencies in the UK.

The importance of controlling government expenditure and limiting the impact of taxation on individuals and companies can be seen in the UK's greatly improved industrial relations, last Friday's transport strikes notwithstanding.

Real wages and profits grew strongly in UK industry in the 1980s, creating an environment where employees and manufacturers could gain from co-operation. Such a scenario would have been less likely if the state had channelled most of the increase in national income into the public sector.

The government's industrial policy, when finally disclosed, will contain all manner of specific measures that will be tailored on to its increasingly pro-business macro-economic stance. Some, such as the abolition of the car tax, were introduced in the Autumn Statement. Others, such as the real freeze on business rates, came in the Budget. There is still much to do by way of cutting red tape and enabling small companies to grow.

In his lecture, Mr Eltis was not speaking for his boss. But it would be unusual if Mr Heseltine were to turn against a philosophy in which government facilitates the growth and recovery of manufacturing rather than force-feeding it.

Industrial policy in the 1990s may therefore see the Treasury and DTI in harmony rather than at loggerheads.

## Deutsche strengthens Morgan Grenfell link

By David Waller in Frankfurt

FOR the first time since Deutsche Bank bought Morgan Grenfell just over three years ago, a senior executive of the parent bank will take a direct role in the management of the UK merchant bank's German operations.

Mr Jürgen Bilslein, 45, named last week as head of corporate finance at Deutsche Bank, has become one of four managing directors of Morgan Grenfell's German subsidiary.

This will give Deutsche its first direct influence over the day-to-day management of Morgan Grenfell in Germany, which with 30 professional staff is Germany's largest mergers and acquisitions operation.

"The changes have been implemented at my initiative," said Mr John Craven, chairman of Morgan Grenfell and board director of Deutsche Bank.

"Although Morgan Grenfell is head and shoulders above any other M&A house in Germany we felt we would be able to do a more effective job for our customers in Germany if we co-operated more closely with the parent bank."

Mr Bilslein will be reporting indirectly to Mr Craven on M&A issues, but as head of corporate finance at Deutsche Bank he will report to Mr Ronald Schmitz, the Deutsche board member responsible for corporate finance. Under the Deutsche Bank definition this does not include M&A.

On occasions German clients have asked Deutsche to advise on M&A transactions to the exclusion of Morgan Grenfell.

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March, 1993



## COMPANIES AND FINANCE

# Tony Brook leads SelecTV changes

By Raymond Snoddy

MR TONY BROOK, the former managing director of TVS Entertainment, yesterday became deputy chairman of SelecTV, the independent television production company rocked by allegations of irregularities and riven by internal disputes.

Mr Brook, an executive with long experience in ITV, will succeed Mr Peter Laister as chairman of the company, which makes *Birds of a Feather* and *Lovely, on May 1*.

A report into SelecTV's problems by its solicitors, Richards Butler, is believed to be heavily critical of the standards of corporate governance. The company has expanded from a turnover of £95,000 to £22m in less than four years.

Apart from a number of hit shows, its greatest asset is the 15% stake in Meridian, the ITV company for the south of England, which won its franchise from TVS.

Following the investigation which was prompted by the issuing of a writ against Mr Allan McKeown, the managing director, by Mr Michael Buckley (the former chairman) with the knowledge of Mr Laister, then an independent director, a number of changes are expected.

They will include SelecTV, expected to make a pre-tax profit of around £600,000 for 1992, appointing its own sepa-

rate finance director and company secretary for the first time. The Richards Butler report is understood to clear Mr McKeown, who is married to the actress Tracey Ullman, of any wrongdoing.

However, it is believed that a number of transactions agreed either verbally with various directors or through memos were not formally minuted by the board, as they should have been under company legislation.

Further legal action could flow from the Richards Butler report. Apart from the alleged irregularities mentioned in the writ, which was never served, the solicitors also looked into how SelecTV came to own 12m shares in a company called Wilton - the corporate vehicle of Mr Buckley, who was ousted as chairman of SelecTV last week.

The shares cost SelecTV £250,000, which has been written off.

The board will take legal advice this week on whether further action is needed as a result of the Richards Butler inquiry into the share deal.

SelecTV is expected to issue a statement to the Stock Exchange this morning.

Mr Buckley is calling for an independent legal investigation and is appealing to institutional shareholders of SelecTV to call an extraordinary general meeting to look at the all the issues involved.

# Holset buys into eastern Germany

By Andrew Baxter

HOLSET Engineering, the Huddersfield-based producer of turbochargers and other diesel engine parts owned by Cummins Engine of the US, has bought Dresden-based Kompressorbau Bannwitz (KBB) from the Treuhander agency in eastern Germany.

Mr Alec Wallace, director and general manager for Holset turbochargers, said the deal filled "a huge hole" for the company, which had been looking for a manufacturing presence in Germany to add to its European facilities in the UK, France and Spain.

Holset has agreed to maintain the workforce at the current level of 165 for five years, and also to invest a total of DM3.5m.

KBB is currently making a loss, but Mr Wallace said it should be breaking even by the end of the year. "Its product range is pretty good, quality standards are acceptable, but it has very little marketing skill." One of the attractions for Holset was its complementary technology.

Holset, which has 3,000 employees worldwide, is not disclosing the price it paid for KBB. But usually such purchases from the Treuhander are for nominal amounts.

# SmithKline chief gets 20% rise

Mr Bob Bauman, chief executive of drug company SmithKline Beecham, received a 20 per cent pay increase last year to take his annual salary past the £1.5m mark.

Mr Bauman, who has seen his high remuneration questioned by some shareholders in the past, received £1.02m of salary and benefits and a £571,000 bonus last year.

During the period, SmithKline's pre-tax profits increased 11.3 per cent.

Mr Henry Wendt, chairman, saw his pay fall from £978,000 to £541,000. This follows his December 1991 decision to spend only about half his time working for SmithKline.

# Offering packaging for many new owners

Maggie Urry reports on the forthcoming £70m flotation of RPC Containers

HAVING four owners in six years might be enough for any company. But RPC Containers, which has enjoyed that distinction, is looking to bring in yet more new owners with a flotation, likely to value the rigid plastics packaging group at around £70m.

Its current owner is a venture capital backed management buy-out arranged only two years ago. The float is expected in the early summer, beating internal expectations of the earliest date for flotation.

The business was originally put together by Reed International in the days when it was in paper and packaging as well as in publishing. Reed bought two businesses in 1983 and 1989, and built two factories, giving a total of five plants.

But in 1988 Reed decided to focus on publishing and a buy-out of the European paper and packaging side, under the name Reedpack, was arranged. Reedpack succumbed to a takeover by Svenska Cellulosa of Sweden in 1990.

SCA decided to concentrate on paper and paper-based packaging so once again RPC was

up for sale. The most recent trade buyers with a bid of £33.4m. SCA agreed to defer 40 per cent of the purchase price for three years, taking £13.5m of dividend free preference shares.

The float ought to raise more than enough to redeem £21.5m of preference shares, including SCA's. Some of the existing shareholders may use the chance to top-slice their investments.

Despite the regular ownership changes, the operating management of the company has seen surprising continuity with many directors dating back to Reed days.

RPC, which cannot use the Reed name, has flourished in the last two years. Despite a sluggish market for packaging, says Mr Ron Marsh, chief executive, its volumes have risen by 28 per cent over the period.

Products range from packaging for motor oil to orange juice, paint to pills, and tomato ketchup to baby wipes. It is aiming to expand in higher margin areas such as packaging for health and beauty products.

RPC is especially proud of a stone-look plastic cider flagon. Working with customers on



Ron Marsh (left), seen with fellow director Chris Sworn

designing new packaging - often part of their marketing strategy for a product - can be the key to winning business, and improving margins.

Operating profits have risen from £2.8m in the year to end

March 1991 to £5m in 1991-92 and are likely to show another significant rise in the year just ended.

Cash generation has been impressive too. The buy-out started life with £12m of debt

but when the latest accounts are published that should have reduced that to only £1m or so. The five-year loan set up at the time of the buy-out was paid off before the end of the 1991-92 financial year.

Significantly, it was repaid from trading not from asset sales. Furthermore, RPC has been able to finance capital spending and make three acquisitions totalling between £4m and £5m.

One drawback might be the heavy reliance on the UK. But Mr Marsh has plans to expand in Europe. Exports are modest, he says, but growing fast. But what RPC really needs is a manufacturing base there, and that will have to be acquired.

Polymer prices could be another worry, as they represent about 30 per cent of turnover. These have been weak over the last two years and may now be set to rise again. Increasingly RPC has contracts with customers linking selling prices to raw material costs, automatically passing on increases.

There are no directly comparable companies on the stock market, so RPC's arrival is likely to generate interest.

# Bae chairmen paid more despite plunge into loss

By Daniel Green

BRITISH AEROSPACE paid its chairmen 48 per cent more in 1992 in spite plunging to a £1.2bn loss, the biggest in UK corporate history.

At the same time, the new finance director, Mr Richard Laphar, received £408,191 for six months' services. The figure, revealed in the annual report and accounts, includes an unpublished amount to compensate him for the loss of his pension rights at his previous job. This means that Mr Laphar earned more than BAE's chief executive, Mr Dick Evans.

The last two years have seen three BAE chairmen. Mr John Cahill took over from Sir Graham Day last May and earned more than 80 per cent of the

year's £439,318 payout; Sir Roland Smith and Sir Graham shared £297,703 in 1991.

Four directors left the company last year as the losses mounted. Two of them, unnamed, shared £552,943 as part of their leaving packages. The four who left were: Mr Dudley Buxton (Finance), Mr Brian Cookson (Legal), Mr Frank Samuels (personnel) and Mr Raymond Mould, chairman of the troubled property arm Artington Securities.

The payments are unlikely to win new admirers for the company. BAE is still struggling to recover from the losses and the European Commission's order last month that it should repay £44.4m received in 1988 from the government to "sweeten" its purchase of Rover.

# CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Sun Alliance (UK)	Unit of Hatria (Denmark)	Insurance	£210m	Deal via Codan arm
Minarco (Luxembourg)	Lisheen (Ireland)	Mining	£48m	Minarco taking 50%
Unidare (Ireland)	Nasco (US)	Welding equipment	£40m	Performance related price
Cyprus Minerals (US)	Moltrath McEachern (Australia)	Transport and resources	£39m	Agreed offer
Golden Vale (Ireland)	Leckpatrick Holdings (UK)	Dairy processing	£21.7m	Agreed offer
Yorkshire Water (UK)	ALcontrol (France)	Environmental testing	£13.9m	Continental Europe debut
Guardian Royal Exchange (UK)	Unit of Nationale Nederlanden (Netherlands)	Insurance	£8m	Healthcare and personal move
Off Paper/Sanyo-Kokusai (Japan)	Pan Pac Mill (New Zealand)	Timber	£7m	Buying out Carter Holt Harvey
GNK (UK)	Getriebewerk Kirschbaum (Germany)	Agricultural machinery	nominal	Easter Germany buy
Medeva (UK)	Ribosapharm (Germany)	Pharmaceuticals	£52.3m	Medeva's German debut
Wolfsley (UK)	Shertech Industries (Sweden)	Heating systems	£44.5m	Continues European push

# Kitty Little makes £150,000

In view of the profit made in 1992 and the current trend, Kitty Little Group is returning to dividends with a payment of 1p. The last distribution was the final for 1990.

In what was a difficult year for the retail sector, with exports "surprisingly difficult", the USM-quoted group held its turnover at £4.74m (£4.23m) and produced a pre-tax profit of £150,000, compared with the loss of £306,000. There were no exceptional charges this time, against £218,000.

For the current year results in the first quarter were encouraging. "I expect every

segment of the business to perform satisfactorily," said Mr Graham Webster, the chairman.

The group distributes four main product ranges - fragrances, reading glasses, sunglasses and luxury toilet bags. It had seen a fundamental change of profile from the original fragrance business heavily orientated towards Christmas, but that division still represented about 50 per cent of overall business.

Earnings per share were 1.05p (losses 1.96p). Cost of the dividend was £21,000 after waivers by the directors.



# AECI Limited

(Reg. No. 0402580/009)

(Incorporated in the Republic of South Africa)

# Notice to Preference Shareholders

Dividend No 110

Notice is hereby given that on 5 March 1993 the Directors of AECI Limited declared a dividend at the rate of 5.5 per cent per annum for the six months ending 15 June 1993 payable on that date to holders of preference shares registered in the books of the Company at the close of business on 16 April 1993.

The dividend is declared in United Kingdom currency and cheques in payment will be posted from the office of the transfer secretaries in South Africa and the United Kingdom on 11 June 1993.

Dividends payable from Johannesburg will be paid in South African currency at the rate of exchange ruling on 10 May 1993.

In respect of shareholders whose addresses in the share register are outside the Republic of South Africa, the dividend is subject to the deduction of non-resident shareholders' tax in terms of South African law.

Dividends payable from the United Kingdom office will be subject to such tax deductions as are prescribed by United Kingdom legislation unless a certificate exempting the shareholder concerned from such tax deduction is received before the closing of the registers.

Any change of address or dividend instruction must be received before the closing of the registers.

The transfer books and registers of members in Johannesburg and the United Kingdom will be closed from 17 April 1993 to 1 May 1993, both days inclusive.

By order of the Board  
M J F POTGIETER  
Secretary

Carlton Centre  
Johannesburg

26 March 1993

Transfer secretaries:  
Consolidated Share Registrars Limited  
40 Commissioner Street, Johannesburg, and

Barclays Registrars Limited  
Barclays House  
34 Beckenham Road  
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# ECU 15,000,000

SOFTLUX S.A., LUXEMBOURG

Floating Rate Notes due 1999

Notice is hereby given that for the period 26th February, 1993 to 26th February, 1994 the notes will carry an Interest Rate of 0.146 per annum. The interest payable on the above interest payments due 26th February, 1994 will amount to ECU 3,684.72 per ECU 100,000 nominal.

Paying Agent  
Société Générale Limited  
(formerly S.G. Warburg Société Générale Ltd.)

# Mortgage Funding Corporation No 3 Plc

£120,000,000 Class C-1

£14,200,000 Class C-2

Mortgage backed floating rate notes October 2023

For the interest period 1 April 1993 to 1 July 1993 the Class C-1 notes will bear interest at 6.2755% per annum. Interest payable on 1 July 1993 will amount to £1,584.94 per £100,000 note. The Class C-2 notes will bear interest at 6.4755% per annum. Interest payable on 1 July 1993 will amount to £229,287.97 per £14,200,000 Principal Amount.

Agent: Morgan Guaranty Trust Company

JPMorgan

# Notice of Early Redemption

ECU 105,000,000

# The Export-Import Bank of Korea

(Incorporated in the Republic of Korea)

11 per cent Bonds due 1995

Notice is hereby given in accordance with Condition 6(c) of the notes that all outstanding notes will be redeemed by the Bank at their Principal Amount on May 11, 1995 when interest on the notes will cease to accrue. Payments of Principal in respect of the bonds noting will be made on or after May 11, 1995 at the specified office of any paying agent, against surrender of the notes (together with all unexpired coupons attached thereto). Such unexpired coupons will become void and no payment will be made in respect thereof. Payment of interest due on May 11, 1995 will be made in accordance with normal practice. The notes and coupons will become void unless presented for payment within a period of five years from the relevant date.

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April 5, 1993

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By: The Chase Manhattan Bank, N.A.  
London, Principal Paying Agent

April 5, 1993

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INTERNATIONAL CAPITAL MARKETS

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Deals signal lower lending margins in UK

By Richard Waters

SIGNS that lending margins are falling again for UK companies that are regarded as strong credits were confirmed on Friday with the launch of a \$195m syndicated loan for Northern Foods.

The five-year loan, arranged by NM Rothschild and Midland Bank, will pay a margin of 37.5 basis points over Libor - comfortably below the level of around 45 basis points established by several deals for UK companies last year.

The terms on the Northern Foods syndicated loan are identical to those on a recent five-year, \$100m deal for Reuters, led by Warburg.

Bankers said Northern Foods, though well regarded, was not thought as strong a credit as Reuters. However, Rothschild reported good initial interest from Northern Foods' relationship banks, at whom the loan is targeted. "These two deals have established a new corporate benchmark in the UK corporate loan market, at least for good credits," one banker said.

The lower lending margins on the two deals were attributed to the shortage of high-quality corporate borrowers in the syndicated loans market.

Foreign borrowers turn to US

By Tracy Corrigan

THE surge in issuance in the US corporate bond market, where underwriting volume reached a record level of more than \$122bn in the first quarter, has been accompanied by a spate of financings by foreign borrowers in the US market.

The so-called "Yankee" bond market - the US market for foreign borrowers - reached record volume of nearly \$7bn in the first quarter, according to IFR Securities Data.

Although the market is still dwarfed by issuance in the dollar sector of the Eurobond market - close to \$40bn in the first quarter, including global offerings - as well as the US corporate bond market, the Yankee bond market has proved a vital source of funding.

For leading borrowers, there is little difference between financing costs in the US and the Eurobond markets. Frequently, the best way for them to minimise costs is to structure deals as global offerings, with placement in both the US and Europe, so that paper will flow towards the strongest bid. Consequently, borrowers such as Finland and Sweden, which might have been considered tapping the Yankee market to meet heavy funding needs, launched global bonds instead.

What the US market does offer, however, is a home for weaker credits which are not readily accepted

Tokyo reforms feed through to London

By Tracy Corrigan

THE first in a series of reforms designed to dismantle the barriers between Japanese banks and securities houses on April 1 fed through to the Eurobond market on Friday, when the London-based securities arms of five Japanese banks launched a spate of deals for Japanese companies.

Previously, the banks had not been allowed to lead-manage Japanese corporate or bank issues, except for their parent bank.

Among deals totalling \$70bn on Friday, the largest offering was a \$30bn five-year issue for Mitsui & Co, arranged by Sakura Finance International, the London arm of Sakura Bank. Sakura has several corporate deals on the cards for next week.

Typically, most Japanese corporate paper in the Eurobond market is, in fact, placed in Japan, and is not actively traded. Japanese companies often prefer to tap the Eurobond market because of the lower fees charged, but the market has nevertheless proved lucrative for underwriters.

The move is expected to increase the level of competition in the Eurobond market.

RISK AND REWARD  
Chicago attempts to put a price on pollution

THE small and misunderstood sale of pollution rights by the US Environmental Protection Agency and the Chicago Board of Trade last week was the latest step in the evolution of a market. Pricing pollution is no different from pricing bonds, according to Nobel laureate Professor Ronald Coase of the University of Chicago. His work on determining economic costs of social problems forms the basis of the EPA's market-based pollution reduction programme.

"People basically think they need something physical to trade. The point is you never, ever trade in physical. You always only trade the rights to something. Once that's understood, it becomes much easier to see trading in intangibles," Prof Coase says.

He says the great advantage of a market-based system for allocating pollution is that it achieves a set level of pollution reduction at the lowest possible cost. Eventually, information from that market can become a valuable public-policy tool. "Over the long run, it allows us to determine what the costs of pollution are, and will allow the EPA to balance better the costs and benefits of pollution control."

For industry, a secondary market for pollution permits would communicate the real costs of emissions, forcing producers to factor those costs into the price of their goods. Even environmentalists like the concept. They can use their dollars to buy pollution rights and retire them.

The pollution permits scheme will falter, however, if a liquid secondary market does not develop soon. Only a handful of the permits have been traded privately, and last week's auction also failed as a secondary market. All the permits sold had been donated by the EPA, not contributed by utility owners.

The EPA is late in launching its on-line system for clearing secondary trades, forcing counterparties to construct expensive contracts. Regulatory and tax uncertainties also stifle the market.

Some investment bankers say the needs of electric utilities are so diverse, that custom-tailored transactions are likely to win out over mass-market trading systems.

This view conflicts with that of Mr Richard Sander, a principal inventor of financial derivatives and now an advocate for a CBOT futures market in air pollution permits. He expects the pollution-rights market to mimic the architecture of the credit markets: screen and telephone-based cash trading; dynamic, customised off-exchange derivative trading; and an on-exchange futures market as the ultimate public pricing and risk-management vehicle.

Mr Sander is willing to be patient - like the bond markets, he expects pollution market synergies to take two decades to achieve. It may take longer.

Nevertheless, Chicago's deep-pocketed trader-entrepreneurs have historically been willing to back applications of the latest pricing theories.

The CBOT is starting a low-cost electronic bulletin board to highlight allowance bids and offers, and will hold periodic auctions to provide necessary spot market infrastructure.

The CBOT has competition in this area, because other exchanges - floor and screen-based - also view pollution rights as a potentially lucrative new venture.

Even if trading fails to blossom, the existence of the permits has provided an economic alternative to more expensive pollution abatement techniques. They have intrinsically brought down costs of environmental compliance.

Regulators are already working to adapt the concept to other forms of pollution - including nitrogen oxide, a chemical precursor to the noxious air pollutant, ozone, and to some water pollutants. Prof Coase would like to see his ideas applied to broadcasting, where he advocates market-based allocation of radio frequencies and other common carriers.

Prof Coase's theories are becoming increasingly popular, perhaps because of the growing realisation that the most plentiful of resources - even air and water - are finite and thus have a determinable and defensible value.

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS							
Banco de Bahia Investimentos	50	Oct.1995	2.5	11	98.788	Bear Stearns Int.	11.100
Heller Financial Corp.	100	Nov.1995	3.5	9	101.1	Fuji Int'l Finance	-
Uniao de Bancos Brasileiros	60	Oct.1995	2.5	8.75	98.275	Citibank International	10.085
Heilbrunn Building Society	250	Apr.1996	3	4.75	101.095	UBS P&O Securities	4.394
Goldman Sachs Group	150	Apr.2000	7	6.75	101.065	Goldman Sachs Int.	8.513
Banco de Fomento	100	Apr.2003	10	9	100	Salomon Brothers Int.	-
BNDES	70	Apr.1998	5	10.375	99.752	Salomon Brothers Int.	10.440
Dresdner Bank AG	50	Apr.2003	10	8	102.2	Dresdner/Lehman Bros.	-
OCBA	130	Apr.1998	5	8.75	99.326	Citibank International	8.820
Banco de Fomento	100	Apr.1998	1	9.5	99.3	Goldman Sachs Int.	10.254
Nacional Bldg. Society	150	Jul.1997	4.25	6	100	Lehman Brothers Int.	-
Republic of Uruguay	300	Apr.1998	5	7.5	99.918	Chase Investment Bank	7.520
YEN							
Fujitsu	30bn	Jul.1997	4.27	3.95	101.55	Nikko Europe	3.549
Nishio Iwai Corp.	30bn	Jul.1998	5.27	4.7	101.575	Nikko Europe	4.333
Nishio Iwai Corp.	20bn	Jul.1997	4.27	4.45	101.4	Yamachi Int'l (Europe)	4.081
Mitsui & Co.	30bn	Jul.1997	4.27	4.75	101.255	Sakura Finance Int.	4.415
Nichimen Corp.	10bn	Jul.1998	5.27	4.75	101.525	Salomon Brothers Int.	4.010
Mitsubishi Kasei Corp.	10bn	Jul.1997	4.27	4.15	100.525	Mitsubishi Finance Int.	4.568
Tokyo Tatsumo Co.	10bn	Jul.1998	5.25	4.9	101.5	Fuji Int'l Finance	-
Yoshida Kogyo KK	10bn	Apr.1998	5	4.5	101.825	IBJ International	-
C-MARKS							
Deutsche Finance	500	May.2000	7	6.5	101.3	Deutsche Bank	6.265
WAB	500	Apr.2003	10	6.75	101.1	Deutsche Bank	6.596
Republic of Venezuela	150	May.1998	5	10.25	100	Commerzbank	10.250
FRENCH FRANCS							
CAR	1.5bn	Apr.2001	8	zero	98.838	OCF	7.320
Credit National	1.5bn	Apr.1998	8	7.375	99.535	BNP	7.400
STERLING							
European Investment Bank	218	Dec.1998	6.67	7	101.48	J.P. Morgan Securities	6.565
Inchcape plc	125	May.2000	15.07	6.25	100	CSFB	-
CANADIAN DOLLARS							
Pittman Group	20	May.1998	5	7.5	118.75	J.Henry Schroder Wagg	-
Central Independent TV	87.7	Jun.2000	15.21	6.5	100.45	Kleinwort Benson	-
ITALIAN LIRA							
Council of Europe	150bn	Apr.1998	5	8	101.525	Banque Paribas	-
GUINEAN FRANC							
World Finance Netherlands	300	Apr.2003	10	7	101.05	ING Bank	6.852
Nationale Investingsbank	150	May.1999	6	6.825	100.7	ABN Amro Bank	6.480
AUSTRALIAN DOLLARS							
Treasury Corp. of Victoria	500	Oct.2003	10.5	8.25	99.241	Merrill Lynch Int.	8.360
Shell Australia	100	May.1998	5	7.25	100.45	Hamberg Bank	7.140
SWISS FRANCS							
Nippon Meat Packers	300	Apr.1997	4	1	100	Credit Suisse	-
Sanyo Electric Railway	70	Apr.1997	4	0.875	100	Nomura Bank (Switz.)	-
Thal Petrochem Ind. (Cayman)	70	Apr.1998	5	3.5	100	Credit Suisse	-
National Bank of Hungary	100	Jun.2000	7	7.25	100.75	Swiss Volksbank	7.110
City of Stockholm	100	May.1998	5	5	102.125	Swiss Bank Corp.	-

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**JPMorgan**

March 1993

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**FT SURVEYS**







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Unit Trust prices are available from FT Cityline, call 0891 43 - the five-digit code listed after the unit trusts. Calls charged at 36p/minute cheap rate and 48p/minute at other times.

JERSEY (REGULATED)										LUXEMBOURG (REGULATED)										JERSEY (REGULATED)										LUXEMBOURG (REGULATED)										JERSEY (REGULATED)										LUXEMBOURG (REGULATED)										JERSEY (REGULATED)										LUXEMBOURG (REGULATED)										JERSEY (REGULATED)										LUXEMBOURG (REGULATED)										JERSEY (REGULATED)										LUXEMBOURG (REGULATED)										JERSEY (REGULATED)										LUXEMBOURG (REGULATED)										JERSEY (REGULATED)										LUXEMBOURG (REGULATED)										JERSEY (REGULATED)										LUXEMBOURG (REGULATED)										JERSEY (REGULATED)										LUXEMBOURG (REGULATED)										JERSEY (REGULATED)										LUXEMBOURG (REGULATED)										JERSEY (REGULATED)										LUXEMBOURG (REGULATED)										JERSEY (REGULATED)										LUXEMBOURG (REGULATED)										JERSEY (REGULATED)										LUXEMBOURG (REGULATED)										JERSEY (REGULATED)										LUXEMBOURG (REGULATED)										JERSEY (REGULATED)										LUXEMBOURG (REGULATED)										JERSEY (REGULATED)										LUXEMBOURG 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


# CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGE AND MONEY MARKETS

### Focus on dollar

ALL EYES will be on the US dollar this week, after Friday's non-farm payroll figure for March was worse than dealers had expected, writes James Blitz.

The payroll figure is the most important indicator affecting the dollar in the money markets, and tends to cast its shadow over dealing for some days afterwards.

Many dealers had been expecting a monthly rise in the payroll of only 80,000 by last Friday morning.

UK clearing bank base lending rate 6 per cent from January 26, 1993

But, far from rising, the number of people in work actually contracted on the month by 22,000, taking the dollar as low as DM1.5870 on Friday afternoon.

The later rebounded above DM1.60 in the European afternoon, but dealers hoping that the dollar will stay above that level have little to hope for from this week's US indicators.

The consumer prices figure for March, which is due on Good Friday, may indicate whether there is an upturn in inflation inside the US economy. Increased US inflation would raise expectations that the Federal Reserve might raise its official short term interest rates, a move that would be positive for the dollar.

However, Mr Gerard Lyons, chief economist at DKB International in London, believes that last week's US indicators suggest that any rise in inflation will be on the modest side.

There are expectations, however, that the Bundesbank will shave the rate at which it offers wholesale funds to commercial banks in its weekly operation on Wednesday.

There was disappointment that the Bundesbank did not ease official rates last week. However, the discount rate is now some 67 basis points below the Bundesbank's repo rate, leaving scope for money market rate cuts.

## POUND SPOT - FORWARD AGAINST THE POUND

Apr 2	Day's	Close	One month	%	Three months	%
US	1.5790	1.5790	1.5790	0.36-0.34pm	2.77	1.26-1.20pm
Canada	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
France	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Germany	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Italy	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Japan	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Spain	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Sweden	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Switzerland	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
UK	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm

## DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Apr 2	Day's	Close	One month	%	Three months	%
US	1.5790	1.5790	1.5790	0.36-0.34pm	2.77	1.26-1.20pm
Canada	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
France	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Germany	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Italy	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Japan	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Spain	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Sweden	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Switzerland	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
UK	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm

## EXCHANGE CROSS RATES

Apr 2	Day's	Close	One month	%	Three months	%
US	1.5790	1.5790	1.5790	0.36-0.34pm	2.77	1.26-1.20pm
Canada	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
France	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Germany	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Italy	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Japan	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Spain	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Sweden	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Switzerland	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
UK	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm

## EURO CURRENCY INTEREST RATES

Apr 2	Day's	Close	One month	%	Three months	%
US	1.5790	1.5790	1.5790	0.36-0.34pm	2.77	1.26-1.20pm
Canada	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
France	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Germany	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Italy	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Japan	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Spain	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Sweden	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Switzerland	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
UK	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm

## FT LONDON INTERBANK FIXING

Apr 2	Day's	Close	One month	%	Three months	%
US	1.5790	1.5790	1.5790	0.36-0.34pm	2.77	1.26-1.20pm
Canada	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
France	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Germany	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Italy	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Japan	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Spain	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Sweden	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Switzerland	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
UK	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm

## MONEY RATES

Apr 2	Day's	Close	One month	%	Three months	%
US	1.5790	1.5790	1.5790	0.36-0.34pm	2.77	1.26-1.20pm
Canada	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
France	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Germany	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Italy	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Japan	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Spain	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Sweden	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Switzerland	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
UK	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm

## LONDON MONEY RATES

Apr 2	Day's	Close	One month	%	Three months	%
US	1.5790	1.5790	1.5790	0.36-0.34pm	2.77	1.26-1.20pm
Canada	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
France	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Germany	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Italy	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Japan	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Spain	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Sweden	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Switzerland	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
UK	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm

## FT-ACTUARIES WORLD INDICES

Apr 2	Day's	Close	One month	%	Three months	%
US	1.5790	1.5790	1.5790	0.36-0.34pm	2.77	1.26-1.20pm
Canada	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
France	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Germany	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Italy	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Japan	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Spain	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Sweden	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Switzerland	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
UK	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm

## STANDARD & POORS 500 INDEX

Apr 2	Day's	Close	One month	%	Three months	%
US	1.5790	1.5790	1.5790	0.36-0.34pm	2.77	1.26-1.20pm
Canada	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
France	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Germany	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Italy	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Japan	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Spain	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Sweden	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Switzerland	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
UK	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm

## STANDARD & POORS 500 INDEX

Apr 2	Day's	Close	One month	%	Three months	%
US	1.5790	1.5790	1.5790	0.36-0.34pm	2.77	1.26-1.20pm
Canada	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
France	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Germany	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Italy	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Japan	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Spain	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Sweden	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Switzerland	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
UK	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm

## STANDARD & POORS 500 INDEX

Apr 2	Day's	Close	One month	%	Three months	%
US	1.5790	1.5790	1.5790	0.36-0.34pm	2.77	1.26-1.20pm
Canada	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
France	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Germany	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Italy	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Japan	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Spain	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Sweden	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
Switzerland	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm
UK	1.2100	1.2100	1.2100	0.14-0.13pm	0.83	0.27-0.14pm

## STANDARD & POORS 500 INDEX

2.82	163.91	176.19	132.00	132.79	166.31	166.21	176.00	166.01
3.49	144.90	148.02	104.46	120.50	132.87	144.90	133.92	140.88
1.85	152.34	140.85	109.83	126.68	149.53	154.48	142.13	171.61
1.18	133.15	129.40	95.99	114.73	99.06	137.77	105.89	102.82
2.14	137.84	133.86	99.38	114.61	112.94	140.18	117.26	118.25
2.83	180.20	175.13	129.93	149.88	179.12	182.38	171.51	161.52
2.06	124.66	121.47	90.12	103.96	110.84	124.69	112.51	124.82



**HOTELS & LEISURE - Cont.****INVESTMENT TRUSTS - Cont.**[illegible]

City	Station	Wk 1	Wk 2	Wk 3	Wk 4	Wk 5	Wk 6	Wk 7	Wk 8	Wk 9	Wk 10	Wk 11	Wk 12	Wk 13	Wk 14	Wk 15	Wk 16	Wk 17	Wk 18	Wk 19	Wk 20	Wk 21	Wk 22	Wk 23	Wk 24	Wk 25	Wk 26	Wk 27	Wk 28	Wk 29	Wk 30	Wk 31	Wk 32	Wk 33	Wk 34	Wk 35	Wk 36	Wk 37	Wk 38	Wk 39	Wk 40	Wk 41	Wk 42	Wk 43	Wk 44	Wk 45	Wk 46	Wk 47	Wk 48	Wk 49	Wk 50	Wk 51	Wk 52	Wk 53	Wk 54	Wk 55	Wk 56	Wk 57	Wk 58	Wk 59	Wk 60	Wk 61	Wk 62	Wk 63	Wk 64	Wk 65	Wk 66	Wk 67	Wk 68	Wk 69	Wk 70	Wk 71	Wk 72	Wk 73	Wk 74	Wk 75	Wk 76	Wk 77	Wk 78	Wk 79	Wk 80	Wk 81	Wk 82	Wk 83	Wk 84	Wk 85	Wk 86	Wk 87	Wk 88	Wk 89	Wk 90	Wk 91	Wk 92	Wk 93	Wk 94	Wk 95	Wk 96	Wk 97	Wk 98	Wk 99	Wk 100	Wk 101	Wk 102	Wk 103	Wk 104	Wk 105	Wk 106	Wk 107	Wk 108	Wk 109	Wk 110	Wk 111	Wk 112	Wk 113	Wk 114	Wk 115	Wk 116	Wk 117	Wk 118	Wk 119	Wk 120	Wk 121	Wk 122	Wk 123	Wk 124	Wk 125	Wk 126	Wk 127	Wk 128	Wk 129	Wk 130	Wk 131	Wk 132	Wk 133	Wk 134	Wk 135	Wk 136	Wk 137	Wk 138	Wk 139	Wk 140	Wk 141	Wk 142	Wk 143	Wk 144	Wk 145	Wk 146	Wk 147	Wk 148	Wk 149	Wk 150	Wk 151	Wk 152	Wk 153	Wk 154	Wk 155	Wk 156	Wk 157	Wk 158	Wk 159	Wk 160	Wk 161	Wk 162	Wk 163	Wk 164	Wk 165	Wk 166	Wk 167	Wk 168	Wk 169	Wk 170	Wk 171	Wk 172	Wk 173	Wk 174	Wk 175	Wk 176	Wk 177	Wk 178	Wk 179	Wk 180	Wk 181	Wk 182	Wk 183	Wk 184	Wk 185	Wk 186	Wk 187	Wk 188	Wk 189	Wk 190	Wk 191	Wk 192	Wk 193	Wk 194	Wk 195	Wk 196	Wk 197	Wk 198	Wk 199	Wk 200	Wk 201	Wk 202	Wk 203	Wk 204	Wk 205	Wk 206	Wk 207	Wk 208	Wk 209	Wk 210	Wk 211	Wk 212	Wk 213	Wk 214	Wk 215	Wk 216	Wk 217	Wk 218	Wk 219	Wk 220	Wk 221	Wk 222	Wk 223	Wk 224	Wk 225	Wk 226	Wk 227	Wk 228	Wk 229	Wk 230	Wk 231	Wk 232	Wk 233	Wk 234	Wk 235	Wk 236	Wk 237	Wk 238	Wk 239	Wk 240	Wk 241	Wk 242	Wk 243	Wk 244	Wk 245	Wk 246	Wk 247	Wk 248	Wk 249	Wk 250	Wk 251	Wk 252	Wk 253	Wk 254	Wk 255	Wk 256	Wk 257	Wk 258	Wk 259	Wk 260	Wk 261	Wk 262	Wk 263	Wk 264	Wk 265	Wk 266	Wk 267	Wk 268	Wk 269	Wk 270	Wk 271	Wk 272	Wk 273	Wk 274	Wk 275	Wk 276	Wk 277	Wk 278	Wk 279	Wk 280	Wk 281	Wk 282	Wk 283	Wk 284	Wk 285	Wk 286	Wk 287	Wk 288	Wk 289	Wk 290	Wk 291	Wk 292	Wk 293	Wk 294	Wk 295	Wk 296	Wk 297	Wk 298	Wk 299	Wk 300	Wk 301	Wk 302	Wk 303	Wk 304	Wk 305	Wk 306	Wk 307	Wk 308	Wk 309	Wk 310	Wk 311	Wk 312	Wk 313	Wk 314	Wk 315	Wk 316	Wk 317	Wk 318	Wk 319	Wk 320	Wk 321	Wk 322	Wk 323	Wk 324	Wk 325	Wk 326	Wk 327	Wk 328	Wk 329	Wk 330	Wk 331	Wk 332	Wk 333	Wk 334	Wk 335	Wk 336	Wk 337	Wk 338	Wk 339	Wk 340	Wk 341	Wk 342	Wk 343	Wk 344	Wk 345	Wk 346	Wk 347	Wk 348	Wk 349	Wk 350	Wk 351	Wk 352	Wk 353	Wk 354	Wk 355	Wk 356	Wk 357	Wk 358	Wk 359	Wk 360	Wk 361	Wk 362	Wk 363	Wk 364	Wk 365	Wk 366	Wk 367	Wk 368	Wk 369	Wk 370	Wk 371	Wk 372	Wk 373	Wk 374	Wk 375	Wk 376	Wk 377	Wk 378	Wk 379	Wk 380	Wk 381	Wk 382	Wk 383	Wk 384	Wk 385	Wk 386	Wk 387	Wk 388	Wk 389	Wk 390	Wk 391	Wk 392	Wk 393	Wk 394	Wk 395	Wk 396	Wk 397	Wk 398	Wk 399	Wk 400	Wk 401	Wk 402	Wk 403	Wk 404	Wk 405	Wk 406	Wk 407	Wk 408	Wk 409	Wk 410	Wk 411	Wk 412	Wk 413	Wk 414	Wk 415	Wk 416	Wk 417	Wk 418	Wk 419	Wk 420	Wk 421	Wk 422	Wk 423	Wk 424	Wk 425	Wk 426	Wk 427	Wk 428	Wk 429	Wk 430	Wk 431	Wk 432	Wk 433	Wk 434	Wk 435	Wk 436	Wk 437	Wk 438	Wk 439	Wk 440	Wk 441	Wk 442	Wk 443	Wk 444	Wk 445	Wk 446	Wk 447	Wk 448	Wk 449	Wk 450	Wk 451	Wk 452	Wk 453	Wk 454	Wk 455	Wk 456	Wk 457	Wk 458	Wk 459	Wk 460	Wk 461	Wk 462	Wk 463	Wk 464	Wk 465	Wk 466	Wk 467	Wk 468	Wk 469	Wk 470	Wk 471	Wk 472	Wk 473	Wk 474	Wk 475	Wk 476	Wk 477	Wk 478	Wk 479	Wk 480	Wk 481	Wk 482	Wk 483	Wk 484	Wk 485	Wk 486	Wk 487	Wk 488	Wk 489	Wk 490	Wk 491	Wk 492	Wk 493	Wk 494	Wk 495	Wk 496	Wk 497	Wk 498	Wk 499	Wk 500	Wk 501	Wk 502	Wk 503	Wk 504	Wk 505	Wk 506	Wk 507	Wk 508	Wk 509	Wk 510	Wk 511	Wk 512	Wk 513	Wk 514	Wk 515	Wk 516	Wk 517	Wk 518	Wk 519	Wk 520	Wk 521	Wk 522	Wk 523	Wk 524	Wk 525	Wk 526	Wk 527	Wk 528	Wk 529	Wk 530	Wk 531	Wk 532	Wk 533	Wk 534	Wk 535	Wk 536	Wk 537	Wk 538	Wk 539	Wk 540	Wk 541	Wk 542	Wk 543	Wk 544	Wk 545	Wk 546	Wk 547	Wk 548	Wk 549	Wk 550	Wk 551	Wk 552	Wk 553	Wk 554	Wk 555	Wk 556	Wk 557	Wk 558	Wk 559	Wk 560	Wk 561	Wk 562	Wk 563	Wk 564	Wk 565	Wk 566	Wk 567	Wk 568	Wk 569	Wk 570	Wk 571	Wk 572	Wk 573	Wk 574	Wk 575	Wk 576	Wk 577	Wk 578	Wk 579	Wk 580	Wk 581	Wk 582	Wk 583	Wk 584	Wk 585	Wk 586	Wk 587	Wk 588	Wk 589	Wk 590	Wk 591	Wk 592	Wk 593	Wk 594	Wk 595	Wk 596	Wk 597	Wk 598	Wk 599	Wk 600	Wk 601	Wk 602	Wk 603	Wk 604	Wk 605	Wk 606	Wk 607	Wk 608	Wk 609	Wk 610	Wk 611	Wk 612	Wk 613	Wk 614	Wk 615	Wk 616	Wk 617	Wk 618	Wk 619	Wk 620	Wk 621	Wk 622	Wk 623	Wk 624	Wk 625	Wk 626	Wk 627	Wk 628	Wk 629	Wk 630	Wk 631	Wk 632	Wk 633	Wk 634	Wk 635	Wk 636	Wk 637	Wk 638	Wk 639	Wk 640	Wk 641	Wk 642	Wk 643	Wk 644	Wk 645	Wk 646	Wk 647	Wk 648	Wk 649	Wk 650	Wk 651	Wk 652	Wk 653	Wk 654	Wk 655	Wk 656	Wk 657	Wk 658	Wk 659	Wk 660	Wk 661	Wk 662	Wk 663	Wk 664	Wk 665	Wk 666	Wk 667	Wk 668	Wk 669	Wk 670	Wk 671	Wk 672	Wk 673	Wk 674	Wk 675	Wk 676	Wk 677	Wk 678	Wk 679	Wk 680	Wk 681	Wk 682	Wk 683	Wk 684	Wk 685	Wk 686	Wk 687	Wk 688	Wk 689	Wk 690	Wk 691	Wk 692	Wk 693	Wk 694	Wk 695	Wk 696	Wk 697	Wk 698	Wk 699	Wk 700	Wk 701	Wk 702	Wk 703	Wk 704	Wk 705	Wk 706	Wk 707	Wk 708	Wk 709	Wk 710	Wk 711	Wk 712	Wk 713	Wk 714	Wk 715	Wk 716	Wk 717	Wk 718	Wk 719	Wk 720	Wk 721	Wk 722	Wk 723	Wk 724	Wk 725	Wk 726	Wk 727	Wk 728	Wk 729	Wk 730	Wk 731	Wk 732	Wk 733	Wk 734	Wk 735	Wk 736	Wk 737	Wk 738	Wk 739	Wk 740	Wk 741	Wk 742	Wk 743	Wk 744	Wk 745	Wk 746	Wk 747	Wk 748	Wk 749	Wk 750	Wk 751	Wk 752	Wk 753	Wk 754	Wk 755	Wk 756	Wk 757	Wk 758	Wk 759	Wk 760	Wk 761	Wk 762	Wk 763	Wk 764	Wk 765	Wk 766	Wk 767	Wk 768	Wk 769	Wk 770	Wk 771	Wk 772	Wk 773	Wk 774	Wk 775	Wk 776	Wk 777	Wk 778	Wk 779	Wk 780	Wk 781	Wk 782	Wk 783	Wk 784	Wk 785	Wk 786	Wk 787	Wk 788	Wk 789	Wk 790	Wk 791	Wk 792	Wk 793	Wk 794	Wk 795	Wk 796	Wk 797	Wk 798	Wk 799	Wk 800	Wk 801	Wk 802	Wk 803	Wk 804	Wk 805	Wk 806	Wk 807	Wk 808	Wk 809	Wk 810	Wk 811	Wk 812	Wk 813	Wk 814	Wk 815	Wk 816	Wk 817	Wk 818	Wk 819	Wk 820	Wk 821	Wk 822	Wk 823	Wk 824	Wk 825	Wk 826	Wk 827	Wk 828	Wk 829	Wk 830	Wk 831	Wk 832	Wk 833	Wk 834	Wk 835	Wk 836	Wk 837	Wk 838	Wk 839	Wk 840	Wk 841	Wk 842	Wk 843	Wk 844	Wk 845	Wk 846	Wk 847	Wk 848	Wk 849	Wk 850	Wk 851	Wk 852	Wk 853	Wk 854	Wk 855	Wk 856	Wk 857	Wk 858	Wk 859	Wk 860	Wk 861	Wk 862	Wk 863	Wk 864	Wk 865	Wk 866	Wk 867	Wk 868	Wk 869	Wk 870	Wk 871	Wk 872	Wk 873	Wk 874	Wk 875	Wk 876	Wk 877	Wk 878	Wk 879	Wk 880	Wk 881	Wk 882	Wk 883	Wk 884	Wk 885	Wk 886	Wk 887	Wk 888	Wk 889	Wk 890	Wk 891	Wk 892	Wk 893	Wk 894	Wk 895	Wk 896	Wk 897	Wk 898	Wk 899	Wk 900	Wk 901	Wk 902	Wk 903	Wk 904	Wk 905	Wk 906	Wk 907	Wk 908	Wk 909	Wk 910	Wk 911	Wk 912	Wk 913	Wk 914	Wk 915	Wk 916	Wk 917	Wk 918	Wk 919	Wk 920	Wk 921	Wk 922	Wk 923	Wk 924	Wk 925	Wk 926	Wk 927	Wk 928	Wk 929	Wk 930	Wk 931	Wk 932	Wk 933	Wk 934	Wk 935	Wk 936	Wk 937	Wk 938	Wk 939	Wk 940	Wk 941	Wk 942	Wk 943	Wk 944	Wk 945	Wk 946	Wk 947	Wk 948	Wk 949	Wk 950	Wk 951	Wk 952	Wk 953	Wk 954	Wk 955	Wk 956	Wk 957	Wk 958	Wk 959	Wk 960	Wk 961	Wk 962	Wk 963	Wk 964	Wk 965	Wk 966	Wk 967	Wk 968	Wk 969	Wk 970	Wk 971	Wk 972	Wk 973	Wk 974	Wk 975	Wk 976	Wk 977	Wk 978	Wk 979	Wk 980	Wk 981	Wk 982	Wk 983	Wk 984	Wk 985	Wk 986	Wk 987	Wk 988	Wk 989	Wk 990	Wk 991	Wk 992	Wk 993	Wk 994	Wk 995	Wk 996	Wk 997	Wk 998	Wk 999	Wk 1000
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Lat	City	Alt	Time	Alt
10:01	San Francisco	225	10:01	1.6
10:02	San Francisco	225	10:02	1.6
10:03	San Francisco	225	10:03	1.6
10:04	San Francisco	225	10:04	1.6
10:05	San Francisco	225	10:05	1.6
10:06	San Francisco	225	10:06	1.6
10:07	San Francisco	225	10:07	1.6
10:08	San Francisco	225	10:08	1.6
10:09	San Francisco	225	10:09	1.6
10:10	San Francisco	225	10:10	1.6
10:11	San Francisco	225	10:11	1.6
10:12	San Francisco	225	10:12	1.6
10:13	San Francisco	225	10:13	1.6
10:14	San Francisco	225	10:14	1.6
10:15	San Francisco	225	10:15	1.6
10:16	San Francisco	225	10:16	1.6
10:17	San Francisco	225	10:17	1.6
10:18	San Francisco	225	10:18	1.6
10:19	San Francisco	225	10:19	1.6
10:20	San Francisco	225	10:20	1.6
10:21	San Francisco	225	10:21	1.6
10:22	San Francisco	225	10:22	1.6
10:23	San Francisco	225	10:23	1.6
10:24	San Francisco	225	10:24	1.6
10:25	San Francisco	225	10:25	1.6
10:26	San Francisco	225	10:26	1.6
10:27	San Francisco	225	10:27	1.6
10:28	San Francisco	225	10:28	1.6
10:29	San Francisco	225	10:29	1.6
10:30	San Francisco	225	10:30	1.6
10:31	San Francisco	225	10:31	1.6
10:32	San Francisco	225	10:32	1.6
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10:37	San Francisco	225	10:37	1.6
10:38	San Francisco	225	10:38	1.6
10:39	San Francisco	225	10:39	1.6
10:40	San Francisco	225	10:40	1.6
10:41	San Francisco	225	10:41	1.6
10:42	San Francisco	225	10:42	1.6
10:43	San Francisco	225	10:43	1.6
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10:45	San Francisco	225	10:45	1.6
10:46	San Francisco	225	10:46	1.6
10:47	San Francisco	225	10:47	1.6
10:48	San Francisco	225	10:48	1.6
10:49	San Francisco	225	10:49	1.6
10:50	San Francisco	225	10:50	1.6
10:51	San Francisco	225	10:51	1.6
10:52	San Francisco	225	10:52	1.6
10:53	San Francisco	225	10:53	1.6
10:54	San Francisco	225	10:54	1.6
10:55	San Francisco	225	10:55	1.6
10:56	San Francisco	225	10:56	1.6
10:57	San Francisco	225	10:57	1.6
10:58	San Francisco	225	10:58	1.6
10:59	San Francisco	225	10:59	1.6
11:00	San Francisco	225	11:00	1.6

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## MINES - Cont.

9575	Q.R.S.	Not
9576	Q.R.S.	
9577	Q.S. Cam.	
9578	Free State Dev.	
9579	Harare	
9580	Harare	
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9700	Harare	

399	4480	Mohegan
400	4480	Monte Carlo
401	4915	Mountain Gold
402	4915	Mount Bachelor
403	4543	Mount Marlin
404	4543	Mountain View
405	4580	Mountain View
406	4580	Mountain View
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17.38					
5797	2989				
31.13	3767				
27.1	-				
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-	28.10	1858			
4	26.15	2050			
	30.12				
	20.5	2386			
	27.7	2776			
	28.10	3682			
	12.86				
9	29.4	4522			
12.5	28.5	1857			
37	37.7	2650			
	30.12	2350			
	67.99	2354			
	30.12	1032			
12.6	26.12	2432			
	30.12	2861			
	30.12	3194			
	28.1	4082			
	28.1	4177			
15.2	49.85				
	11.7	4476			
12.8	47.7				
3.7	12.94				



**4 pm class Apr 2**

Continued on next page



**NASDAQ NATIONAL MARKET**

Stock	No.	P	V	52 Wk High	Low	Last	Chg	Stock	No.	P	V	52 Wk High	Low	Last	Chg	Stock	No.	P	V	52 Wk High	Low	Last	Chg
Aluminum Co. of Am.	28	17.49	105	18.75	14.00	18.00	+	Daugherty	103	127	257	27.25	25.00	26.00	-	Price Co.	11	24.00	31	14.00	14.00	14.00	30.00
ACC Corp. 0.112	20	40.00	105	15.00	15.00	15.00	+	DeLorge	120	175	84	30.00	28.00	29.00	+	Price Fed.	37	48.00	25	14.00	14.00	14.00	14.00
Academy	28	87.00	185	17.00	17.00	17.00	+	DeLoach	102	132	78	15	14.00	14.00	14.00	+	Procter & Gamble	10	8	7.00	7.00	7.00	7.00
Acme Steel	20	20	15.00	15.00	15.00	15.00	+	DeLoach	102	132	78	15	14.00	14.00	14.00	+	Procter & Gamble	10	8	7.00	7.00	7.00	7.00
Adco	20	14.00	240	22.00	22.00	22.00	+	DeLoach	102	132	78	15	14.00	14.00	14.00	+	Procter & Gamble	10	8	7.00	7.00	7.00	7.00
Adco Tech	21	33	44.00	43.00	43.00	43.00	+	DeLoach	102	132	78	15	14.00	14.00	14.00	+	Procter & Gamble	10	8	7.00	7.00	7.00	7.00
Adelphi	19	130	134	14	14	14	+	DeLoach	102	132	78	15	14.00	14.00	14.00	+	Procter & Gamble	10	8	7.00	7.00	7.00	7.00
Adelphi	19	130	134	14	14	14	+	DeLoach	102	132	78	15	14.00	14.00	14.00	+	Procter & Gamble	10	8	7.00	7.00	7.00	7.00
Adelphi	19	130	134	14	14	14	+	DeLoach	102	132	78	15	14.00	14.00	14.00	+	Procter & Gamble	10	8	7.00	7.00	7.00	7.00
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Adelphi	19	130	134	14	14	14	+	DeLoach	102	132	78	15	14.00	14.00	14.00	+	Procter & Gamble	10	8	7.00	7.00	7.00	7.00
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Adelphi	19	130	134	14	14	14	+	DeLoach	102	132	78	15	14.00										

65	164	$6^3_8$	$5^2_8$	$5^2_8$
3613122	$34^7_8$	$33^1_8$	$33^1_8$	$33^1_8$
38	178	$31^1_2$	$29^1_4$	$29^1_4$

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## MONDAY INTERVIEW

## Presenting a bright new image

João de Deus Pinheiro, EC commissioner for internal political relations, talks to David Gardner

João de Deus Pinheiro is fortunate to have an engineering background since he has taken on a job he is having almost to invent. Despite his formal title as EC commissioner for internal political relations, his real job is commissioner for "openness".

His task is to clean up the image of the Community - and particularly of the European Commission in Brussels - at a time when the EC is probably the nadir of "Europe's" popularity with its citizens.

His approach is simple. "We will tell the truth," he says reiteration. "We want the citizens to know exactly what is going on," he insists, adding EC "information should show things as they are, not as we would wish they should be."

This approach could hardly be in starker contrast to the independent report on EC information policy, presented last Wednesday to universal derision. That report was ordered by the Commission in November from a committee of "outside experts", dominated by figures from public relations and advertising, and headed by Mr Willy de Clercq, former Belgian minister, ex-commissioner, and now Euro-MP.

Its sub-Orwellian strategy to make Europeans like the political and monetary union foreseen by the Maastricht treaty prescribed, *inter alia*:

- A Euro-office of communications centralised on the Commission, which would secure "binding agreements" after every significant EC decision about "the message to communicate and the means for its communication."
- "Positioning" the EC as "a branded product", with its own symbols ranging from a Euro-birth certificate to a European Order of Merit.
- The "targeting" of journalists and editors (also known as "transmitters" and "relevant multipliers"), "so that they subsequently become enthusiastic supporters of the cause."
- The "review" of school textbooks, "not in order to rewrite history, but to ensure that a European dimension is given to our past."
- Slogans to replace the "far too technical" EC treaties with the theme of "togetherness" (for example: TOGETHER TO PROMOTE, PROGRESS &

PROSPERITY, PROTECTION AND PEACE, TOGETHER FOR EUROPE TO THE BENEFIT OF US ALL). The EC must be brought "closer to the people", the de Clercq report says, "implicitly evoking the maternal, nurturing care of 'Europe' for all her children."

Mr Pinheiro says "we were absolutely taken aback" by this politically tin-eared document's fantasy when the Commission got it a week ago. Another top Commission official was less restrained. "This crap," he fumed, "is just what we need to lose the Danish referendum on Maastricht - due on May 18, and still as touch and go as the British government's struggle to get the treaty through parliament. The instinct of some senior officials was to suppress an obviously damaging recipe for a public relations fiasco."

Mr Pinheiro's credibility, as the man in charge of restoring the Commission's credibility, risked going up in flames. "What are we going to do?" he says the commissioners asked themselves. "Should we refuse to go to the press conference?"

He insisted de Clercq be told he would not get their support, then went with him to face the press. Amid the tumult of scorn and laughter from the aggrieved "transmitters", he firmly but politely took his distance.

"The diagnosis is good, but the therapy is not acceptable... at least to me," he said. "The Commission would be bringing forward its own proposals in the last week of April. His record as chairman of the Council of Ministers of the 12 during Portugal's presidency in the first half of last year showed that "there was no manipulation."

"We're not going to go for propaganda," he pledged, "the main task is to tell the truth." Now he has to prove that this was a first act of openness, announcing a new dispensation in EC information policy.

Deus Pinheiro, as he is known in his native Portugal, could well be the sort of man who fits the current mood across Europe. This has been one of its distinguishing features: a revolution against politics as now practised at national or Community level.

As Portuguese foreign minister, he was a well-regarded and thoughtful president of the EC



'We're not going to go for propaganda'

council. By 10.30 on the morning after Danish voters sparked off the EC's crisis of confidence, rejecting Maastricht last June 2, he had secured the unanimous support of the 12 to press on with ratifying the treaty.

Yet a month later, he decided to leave politics. "I didn't want to be a professional politician any more. People are tired of the faces they see and tired of the old politics. They

## PERSONAL FILE

1946 Born in Lisbon.

1976 Took doctorate in chemical engineering at University of Birmingham; named to chair of engineering sciences at University of Minho, Portugal, and later vice-chancellor.

1981-82 Appointed junior education minister.

1984-86 Minister of education and culture.

1987-92 Foreign minister.

1992 President of EC Council of Ministers.

1993 EC commissioner for internal political relations.

want something more responsive to civil society, something which uses the strength of society." Something, he offers tentatively, "a bit more like Clinton."

Nor, initially, did he want to accept his government's nomination as commissioner; he preferred going back to his tenured professorship of engineering and to seats on three corporate boards. But when Commission president Mr Jacques Delors suggested he take on the job of opening up Brussels policy-making to greater public scrutiny, "it was such a challenge I felt bound to accept."

"A certain humility is called for" within the Commission, he says, in order to "stop being secretive, admit our mistakes"

and be open about internal debate. Currently, one of the main functions of the Commission spokesman's service is to deodorise any whiff of internal controversy, jealously guarded as *casse-croûte* interne.

"If we decide on a certain line, we should stick to it, but that is different," Mr Pinheiro argues.

As talks start this week on how to make the EC single market work, Mr Pinheiro says the project is already partly discredited "because the negative sides of it were suppressed. It was always presented in golden form," he remonstrates, "there was no attempt to find a balance."

"What people want to know is more important than what we want to give them," and the reforms he intends to put to his colleagues in a few weeks time will try "to make reality available" in a "demand-oriented, natural way." If he gets his way, they will:

- Overhaul and slim down the ineffectual information directorate general (DG10). Staff will be appointed to gather and provide "information, background, context and precedent" on demand. "The structure of DG10 will be such that everyone will know exactly who is responsible for what," promises the commissioner for openness.
- Have DG10 monitored forensically by a group of five experts independent of other Brussels departments, and overseen by a regularly rotated consultative council of users, "to make sure its working as a service," he says.
- Make Commission delegations in member states "of better quality", sifting differing national concerns and feeding back "sensitivities, moods and demands."

One thing he would like the 12 to do is to allow television cameras into the Council of Ministers "100 per cent" - except for "delicate matters concerning third countries... which are usually done over lunch anyway." Three Council debates will be televised today and tomorrow, after the current Danish presidency's temporary victory in arguing down votes from Belgium, Luxembourg and, as it happens, Portugal.

Mr Pinheiro sees changes in the secretive, decision-making habits of some member states coming slowly. But he is determined that "the Commission will have to change overnight." Not all his colleagues favour transparency, he acknowledges, foreseeing "a big fight ahead in the Commission." But he is utterly confident he has Mr Delors' support to effect "a huge change in attitude, from top to bottom."

"Vanguards are over, people want leadership, yes, but not vanguards, that's over."

## A mini-scare on the economy



MICHAEL PROWSE on AMERICA

W as robust US economic growth at the end of last year a statistical illusion - the temporary fruits of increasingly desperate attempts by the Bush administration to secure a convincing recovery ahead of last November's election? A school of bearish economists has always harboured doubts. Mr Jay Levy, senior pessimist at the Jerome Levy Economics Institute, claims that last year's upturn was largely induced by a relaxation of fiscal policy, following the cut in tax withholding rates last spring and efforts to accelerate federal spending. Between July and early September, the Federal Reserve did its bit by cutting the already low federal funds rate by three quarters of a point.

Sceptics are having a field day. On Tuesday the Conference Board announced gloomy figures suggesting that most of the post-election surge in consumer confidence had evaporated by March, when its index fell to the miserably low level of 62.6, far below normal recovery levels. On Thursday, the Purchasing Managers' Index - a reliable barometer of conditions in manufacturing - was reported well down for the second month running. On Friday, numbers were zapped by official figures showing a fall in payroll employment of 22,000 last month, against projections of an increase of 100,000-150,000. Rattled by the prospect of a price war in the tobacco industry, shares went into a tailspin, pulling the Dow Jones index down nearly 70 points by the end of trading.

Cabinet officials jumped on the figures. "We're sure not coming out of this recession," said treasury secretary Lloyd Bentsen, who is annoyed that Senate Republicans are still blocking the administration's \$18bn fiscal stimulus package. Mr Robert Reich, the labour secretary (who would spend much of the cash on a summer jobs programme), gloomily reiterated earlier warnings that the economy was still too weak to generate "full-time

permanent jobs".

Nobody doubts that the economy has slowed from the unsustainable 4.7 per cent annual rate of growth registered in the fourth quarter. At issue is the precise rate of growth at which it is now settling. If it were to prove less than 3 per cent, unemployment might not fall below the current level of 7 per cent, which would cause consternation at both ends of Pennsylvania Avenue. Pressure for a more expansionary fiscal and monetary policy could build up rapidly, casting doubt on medium-term efforts to reduce the budget deficit, which are anyway far less ambitious than most pundits realise.

Fortunately, growth appears more robust than the chronically volatile monthly figures might suggest. The drop in employment last month was partly a reflection of severe winter storms and partly a correction following the outsized 367,000 leap in payrolls in February. Taking the first quarter as a whole, employment grew at an average monthly rate of 125,000, against 85,000 in the fourth quarter of last year and 38,000 in the preceding three quarters. This is respectable given slower growth of the labour force than in previous recoveries.

The Conference Board probably overestimated the fall in consumer confidence: the rival University of Michigan index points to an improvement in consumer sentiment at the end of last month. Actual spending, meanwhile, has held up quite well: data for January and February point to real growth of consumer spending at an

annual rate of 3.5 per cent in the first quarter. Factory orders are running nearly 11 per cent higher than this time last year, industrial production, while losing a little momentum, is still up more than 4 per cent on an annual comparison.

Fears that the recovery is fading are hard to square with tentative signs of rising inflationary pressures, which have squelched the bond market's impressive rally (long yields have edged back above 7 per cent). For bond traders the most unnerving aspect of Friday's jobs report was the 0.5 per cent rise in average hourly earnings last month.

This follows a pick up in both consumer and wholesale price inflation since the start of the year: excluding food and energy (which tend to be volatile) consumer and producer prices are growing at an annual rate of 4.5 per cent and 3.4 per cent, compared with 3.2 per cent and 0.7 per cent respectively in the second half of last year. Some, but not all, commodity price indices have also risen sharply since Christmas.

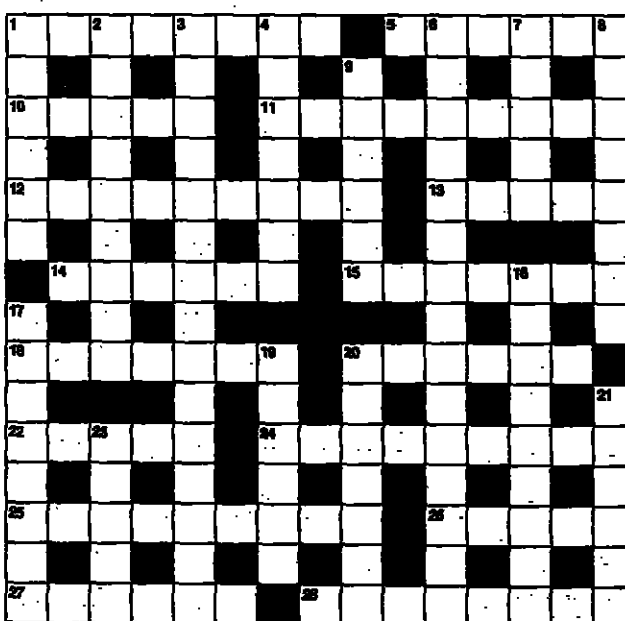
The price figures are causing much head-scratching, not least at the Fed, which in February was predicting further falls in consumer price inflation, to perhaps 2.5 per cent against 3.0 per cent last year. Unless the wave of restructuring in US industry has caused a mismatch between worker skills and employment opportunities, thus raising the "natural" rate of unemployment (the rate consistent with stable inflation), it is hard to see why inflationary pressures should be emerging this soon; yet the range of indicators pointing to a stirring of inflation seems too broad to be readily dismissed as a fluke.

The pessimists are wrong to fear a sudden collapse in growth. The more insidious danger is that the Fed, eager to remain friends with the White House, will delay tightening monetary policy for too long, in the process squandering its opportunity to lock in very low inflation.

The Pelikan's beak savours Saville Row labels, And he doodles on damask at the best of tables.

Pelikan

JOTTER PAD

CROSSWORD  
No.8,119 Set by DANTE

- ACROSS
- 1 Hole-in-the-middle mint (5,3)
  - 5 Far-flung relief for the fearful (6)
  - 10 A place in Spain (5)
  - 11 Damp course laid across another sort of course (5,4)
  - 12 Rate reform more certain - official (9)
  - 13 A deal with America for plant (5)
  - 14 Sort of suit or suite (6)
  - 15 Doctor with work-permit to set up drip (7)
  - 18 Stays if made content (7)
  - 20 Talented number go to the bar (6)
  - 22 He could get riled if made to work (5)
  - 24 It's crazy to get tight then dance (5)
  - 25 Watch and see how long the music takes (5)
  - 26 Para with some bread, we hear (5)
  - 27 Describing Hamlet and his difficulty (6)
  - 28 Middle West ground to be avoided (8)
- DOWN
- 1 Rarely taken walk (2,4)
  - 2 Doesn't include signs of spring (6,3)
  - 3 Spartan dress, it's becoming standard (5,3,7)
  - 4 Bows were made from it, yet were wrongly formed (3,4)
  - 6 To the limit of personal financial resources? (2,3,4,5)
  - 7 Person of mature age gives notice in the last month (5)
  - 8 Top sides change places (6)
  - 9 Sorted, resorted and stocked (6)
  - 16 Willingly permit to remain inactive (3,6)
  - 17 Helped a fool with new diets (8)
  - 19 Sycophants, according to an enemy's version (3,3)
  - 20 Controls the market at street junctions (7)
  - 21 Not open for business yet clinched the deal (6)
  - 23 A tart and unsatisfactory type of answer (5)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday April 17.

## The peacekeeping trap

With the end of the Cold War, the United Nations seemed at last able to live up to its charter mandate as the foundation of a better world order. And since the Gulf crisis of 1990-91, it has gained credibility as the legitimate enforcer of the international rule of law, with a rapid expansion of peacekeeping operations in crisis areas across the world.

The war in Bosnia is about to test these expectations in the fire of reality. And the chances are that the United Nations, and the leading members of the Security Council, will come out of it badly burned.

Ever since this savage war began, the outside world has feared to get involved, and has strained to keep it at arm's length. But television has made indifference impossible; progressively the international community is being dragged from humanitarian aid to political commitment, and now it is reaching the bar of desperate military decisions.

With the no-flight ban, the United Nations Security Council last week took a significant and possibly fateful step down a road which could lead to direct military involvement in Bosnia. Nato member states made preparations to provide the combat aircraft to put the ban into action. And if this fails to bring the Serbs to an accommodation under the Vance-Owen peace plan, the Security Council will debate tougher sanctions against Yugoslavia.

Certainly, bringing peace to Bosnia seems a logical extension of the UN's expanded



IAN DAVIDSON on EUROPE

peacekeeping role. Two years ago, the organisation had 15,000 peacekeepers around the world; today it has nearly 55,000 deployed in 14 different operations, from Cambodia to Somalia. Two years ago, in the two-year budget period 1990-91, the cost of UN peacekeeping operations was \$519m; last year the cost of peacekeeping rose to \$1.5bn.

This year's peacekeeping budget is \$2.5bn; but expanding activity means the final figure could work out at anything between \$4.6bn and \$7.5bn. Peacekeeping is now by far the organisation's single biggest activity, costing 50 per cent more than the UN's non-peacekeeping budget.

The central problem in the peacekeeping equation concerns the use of force. If the blue helmets are only there to monitor a ceasefire that is already in place, the operation may be simple, cheap and uncontroversial. In Somalia, substantial force was required to guarantee humanitarian aid; but intimidation of the warlords was not too difficult, and the UN may now be able to help restore the state.

With the war in Bosnia, however, the UN is in territory

which is not just uncharted but dangerous. The dilemma is that the international community is progressively getting hooked on a commitment to make peace in Bosnia before there is any reliable prospect of a peace agreement. If the warring parties sign an agreement, on the basis of the Vance-Owen peace negotiations, the UN will be bound to send troops to enforce it. Given what we know of Serbian war aims, it seems likely that even an "agreed" peace would have to be imposed by force. In short, the UN could find itself dragged progress and stymied from peacekeeping into peacekeeping, from the monitoring of peace to the making of war.

Western governments can see the dangers all too clearly; and their generals have no desire to get into a no-win situation, which could lead to a military disaster, but which cannot provide a military solution to a political problem. On the other hand, the UN Security Council is now getting so deeply committed to the search for a solution, that it cannot easily declare the problem insoluble and simply walk away.

The UN suspended its rescue convoys from Srebrenica after seven women and children died in the crush, but world opinion will inevitably demand that the rescues resume, because the need is so great. So the rescues will have to take place on a bigger scale.

The hard lesson we may have to learn from the war in Bosnia, is that when peacekeeping is most desperately needed, it is likely to demand more than the international

community is ready to give. This is not mainly a matter of money: last year's UN peacekeeping operations cost less than the New York City Police Department, and was a tiny fraction of one per cent of what the world spends on defence.

No, the real trouble with this kind of peacekeeping is that it will quickly come up against three harsh limitations: military resources, the political will of national governments, and international consent.

If the UN wants serious military capability it can get it only from three countries and one organisation: the US, France and Britain, and the Nato integrated command. But the UK is already alarmed at the strain on its military resources, even by its present rather modest commitment to Bosnia; it is demanding in advance a commitment to rotation by other countries. The Germans cannot go, and the Russians will inevitably collaborate with the Serbs. So where will the UN find other military forces that are both professional and politically disciplined, for an operation that is bound to last for years and years?

But even if these three countries were able and willing to take on the burden, it would look terribly like a neo-imperialistic intervention, despite the blue UN helmets. That is surely not the kind of peacekeeping the rest of the world would want to endorse. In short, our vastly expanded expectations of the UN's peacekeeping role may already have out-run what is possible. Indeed, they may even have out-run what is desirable.

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